

FINANCIAL TIMES

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D 8523 B

Soares under pressure
to call early
elections, Page 3

World news

Business summary

Wave of arrests in Egypt on eve of poll

An opposition alliance said hundreds of its members had been arrested as Egypt prepared for today's parliamentary elections which are almost certain to be won by President Hosni Mubarak's party.

Leaders of the Socialist Labour Party said at least 750 of the alliance's members, including the banned but tolerated Muslim Brotherhood had been held. An Interior Ministry spokesman confirmed there had been arrests but said the opposition figures were exaggerated. Page 4

Spanish base battle

Spanish police used smoke bombs and rubber bullets during clashes with demonstrators outside the joint Spanish-US naval base at Rota. About 3,000 people marched there demanding withdrawal of American forces.

Threat to Aquino

A suspected communist assassin armed with a pistol and a grenade was seized by police near a stage from which President Corason Aquino of the Philippines was to address an election rally in the central city of Tacloban.

Historic Herzog visit

President Chaim Herzog travels to West Germany today on the first visit by an Israeli head of state, hoping to seal an uneasy reconciliation with the German people 42 years after the Holocaust.

Indonesian air crash

A Garuda Indonesia DC-8 jetliner crashed after being hit by lightning as it was landing in North Sumatra, killing 28 people. Several of the 17 survivors were critically ill.

Sri Lanka murders

More than 100 Tamil youths have been murdered in the Jaffna region of Sri Lanka by the Tamil Tigers, the most powerful of the separatist rebel groups, in revenge for a grenade attack which injured the 33-year-old deputy military commander.

Beirut food relief

Six trucks laden with food, clothes and blankets donated by Kuwait drove into the besieged Palestinian refugee camp of Bourj al-Barajneh in Beirut. Page 2

Swiss asylum vote

Swiss voters approved by a two-to-one margin a controversial government plan to tighten the country's asylum laws, rejecting human rights arguments that refugees could suffer as a result.

Space docking fails

Soviet space experts aborted the docking of the new research module Kvant with the manned orbiting space station Mir because of a problem with the module's directional systems.

Chernobyl warning

Up to 600 people in the Soviet Union are expected to die of cancer as a result of last year's Chernobyl nuclear accident, Ukrainian Health Minister Nikolai Romashenko was quoted as saying.

Six skiers killed

Six West German skiers, including two women, were killed by an avalanche near the Tyrolean resort of Ischgl. Rescue teams dug two others out of the snow alive.

Tindemans initiative

Belgian Foreign Minister Leo Tindemans is to undertake a new Middle East tour in an attempt to promote the Arab-Israeli peace conference now sponsored by the European Economic Community. Page 3

Renior work stolen

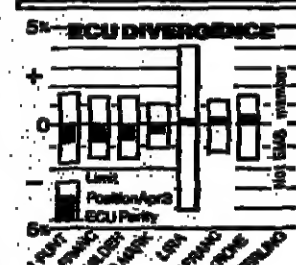
The Vase of Flowers, a Renior painting valued at \$725,000, was stolen from a gallery in Bond Street, London.

Italy plans further sell-off of BCI

BANCA COMMERCIALE Italiana Milan-based banking group which is Italy's second largest, proposed a plan to sell up to a further 17 per cent of its equity to investors, which would raise around L550m (\$427m) at current market prices. Page 28

EUROPEAN Monetary System: Currencies showed little overall change in the week as attention remained focused on the US dollar. The latter fell to a post-war low against the yen but received little help from European central banks or the US Federal Reserve. Fears of a trade war depressed the US unit, but there was no increase in pressure on the weaker members of the system. For the second week running the Belgian central bank cut short-term interest rates, giving rise to speculation over another cut in the discount rate. Currencies. Page 48

EMS April 3 1987



The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which all other currencies (except the lira) may move more than 24 per cent. The lower chart gives each currency's divergence from the 'weighted' average of the European Currency Unit (ECU), itself a basket of European currencies.

NORTHERN IRELAND is to announce the first round of oil and gas licensing later this month, in a move designed to encourage exploration and correct the province's sole reliance on imported fuels. Details. Page 6

HONG KONG'S leading banks will raise their local prime lending rate today by half a percentage point to 8 1/2 per cent.

TOKYO Stock Exchange closed at third consecutive record high on half-day trading on Saturday, following higher prices on Wall Street and downfalls in US long-term interest rates. Nikkei index closed up 327.82 at 22,738.57.

FRENCH Government fixed a price of FF 130 (\$21.50) a share for the privatization of Bouygues in 1987, the first of the Telecom group, whose offer for sale opens today. Page 38

SERABON LEBMAN Brothers, Wall Street investment bank, has ceased to act as financial adviser to Tan Sri Khoo Teck Poo, Malaysian financier who is seriously at odds with the Government of Brunei. Page 39

ALLIED-SIGNAL, a leading US industrial conglomerate, sold for \$430m. Its Amphenol subsidiary which makes connectors for electrical cables. Page 39

BOUYGUES, big French construction group, won control of France's leading national television network, TF1, beating the Hachette publishing group which had long been regarded as the favourite in the battle for the television channel. Page 29

RAUL GARDINER Financial Group has spent around L40m (\$30m) in the past week acquiring new equity holdings. Page 39

SEOUL stock market showed a recovery after a record fall on Friday following a warning by the Finance Ministry that measures would be introduced to curb the recent boom. Page 27

Vast savings for car makers may flow from engine innovation

BY JOHN GRIFFITHS IN LONDON

A NEW CAR engine combustion technology capable of meeting the EEC's strict new exhaust emission standards, proposed for 1990 onwards, could be offered to vehicle makers by this summer.

Developed by AE, the British engineering concern, for Sonex Research of the US, the technology could save the European motor industry alone hundreds of millions of dollars if no unexpected problems were found in its final stages of development.

Optimism about the system, and perception of the potential commercial stakes involved, have continued to rise through a series of test programmes over the past 18 months.

Published results of the first two tests in the US - adjudicated by US federal government-registered independent research laboratories - showed emissions from Ford Escort-based prototype engines within both US and planned EEC standards.

In the past few weeks, further testing at the UK's Motor Industry Research Association (MIRA) has confirmed the ability to beat the proposed EEC standards, according to Mr Roger Stee, executive engineer of AE Developments, the AE research subsidiary which has been undertaking the development. The technology involves the efficient burning of very weak petrol/

air mixtures through the use of radical piston and fuel induction designs, which oscillate the mixture at its natural frequency during combustion.

The UK tests showed the Sonex/AE engine emitted 5 per cent fewer hydrocarbons and nitrogen oxides and 38 per cent less carbon monoxide than required under the proposed EEC standards, and 56 per cent fewer nitrogen oxides and hydrocarbons and 80 per cent less carbon monoxide than an unmodified Escort unit.

car and other engines and makes catalytic converters or other approaches to "lean-burn" engine technology redundant, Dr Andrew Pouring, Sonex's chairman and chief executive, said at the weekend.

A full three-way catalytic converter system adds some £400-£500 to the price of a new car, and in Europe the forthcoming EEC standards effectively mean that all new cars over 2 litres built after October 1988 will have to have them, based on current engine technology.

Smaller cars may be able to use simpler catalysts combined with lean-burn engines. But all lean-burn solutions to date involve com-

plexed design and engineering problems for each individual engine size and type.

Dr Pouring said that initially a Sonex/AE technology-equipped car would be able to meet the standards at about one fifth the catalyst system's cost. The cost advantage would become even greater as production built up.

The next stages of development, however, are being tackled only after the signing of a new agreement between the two companies which ends a critical period in their relations.

Until the past few days, the rift

Continued on Page 26

Paris Club proposes sub-Saharan debt rescheduling scheme

BY QUENTIN PEEL IN BRUSSELS

THE PARIS Club of Western governments involved in loans to developing countries has agreed in principle on a scheme for long-term rescheduling of debts for financially crippled sub-Saharan African countries.

The plan will be presented this week in Washington at the meetings of the World Bank development committee and the policy-making interim committee of the International Monetary Fund, as a major move to resolve the debt crisis of the world's poorest nations.

The plan proposes rescheduling the countries' government-to-government debt over a period of between 15 and 20 years, with a grace period for repayment and substantially reduced interest, according to Mr Nigel Lawson, the British Chancellor of the Exchequer.

He revealed the plan after a meeting of EEC Finance Ministers at the Belgian seaside resort of Knokke, held in preparation for the IMF and World Bank meetings in Washington.

The Paris Club gave agreed "policy intentions" among the major Western industrial nations, according to Mr Lawson, a spokesman for the club. The need was particularly acute in the light of pessimistic IMF reports on world economic growth prospects.

Stewart Fleming in Washington said: "The new proposals for easing the debt burden of sub-Saharan African countries could help to take some of the heat out of the controversy over the role of the fund in the region. This controversy is threatening to be one of the more controversial issues on the agenda at the meetings of the IMF and the World Bank this week."

Monetary officials in Washington

have been emphasising the importance they attach to a new industrial country initiative on sub-Saharan Africa now that disbursement of funds from the special IMF facility set up for the region is coming to an end.

They are also indicating, however, that a deeper concern is the prospect for economic growth in the industrial countries. The IMF has now had to revise down twice since last September its projections for growth in the industrial world which have fallen by around a full percentage point from 3 1/2 per cent last September to between 2 and 2 1/2 per cent.

In particular, there are concerns about the growth prospects in Japan and West Germany, where the problems of export industries as a result of rising currency values are seen to be hitting capital investment and weakening the foundations for growth.

Michael Holmes, Africa Editor, in London writes: "The Paris Club proposal to ease Africa's debt burden follows a warning given last year by the World Bank 'Africa's attempts to help itself will fall well short of additional resources in the form of new aid and debt relief'."

In its report, "Financing adjustment with growth in sub-Saharan Africa, 1986-1990", the Bank noted that most of the 44 countries faced mounting difficulties in servicing their debt.

Between 1980 and 1984, the region's debt service payments (including payments to the IMF) increased from 15 per cent of export earnings to 26 per cent. In several countries it was much higher.

UK draws up list of possible Japanese telecom targets

BY TERRY DODSWORTH AND DAVID THOMAS IN LONDON AND IAN ROOGER IN TOKYO

THE DEPARTMENT of Trade and Industry is drawing up a list of ways to retaliate against the Japanese telecommunications industry as part of a growing trade row.

The move follows Japan's reluctance to allow Cable and Wireless, the UK telecommunications company, a significant stake in Japan's international telecommunications market.

The drawing up of the list is part of a general exercise by the department to draw up proposals for possible retaliatory measures over the C and W issue. Telecommunications, however, is considered within the department to be one of the prime candidates for retaliation because it is the subject of the C and W dispute.

Plans for retaliation also come against the background of threats by Britain to refuse new licences for Japanese banks and insurance companies wishing to operate from London unless Tokyo takes early steps to narrow the trade balance between the two countries.

In Tokyo today, Mr Michael Howard, the Consumer Affairs Minister, begins discussions with Japanese ministers on the telecommunications

issue and other trade matters, including access for British companies to Japan's financial markets.

Meanwhile, the war of words with Japan over trade is having no effect, according to a leading Japanese trade official.

Mr Makoto Kubota, vice minister of Japan's Ministry of International Trade, told a UK business TV programme last night that the Japanese did not take the British threats over bank and insurance licences seriously.

Asked on Channel 4's The Business Programme if the British warning was having an effect on the Japanese Government, Mr Kubota replied: "No, nothing. We are not working under the threat of sanctions."

The C and W row was sparked by Japan's decision that the two rival consortia seeking a licence to operate as the country's second telecommunications carrier should be merged into one unit in which foreigners would be limited to a stake of no more than 3 per cent. C and W has a 26 per cent stake in International Digital Communications (IDC), one of the two rival groups.

Japanese equipment manufacturers have significant shares of parts of the UK telecommunications market, one of the few relatively open telecommunications markets in Europe.

One option being considered by the Department of Trade and Industry, which has been advised by the Office of Telecommunications, the industry's regulatory body, is to revoke approvals given to Japanese companies to sell telecommunications equipment in the UK.

The 1984 Telecommunications Act gives the Trade and Industry Secretary the power to revoke these approvals. They have been given to the Japanese companies to sell equipment such as telephones, private exchanges mainly for smaller companies, radio telephone equipment and facsimile equipment.

The UK Government could stop or delay the approval of new Japanese equipment seeking entry into the market. Recently, the DTI delegated to Ofel its power to grant these approvals, but it believes it could take back that power for Japanese equipment alone.

Howe fails to win EEC support. Page 2

Gorbachev postpones visit to Prague

By Our Foreign Staff

MR MIKHAIL Gorbachev, the Soviet leader, yesterday postponed a visit to Czechoslovakia, due to begin today because of a "slight cold."

The trip will now take place later this week, Czechoslovak officials said.

Mr Roman Marozov, deputy Czechoslovak Foreign Minister, told a news conference in Prague that Mr Gorbachev would arrive "in the second half of this week" but declined to give exact dates.

"In view of the slight cold contracted by Comrade Gorbachev, both sides recognised the second half of this week as the most suitable time for the visit," Mr Marozov said.

The last-minute postponement of a visit which had been announced well in advance led to speculation of tension between Moscow and Prague over the pace of reform in highly conservative Czechoslovakia.

Mr Gorbachev is understood to disapprove of recent developments in Prague. These include the appointment of hardline officials to the leadership and speeches by Mr Gustav Husak, the Czechoslovak leader, suggesting a cautious attitude to Mr Gorbachev's political and social reforms in the Soviet Union.

Mr Vadim Bilal, chief ideologist of the Czechoslovak Communist Party, has expressed Czech enthusiasm about the Soviet reforms with "anti-socialist" elements active under the reformist rule of Mr Alexander Dubcek in Czechoslovakia in 1968.

The sensitive issue of what Mr Gorbachev was to say in his scheduled public speeches is also understood to have become a bone of contention. The Czechoslovak leadership is said to have

CDU snatches control of Hesse ousting SPD

BY HAIG SIMONIAN IN WIESBADEN

WEST GERMANY'S Christian Democrats (CDU) in coalition with the liberal Free Democratic Party (FDP), yesterday overturned 40 years of Socialist rule in the West German state of Hesse, to take control by a narrow margin.

With 47 seats for the CDU and nine for the FDP, the coalition now has 56 seats against the combined total of 54 for the SPD and the Greens environmental party.

Final results gave the Christian Democrats, led by Mr Walter Wallmann, a former mayor of Frankfurt, 43.1 per cent of the votes - giving them three more seats in the state parliament in Wiesbaden.

The SPD took 40.2 per cent of the poll, 6 per cent down on 1983, resulting in a loss of seven seats.

Barring unforeseen events, the CDU-FDP coalition is likely to take power when the reconstituted state parliament reconvenes on April 23.

The outcome will also help to ensure the CDU's majority at national level in the Bundestag, the second chamber of the Federal Parliament.

The SPD's former coalition partners, the Greens, increased their share of the votes to 9.4 per cent compared with 8.3 per cent in January's general elections, giving them an increase of three seats to 10 in the state parliament.

However, the Green's considerable success was not enough to make up for the fall in Socialist support.

"I'm really pleased with this result," said Mr Joschka Fischer, a leading Green politician, who was Environment and Energy Minister in the previous "red-green" coalition.

However he conceded: "I would have preferred a clearer vote for the coalition."

Both the CDU and the Greens made gains at the SPD's expense in urban constituencies in particular while the Greens registered an especially large boost in Hanau, the site of the controversial nuclear fuel rod plant which originally caused the collapse of the previous coalition.

The SPD seems to have been hurt by a variety of factors, including the brusque manner in which the previous coalition with the Greens fell apart at the institution of Mr Holger Börner, the SPD minister-president of Hesse, in February. The party also appears to have suffered from the consequences of its recent internal wranglings in Bonn.

The SPD seems to have been badly hit by a fall in turnout. Some 78 per cent of the electorate voted on a fine spring day, against 83.5 per cent in the last state election in Hesse, which has a long record of over 80 per cent turnout.

Where Hesse goes from here will not be decided until April 23 at the earliest, when the reconstituted parliament meets for the first time. Whatever happens, Mr Börner, who had handed over the reins for the polls to Mr Hans Krollmann, Hesse's Finance Minister, will remain in office as minister-president until the opposition can muster up a majority to unseat him.

Meanwhile, the parties are already thinking of coalition arithmetic. Mr Rudi Arndt, a former socialist mayor of Frankfurt, has even suggested a three-way link between SPD, FDP and Greens. That is unlikely, but it looks as though the talks on forming a new government in Hesse - which are expected to be difficult at best - will be even more so now.

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OVERSEAS NEWS

Tokyo in fresh claims on chip pact

By Ian Rodger in Tokyo

JAPAN will bring fresh evidence that it has been enforcing the eight-month-old semiconductor agreement to initial meetings with US trade officials today in Washington.

But Japanese trade officials doubt that the US will be willing to abandon its plan to impose sanctions on Japan later this month for alleged violations of the pact.

Officials at Japan's Ministry of International Trade and Industry (MITI) believe that the political demand in the US for action against Japanese trade practices is so strong that the Administration will not be able to back down from its decision to put 100 per cent tariffs on a range of Japanese electronic products.

The bilateral chip pact agreement was aimed at preventing Japanese producers from dumping chips in the US and third markets and at helping US companies increase their sales in the Japanese market. US producers have complained that Japanese companies have continued to dump chips in third markets while the Japanese market has remained difficult to crack. Tokyo says the agreement has not been infringed.

MITI said last month that it was confident that the 15 per cent production cuts it had imposed on Japanese producers in mid-February would soon eliminate the excess supply of chips that was feeding the grey market.

Britain's threats have taken other members by surprise, Quentin Peel reports

Howe fails to win EEC backing on Japan

SIR GEOFFREY HOWE, the British Foreign Secretary, yesterday failed to win the clear endorsement of his EEC partners for threatened British trade sanctions against Japan — on the grounds that they must be properly considered by trade experts.

The British threats of possible measures against Japanese

financial institutions have taken other EEC members by surprise — particularly because the UK has in the past blocked any hint of such action.

The whole subject of trade relations between the 12 member states and Japan is, however, back at the top of the agenda for national trade officials meeting in Brussels.

Sir Geoffrey raised the latest British concern over perceived Japanese discrimination against Cable and Wireless, the British telecommunications company seeking to gain a foothold in the Japanese market, at the weekend informal meeting of EEC Foreign Ministers.

His move for an expression

of solidarity seems to have been politely dismissed as inappropriate in such a forum — intended to provide a wide-ranging debate on East-West relations, the Middle East, and relations with the US.

Mr Leo Tindemans, the Belgian Foreign Minister who hosted the gathering at Cousse-Donck Priory, outside Antwerp,

insisted that Japan had been discussed in the context of the US-Japanese trade row. He said all related matters, including possible defences in the form of anti-dumping duties and increased customs tariffs, had been referred to the expert committee responsible. Sir Geoffrey's appeal was simply included in that.



Sir Geoffrey Howe

Funaro to hold debt talks in New York

By Anne Charters in Sao Paulo and Ivo Dawson in New York

MR DILSON FUNARO, the Brazilian Finance Minister, is due to arrive in New York tomorrow for talks with the US Government and senior creditor banks on proposals to relieve its country's \$104bn (268bn) debt burden.

But bankers in New York believe there will be little willingness to help Brazil until the Government produces a comprehensive strategy to deal with its domestic economic problems, soaring interest rates and hyper-inflation.

Negotiations on a debt rescheduling between Mr Francisco Goro, the Brazilian central bank president, and the 14-member committee of creditor banks are scheduled to resume on Friday.

Mr Funaro is expected to meet senior bankers in New York before attempting to rally support from fellow politicians at this week's interim meeting of the International Monetary Fund (IMF) in Washington. But he appears determined to keep his distance from the talks with the bank committee to remain consistent on his point of principle that a political solution to the debt question is needed.

Since Brazil indefinitely suspended its interest payments on some \$68bn of medium and long-term loans in February, little progress has been made on how to resolve the crisis. Last week, Mr Funaro outlined a strategy on debt to Brazil's ruling Democratic Movement Party (PMDB).

It stated that the country would need about \$20bn in new money over the next five years to achieve target growth averaging 7 per cent annually, foreign creditors.

The plan, which received a mixed reception from politicians, had little to satisfy them. There is considerable concern among the larger banks that smaller creditors might attempt to write off their liabilities rather than come forward with new money. Last week several leading US banks began reducing the status of their Brazilian loans to a "non-accrual" basis after US Government regulators declared the country's credit rating to be "sub-standard".

Some bankers believe that if next Friday's meeting had not been convened promptly certain banks might have demanded that the authorities take action against Brazilian banks in the US.

The next deadline falls on April 15, when rolled over 1986 interest again falls due.

Ian Rodger examines Japanese officials' concern created by the Cable and Wireless dispute

Tokyo ministry fears reprisals over telecoms scheme

JAPAN'S Ministry of Posts and Telecommunications (MPT) fears reprisals from other countries if it approves a scheme, in which the UK's Cable and Wireless has a leading role, to establish an international telecoms service outside the existing framework for co-operation in this field.

The MPT remains willing, however, to receive an application for a licence for that scheme if the two consortiums competing for the franchise for Japan's second international telecoms service are unable to complete a revised merger plan agreed last week.

Both the US and British governments have protested at the highest level that the MPT's decision-making process has seemed to discriminate against foreign companies, despite stated Japanese policy to open its markets to foreigners.

Mr Koichiro Nagasawa, policy adviser in the MPT's telecommunications bureau, made clear that the presence of C and W in the International Digital Communications (IDC) consortium (it has a 20 per cent stake) was not in itself the cause of the ministry's long opposition to IDC.

Rather, it was the proposal that IDC become part of C and W's planned Global Digital Highway, an independent international telecoms system.

Mr Nagasawa pointed out that the existing system for international telecommunications was based on multilateral agreements among telecoms carriers to build and operate undersea cables and space satellites.

"We have had informal talks with some foreign carriers, and they fear that the IDC plan might put the system out of balance," he said.

The presence of C and W in the IDC plan was an additional and potentially destabilising factor because, up to now, no carrier had been involved on more than one side of a major agreement, he added.

He acknowledged that the 1985 Japanese legislation providing for the so-called second KDD allowed up to one-third participation by foreign companies.

The ministry welcomed the participation of ordinary foreign companies. "But we did not expect international carriers to become involved. We assumed they would want to remain equal partners from their bases in their own countries."

It was unfortunate that the policy opposing participation by carriers had to be clarified after the fact had been enacted, but Mr Nagasawa said the MPT had made its opposition to the IDC plan clear from an early stage.

There were two grounds for

The Japanese Ministry of International Trade and Industry (MITI), has decided to buy a multimillion-dollar US supercomputer as part of efforts to ease US-Japan trade frictions, AP reports from Tokyo.

The Asahi Shimbun newspaper said the supercomputer, from Cray Research, would be the first bought by a Japanese government agency.

that opposition — the first was a fear that the IDC plan was too adventurous at this stage. "Japan is still in its infancy on opening its telecommunications markets."

"Although we have a well-established international carrier (Kokusai Denhin Denwa, or KDD), we are concerned about whether we should set out on this new type of venture before others have tried it."

"We think the risk is too high. We want the existing international modus operandi to continue. We want the new carrier to work in harmony with carriers around the world."

Asked why the US and UK authorities, who have already approved parts of the Global Digital Highway project, did not seem to have similar concerns, Mr Nagasawa said he was not in a position to com-

ment in detail on the situation in those countries.

However, he pointed out that the US Federal Communications Commission had put conditions related to the US national interest on its approval of the relevant Atlantic and Pacific cable projects.

The MPT's second concern was that the venture might not succeed. "We want a second KDD that will compete effectively with KDD and maintain a sufficient volume to realise the objectives of the law — which are better services and cheaper tariffs for customers. We do not want someone whose success we have to worry about."

"We are not saying that the Global Digital Highway, which is a novel project, will not be successful. But we do not have anything to judge it by."

Both IDC and its competitor,

International Telecommunications Japan (ITJ), have published highly-optimistic forecasts of growth in Japan's international telecoms market.

IDC has used its forecast as a basis for suggesting that the MPT should give licences to both applicants. The MPT, on the other hand, has indicated its opposition to issuing two licences and has encouraged the merger between the two groups.

Mr Nagasawa said he did not necessarily disagree with those market forecasts. Certainly, KDD's business was growing rapidly. But he suspected the forecasts were being too optimistic that revenues would grow at rates similar to those for traffic.

"The companies say they have price-cutting in mind, but they also want high profits. Maybe they are hoping that prices will not go down as much as we foresee."

The MPT had not excluded the idea of considering two applications or of issuing two licences, but he noted that the majority of companies in the two consortia felt it would not be good to issue two licences. "They think the probability of success would be higher if there was only one."

IDC has claimed that because its facilities would be indepen-

Argentine police break up anti-Papal demonstration

By Tim Coone in Buenos Aires

AN anti-Papal demonstration in the centre of Buenos Aires was broken up at the weekend by riot police using water cannon.

The demonstration was organised by a hitherto unknown anarchist youth movement just a day or so before the arrival of Pope John-Paul II in Argentina.

About 1,000 youths gathered in the middle of a bustling

downtown cinema district and began chanting anti-Papal and anti-ecclesiastical slogans and distributing leaflets in opposition to the Pope's visit. The crowd was joined by hundreds of other youths until the police intervened.

Responding with stones and bottles, the youths dispersed after each charge and quickly re-grouped nearby.

Transkei expels white officers

By Anthony Robinson in Johannesburg

A GROUP of former white Rhodesian army officers and Scouts who for the last five years have master-minded the development of the Transkeian army were expelled from the nominally independent black homeland over the weekend.

Their arrest early on Friday and subsequent expulsion appears to be the latest twist in the long running feud between Transkei and the neighbouring Xhosa-speaking homeland of

Ciskei. The two are separated by a narrow corridor of "white" South Africa.

The advisers' expulsion follows a visit to Umtata, the Transkeian capital, two weeks ago by a top-level South African delegation. Its members included Mr P. W. Botha, the Foreign Minister, General Magnus Malan, the Defence Minister and Mr Adrian Vlok, the Minister for Law and Order. They went to Umtata as part of a long

running South African diplomatic effort to mediate between the leaders of the two feuding homelands.

The feud first broke into the open last September when two groups of armed white men, believed to be former Scouts working for the Transkei defence force, freed Mr Charles Sebe the former Ciskeian minister of security from a Ciskeian prison and took him back to the Transkei.

Food trucks enter besieged Palestinian refugee camp

SIX TRUCKS laden with food, clothes and blankets donated by Kuwait drove into a besieged Palestinian refugee camp in Beirut yesterday, Reuters reports from Beirut.

Syrian military observers watched as the supplies, given by the Kuwaiti Government and Red Crescent, were delivered to Bourj al-Barajneh, where 50,000 Moslem Arab militants have been blockaded at least 12,000

refugees for the last five months.

It was the fifth relief convoy to reach Bourj al-Barajneh. An attempt to supply 4,000 refugees in the nearby Shatila camp ended in bloodshed on Friday when a truck carrying food provided by Saudi Arabia was destroyed by a rocket.

Two children were reported killed and seven wounded in the attack.

April 6-8, 1987

The Sixteenth Annual Southeastern Conference

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BALANCE SHEET 31 DECEMBER 1986

ASSETS	US\$	LIABILITIES	US\$
Cash and due from banks	3 539 115	Time Deposits	767 337 525
Banks Time Deposits	366 125 075	Call Deposits	8 644 217
Loans	373 156 069	Other Liabilities	17 038 248
- Short Term	72 131 000	TOTAL LIABILITIES	793 019 990
- Medium Term	256 845 907	CAPITAL FUNDS	
- Long Term	44 179 162	Share Capital	25 000 000
Investment Portfolio	109 929 484	Reserves	20 184 728
Other Assets	9 701 506	- Statutory Reserve	3 398 473
Fixed Assets	193 469	- General Reserve	16 786 255
		Subordinated Loan	24 440 000
TOTAL	862 644 718	TOTAL CAPITAL FUNDS	69 624 728
		TOTAL	862 644 718
COMMITMENTS AND CONTINGENT LIABILITIES			
Guarantees & Irrevocable Letters of Credit	US\$	37 094 396	
Undrawn Loan Commitments	US\$	3 373 925	
Foreign Exchange Contracts	US\$	65 992 197	
Financial Futures Contracts	US\$	82 000 000	

RESULTS

INCOME	US\$	67 794 563
EXPENDITURE	US\$	55 585 601
OPERATING INCOME	US\$	12 208 962
NET PROFIT	US\$	4 130 515
TRANSFER TO RESERVES	US\$	4 130 515

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JEAN DEFLASSIEUX
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OVERSEAS NEWS

EEC to press on with capital liberalisation

BY QUENTIN PEELE IN BRUSSELS

Finance ministers of the EEC have set themselves a timetable for the final phase of liberalising capital movements between the 12 member states and reinforcing the operations of the European Monetary System linking their currencies.

A broad measure of agreement emerged at weekend talks in the Belgian seaside resort of Knokke on the need for closer co-ordination of monetary policy in the Community, including the use of interest rate differentials to preserve currency stability within the EMS.

The Finance Ministers also agreed on the need to "dramatic" realignments between the currencies within the EMS exchange rate mechanism, and discourage speculation in the foreign exchange markets.

There was considerable consensus among the 12, however, on the need to press ahead with full freedom of capital movements, thus on the precise ways of strengthening the EMS.

Mr Mark Eyskens, the Belgian minister currently in the chair of EEC Finance Ministers' meetings, announced that the monetary committee of senior Treasury and central bank officials, and the committee of the central bank governors of the EEC, would produce proposals for reinforcement of the EMS in June.

He said that, in turn, the European Commission in October would propose measures for the final liberalisation of capital movements to include all purely financial transactions, as well as the trade-related payments already liberalised.

Mr Jacques Delors, the European Commission President, argued that the final phase of liberalising capital movements—implying the integration of financial markets throughout the Community—could only be done in conjunction with measures to reinforce the EMS.

There is virtual unanimity among the 12 that such reinforcement includes the full entry of sterling into the exchange rate mechanism of the EMS, but Mr Nigel Lawson, the British Chancellor of the Exchequer, insisted after the meeting that his colleagues now accept "this is most unlikely to occur this side of a (British) general election."

Hussein due in Brussels today

By Andrew Gowers

KING HUSSEIN of Jordan is due to visit Brussels today for talks with the Belgian Government, which currently holds the EEC presidency, on the prospects for an international conference on the Middle East.

The king is trying to underline his wish that Europe should take a stronger role in the Middle East peace process, in the absence of any action by the US.

He is also planning to pay a private visit to London later in the week.

To emphasise his displeasure with the US, he has turned down an invitation from President Ronald Reagan to visit Washington.

Tindemans to visit Mid-East

By Andrew Gowers

LEO TINDEMANS, Foreign Minister of Belgium, is to visit Jordan, Egypt, Saudi Arabia and Israel this month on behalf of the European Economic Community, as part of moves to gain support for an international peace conference on the Middle East.

Mr Tindemans, who will travel as current president of the Community's Council of Ministers, said he would not visit Syria.

EEC states declared their support for a peace conference, to be held under United Nations auspices, in February. At that time, Mr Tindemans said he would make the trip only if he received assurances of serious willingness to negotiate.

Expulsions unlikely to hit Chirac's Moscow visit

BY DAVID HOUDEG in PARIS AND PATRICK COCKBURN in MOSCOW

THE EXPULSION of six French officials from the Soviet Union was seen yesterday as unlikely to put at risk the planned visit of Mr Jacques Chirac, the French Prime Minister, to Moscow in May.

An official statement from the Ministry of Foreign Affairs regretted the move which it described as an act of "retrogression" against two diplomats and two representatives of French economic interests who had been solely carrying out their official duties.

The expulsions were in response to the French Government ordering the departure from Paris of six Soviet diplomats accused of espionage activities.

Three of these expulsions were revealed on Thursday but a further three were kept secret until yesterday in an effort to prevent a worsening of relations with the Soviet Union.

Among the three expelled on Thursday was Mr Valeri Konov, the assistant air attaché, who is said to have managed the recently discovered network engineering intelligence on the motors of the Ariane space rocket and other French high-technology industries in Normandy.

French officials believe the Soviet Union has responded on a tit-for-tat level by choosing French officials of comparable rank to the Russians expelled.

Mitterrand may stand for second term

By David Housheer in Lille

THE FRENCH Socialist party ended its three-day congress at Lille yesterday, having apparently resolved its difficulties over the choice of candidate for next year's presidential election and determined to give a distinctive left-wing image to its campaign platform.

The expected drafting this week of a cluster of former socialist ministers onto the party's ruling national secretariat is likely to ensure that policies remain geared to a return to power and attracting centrist voters.

Two of the most left-wing members of the leadership—Mr Jean Poperen, the Number Two in the party, and Mr Jean-Pierre Chevènement, the former Minister of Education—are unlikely to be included in the new secretariat, which runs the party's day-to-day affairs.

A formal decision over the candidature was avoided, but the tumultuous applause that accompanied references to Mr Mitterrand—along with his own increasingly active political agenda—is building up a momentum towards his standing for a second term.

If he should decide against this, Mr Michel Rocard, former Minister of Agriculture, was implicitly designated by the congress as its second choice.

The congress took place against the background of a party convinced it stands a chance of winning next year's presidential election.

Reflecting this feeling, Mr Lionel Joseph, the first secretary, proclaimed they would return to power because of the divisions in Mr Jacques Chirac's right-wing coalition and their own strength.

The congress showed clearly where it wanted the emphasis in the platform to be put. In economic terms, it wanted to penalise the gains made on the French stock market, with the restoration of a wealth tax.

But much of the pressure centred on reversing Mr Chirac's record on social and human rights issues—maintaining a social welfare system that protected the less well-off, according guaranteed citizenship to second-generation immigrants, and preventing high-handed action by the police.

Peter Wise and Diana Smith assess the crisis caused by the Lisbon Government's fall

Soares under pressure for early elections

PRESIDENT Mario Soares will begin consultations today to resolve the crisis provoked by the fall of Portugal's conservative Government, under strong pressure to call a general election more than two years ahead of schedule.

The political upheaval caused by the collapse of the 17-month-old government has overshadowed a state visit by President François Mitterrand of France who arrives today for talks aimed at strengthening Portugal's role within the EEC.

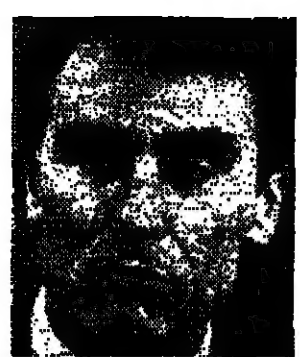
Prime Minister Aníbal Cavaco Silva, whose Social Democrat Government was brought down on Friday by an opposition motion, is expected to hand his resignation to Mr Soares today and press for an early election.

But the centre-left Democratic Renewal Party (PRD) that presented the motion will almost certainly urge the President to sanction the formation of a left-wing coalition led by the Socialists, the main opposition party, from within the existing parliament.

The Socialist and Communist parties backed the motion to defeat the Government, supported by the small Christian



President Soares... opposed to Communists



Mr Cavaco Silva... resignation likely today

Democrat party, by 134 votes to 108.

However, Mr Vítor Constâncio, the Socialist leader, has made clear his reluctance to head an insecure coalition with a rival party fighting for the same political ground.

The PRD, led by former President António Ramalho Eanes, accused the Social Democrats of failing to make structural reforms needed for modernisation and seeking to restore a powerful capitalist elite by "concentrating capital in the hands of a few and subordinating political to economic power."

But Mr Cavaco Silva said the motion was an attempt by the PRD to assert itself over the bigger Socialist party in what he called "a political game... of provoking a crisis to find out who leads the opposition."

The Prime Minister, increasingly popular after leading the country out of a deep economic recession, is pressing for an election to be held simultaneously with voting in Portugal for the European Parliament, Social Democrat leaders have indicated July as a suitable date.

Mr Soares, a former Socialist leader and three times Prime Minister, has repeatedly expressed his opposition to the political and economic costs of an early poll.

A left-wing coalition, however, would have to rely on support of the hard-line Communist Party to survive.

Mr Soares, who led a successful stand against the Communist bid for power following the 1974 revolution, is firmly opposed to allowing the pro-Soviet party any influence in government.

So is the 85 per cent of the electorate that does not vote communist. Should Mr Soares

of free enterprise, is widely credited with restoring investors' confidence in an economy that has expanded at one of the fastest rates in Europe over the past 18 months, in a recovery fuelled by cheaper oil and a weaker dollar.

An opinion poll published the day after the motion forecast that the Social Democrats, currently holding just over a third of the parliamentary seats, could increase their share of the vote from 30 to 45 per cent, giving them between 125 and 130 of the 250 seats. Almost 60 per cent of those questioned favoured an early election.

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or Mr Constâncio give in to pressure to set up a communist-backed opposition coalition, the President's prestige could suffer seriously.

When elections eventually occur, Mr Constâncio and the Socialists could expect to pay a heavy forfeit for cobbling together a non-elected government.

Ex-President Eanes' bid for a share in power is a threat to the prestige of his two arch-rivals, Mr Soares, who has clashed for years with the former Head of State, and the Socialists who lost ground in 1985 to the PRD and had just begun to regain it.

The election vote also served to punish Mr Cavaco Silva for his adamant refusal to reward PRD tactical support in Parliament in 1986 with jobs or legislative compromise. Mr Cavaco Silva has been unshakable in his belief that his party must go it alone, towards a day when it can win a clear majority.

The timing of the election vote has led some political analysts in Lisbon to suggest that, in the long run, Gen Eanes may have done Mr Cavaco Silva a favour by provoking, sooner rather than later, a crisis likely to reward the ousted Social Democrats and punish the left when elections do come.

Christian Democrats may end support for Craxi

BY JOHN WYLES IN ROME

ITALY'S political crisis moves into a probably decisive phase this week amid maximum confusion. Open warfare between the two major governing parties, the Christian Democrats and the Socialists, means that the government led by the Socialist Mr Bettino Craxi may fall before it faces parliament in a vote of confidence on Wednesday or Thursday.

Although the vote has been requested by President Francesco Cossiga, the Christian Democrat leadership, which means today will discuss withdrawing the party's ministers from the Government before the parliamentary vote.

This is likely to precipitate an early general election unless the Socialists could persuade the President that there is a parliamentary majority in the hands of a few and against early elections and in favour of holding referenda on nuclear energy and judicial reform. However, such a majority, which would include the Communist party and the far-left, would be unlikely to be able to sustain a coherent government.

In his closing speech to the Socialist Party's Congress in Rimini, Mr Craxi yesterday vaguely endorsed the idea of a "referendum majority" which was floated on Saturday by Mr Claudio Martelli, his party's vice-secretary. He stressed that he would hand over the reins of power to a Christian Democrat for the remainder of this legislature until June 1988, if only the Christian Democrats would drop their opposition to the referendum. Under the Italian constitution, referenda cannot be held in the same year as a general election.

Mr Soares, a former Socialist leader and three times Prime Minister, has repeatedly expressed his opposition to the political and economic costs of an early poll.

A left-wing coalition, however, would have to rely on support of the hard-line Communist Party to survive.

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What's News—

Business and Finance

BRAZIL PAID to persuade British U.S. nuclear supplier General Atomics to solve the Latin American nation's foreign-debt crisis. The British Treasury said that commercial banks will have to decide whether to provide new funds to ease the problem.

SHV Holdings launched a \$250 million bid for 25% of Imperial Continental Gas Association's shares. SHV, which already has a 4.9% stake in ICG, said it doesn't intend to increase its holding above 27.5%.

The battle for CNET entered its final phase as companies submitted bids for the French telephone-equipment maker. Bidders include Siemens and U.S.-owned partnership of AT&T and Philips.

Elanco agreed to pay 80% of \$243 Holdings for about \$70 million. The stake in the New York firm would give the U.S. brokerage a big presence in the U.S. government-security market.

A Guinness stake of 2% has been purchased by an unidentified investor, company sources said. The holding is valued at about \$8.1 million.

A bid for Japan Postal assets was made by a U.S. group that proposed to pay about \$38 million. The group includes T. Boone Pickens III; its move could signal similar restructuring of other closed-country funds.

The British pound rose steeply, advancing two cents against the dollar to \$1.5580 from \$1.5560 Friday. The dollar, meanwhile, edged against most other major currencies, rising to 1.8770 Deutsche marks from 1.8760.

World-Wide

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OVERSEAS NEWS

Tony Walker assesses the challenge from Egypt's fundamentalists

Islamic values put to polls test

EGYPT'S 14m voters go to the polls today in an election seen as a critical test of strength of the religious right which has campaigned vigorously for a return to traditional Islamic values in a society it believes has been corrupted by Western influence.

While the centrist ruling National Democratic Party of President Hosni Mubarak will almost certainly be returned with a big majority, the Muslim Brotherhood, technically banned from electioneering in its own right, may challenge the right-of-centre New Wafd party as the strongest opposition group in the 458-member People's Assembly (10 representatives are appointed by the president).

The Muslim Brotherhood has joined two "legal" parties, the Socialist Labour party and the Liberals in a tripartite alliance to circumvent the ban on its political activities in force since it was allegedly implicated in an assassination attempt against late President Gamal Abdel Nasser in 1954.

An indication of government concern about the strength of religious fundamentalists has been the frequent warnings in the semi-official Press of the dangers of supporting sectarian elements, which pose a threat to the delicate social balance between Muslims and some 5m Coptic Christians.

Government alarm has been heightened by recent communal strife between Christians and Muslims, mainly in upper Egyptian towns where the fundamentalist trend appears strongest.

President Mubarak has warned more than once during the election campaign of the serious consequences of sectarian conflict. The detention at the weekend of a number of Muslim Brothers on the eve of the poll was widely seen as an attempt by the authorities



President Hosni Mubarak: warnings of sectarian conflict

to take some of the steam out of the religious right's campaign.

In the 1984 election, the Muslim Brotherhood, aligned with the Wafd, which ruled Egypt on and off between the world wars, won 13 per cent of the vote and 57 seats in parliament. Apart from the ruling NDP which won 391 seats, the Muslim Brotherhood-Wafd Alliance was the only political group to win more than 5 per cent of the vote, the minimum required under Egypt's electoral law to guarantee parliamentary representation.

It is perhaps a measure of the opposition's frustration that as campaigning drew to a close last week, its leaders were questioning the fairness of the poll. In fact, there were pressures to withdraw from the ballot altogether.

Opposition complaints about possible ballot rigging were hardly a self-confident finish to the campaign. The opposition

says that its chances of reducing the NDP's majority are constrained by the vagaries of mosque politics in Egypt and by the electoral system itself. It has a point.

The electoral law, with its requirement that a party secure 5 per cent of the vote, is weighted against smaller groupings and in favour of the dominant bloc in parliament. Fuad Saragaddin, the 78-year-old leader of the New Wafd and a participant in previous Wafdist governments, described the 1984 election as a "pure theatre". Mr Saragaddin on this occasion has warned that his party will challenge any attempt by the NDP to manipulate the ballot.

Local commentators say, however, that it is unfair in a country with relatively low rates of literacy and an uneducated peasantry to expect fair elections along Western lines.

While the poll result is wholly predictable and will have

the effect of preserving, for the time being, the status quo in Egypt, it has, nevertheless, some positive aspects for the opposition.

For a start, the opposition will have broader representation in the new parliament under a new electoral law that allows one independent candidate to stand in each of Egypt's 46 districts.

Opposition figures give the President credit for his decision to respond to a challenge to the validity of the parliament elected in 1984, by calling fresh elections.

Mr Mubarak faces re-election late this year and clearly wishes to avoid any question about the completion of the parliament that will provide the two-thirds majority to nominate him as a sole candidate to be endorsed in a national referendum, for a further six-year term.

Egypt's President is credited with wanting broader representation in the new parliament as a means of building consensus in support of difficult economic decisions ahead. Egypt's political process, which allows considerable freedom compared with surrounding countries, has effectively put barriers in the way of the two potentially most powerful pressure groups.

The Nasserists, followers of late President Nasser whose organisation the Arab Socialist Union was first suspended and then outlawed by President Anwar Sadat, do not have legal status.

The 1987 poll will not clearly, therefore, an intriguing question of Egyptian politics which is to what extent a Nasserist party on the left and the Muslim Brotherhood on the right, if they were free to run under their own banners, would challenge Mr Mubarak's NDP, which is far from popular at present. That is a question, it is reasonable to assume, which the barons of the NDP would not wish to have answered soon.

Greece seeks to join WEU

BY ROBERT MAUTHNER AND ANDRIANA HERODIACONOU

GREECE has requested membership of the seven-nation Western European Union (WEU), created after the Second World War, which has long been dormant but is currently the subject of revived interest as a possible framework for European defence co-operation.

Mr Andreas Papandreu, the Greek Prime Minister, who disclosed Greece's interest in joining the organisation in an interview with the Financial Times, said that, though no "formal" application had been made by Athens, it had asked for membership through diplomatic channels.

"One does not make a formal request unless you know you are going to get an affirmative answer," Mr Papandreu said. "But we have suggested it at

the level of diplomacy." Indeed, the Greek Prime Minister expressed strong doubts whether the existing member states would agree to Greek membership.

Although Greece's move was made well before the latest crisis in the Aegean, during which a military conflict between Greece and Turkey over oil-drilling "rights" was narrowly avoided, Athens' request to join WEU must be seen in the context of its long-standing dispute with Ankara.

Greece has been trying for years to obtain some kind of security guarantee from its allies in the event of a war with Turkey, a fundamental Greek concern which overrides all foreign policy considerations. "We belong to a bloc—Nato

—which also contains an ally—Turkey—the territorial integrity and independence of this country," Mr Papandreu said. "This is unique. He had therefore proposed at a meeting of Nato ministers in December 1981 that the Alliance should give an undertaking to come to the aid of any member who was the victim of an attack, not only from the Soviet bloc, but from any aggressor."

The Greek request was turned down in the face of implacable Turkish opposition to the idea of a generalised security guarantee. However, the proposal by Athens to join the WEU must be seen as an attempt to achieve the same end by other means.

Greece Survey, Pages 17-21

Saudis cut oil output

By Max Willmann, Resources Editor

SAUDI ARABIA's return to its former position as the swing producer for the Organisation of Petroleum Exporting Countries' crude oil, is emphasised in the Saudi decision to cut its oil production below the Opec target, agreed at Opec's last meeting in December 1986.

They show that the kingdom produced only 3.3m barrels per day in March, compared with 3.6m b/d in February. This is 20 per cent below Saudi Arabia's production quota agreed at Opec's last meeting in December 1986.

It is also close to the level of production which Saudi Arabia declared to be unacceptable low in 1985. Its decision then to push for increased market share was the main factor behind the price war which pushed spot crude down below \$10 per barrel last summer.

However, despite strong pressures this year, oil producers appear to have maintained a disciplined front, keeping the world market near their target of \$18 per barrel. The IEA's Monthly Oil Market Report shows that Opec's total production fell by about 2m b/d in the first three months of this year compared with the average in the final quarter of 1986.

This cut was forced on producers by the preference of refiners to use up stocks of cheap crude rather than buy new oil at official prices based on an \$18 average.

The IEA figures show that the drawing down of stocks accelerated from an average of 1.5m b/d to 2.5m b/d in March. It says that unexpected stocks, particularly from the US, are also likely to have fallen.

The report suggests that Opec's task in preventing another collapse in oil may become a little easier.

In the absence of further changes in stock levels, its calculations suggest the demand for Opec crude could rise in April to June to 16.5m b/d compared with the 15.8m b/d recorded for the first three months of the year. The big oil companies appear to believe that stock levels have been reduced to more comfortable levels. However, much will depend on market sentiment as demand for oil products slackens in the warmer months ahead.

The IEA report also gives for the first time a definitive picture of the price collapse last year. It shows that the price of oil imported into the developed countries (including insurance and freight) fell from an average of \$27.5 in 1985 to an average of \$15 last year.

The price halved from \$26 in January to \$13 in May, hit bottom at \$10.7 in July and recovered to \$14.1 by September. The report suggests that despite the rise in prices in the first quarter of this year, demand for oil in the developed world has continued to increase slowly by 1 per cent compared with demand in the same period of 1986. It says this rate of growth is likely to be maintained for the current year if prices stay at present levels.

Cigarette makers back price protest

BY LISA WOOD

EUROPE's major cigarette manufacturers are backing a threat by one international cigarette maker to take the EEC Commission to the European Court of Justice.

They say the Commission has failed to make France conform to EEC laws and allow importers to set their own prices on cigarettes sold in that country.

Philip Morris, the major exporter of cigarettes to France, but not the initiator of the proposed action, said: "Refusal of price increases is causing major problems for manufacturers

based in the UK, Holland and Germany."

The issue which has simmered since 1982 is understood to be on the agenda for discussion within the Commission this week.

Cigarette manufacturers exporting to France include Philip Morris, Rothmans International, BAT Industries and R. J. Reynolds.

Brands including Marlboro, Peter Stuyvesant and Winston, command about 45 per cent of the growing French market which is dominated by SETA,

the state monopoly manufacturer. Under EEC regulations, manufacturers have the right freely to fix minimum retail prices of their cigarettes within general price control limits that may be imposed by a government.

France has never given cigarette manufacturers this right even though virtually all goods and services were decontrolled in January this year. This is despite a European Court of Justice ruling in 1982 that France should conform with EEC rules.

SHIPPING REPORT

West African activity shows firmer tone

By Terry Dodsworth

WHILE THE world tanker market continued to be characterised by excess capacity, last week activity was reasonably brisk in some areas, particularly in West Africa and the Mediterranean.

According to E. A. Gibson, the London shipbroker, there are 30 large crude carriers in the ULCC and VLCC class currently looking for cargoes in the Middle East. Rates paid last week varied between Worldscale 27 1/2 for a 255,000 ton cargo destined for Western discharge, and Worldscale 29 for the Far East.

Gibson's office of London says that in West Africa the market is beginning to demonstrate an underlying firmness, indicating that more crude oil is up for sale than has been the case recently. Cargoes of around 125,000 to 130,000-ton sizes are obtaining about Worldscale 50 for US discharge from the West African region, says Gibson.

In the Mediterranean, the market managed to obtain gains obtained in the previous week, and a 85,000 tonnes was fixed at Worldscale 80 for a cross-Mediterranean voyage while a 130,000 tonner received Worldscale 55 for a similar voyage.

The dry cargo freight market also maintained its strength, according to Denholm Costes.

European airlines explore computer reservation link

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE MAJOR airlines in Western Europe are studying a plan to create an "umbrella" computer reservation system.

This would enable them to link their individual systems and prevent domination of the market by any one or two of the big systems, such as those from the US.

The Association of European Airlines, based in Brussels, has decided to continue research into such a system, and agreed to discuss the results of studies at a meeting in Madrid on May 8.

The aim is to create a "global distribution system" enabling all independent airline com-

puter systems to be linked, with the appropriate software that would rule out any airlines being required to sacrifice its existing investments in equipment.

The move has been prompted by the recent vigorous moves into Europe by individual US airlines, with big computer reservation systems, such as American Airlines with its Sabre system.

The European airlines fear that the computer reservations systems on this side of the Atlantic could become fragmented, to the overall detriment of European air transport.

World Economic Indicators

TRADE STATISTICS

	Feb. 87	Jan. 87	Dec. 86	Feb. 86
UK \$m				
Exports	6,933	6,294	6,477	6,140
Imports	7,157	6,731	7,344	6,444
Balance	-224	-437	-867	-304
US \$m				
Exports	14,394	14,421	14,525	13,804
Imports	13,144	12,998	13,716	13,445
Balance	1,250	1,423	809	359
W. Germany DMm				
Exports	40,77	43,42	43,82	45,45
Imports	31,89	33,07	32,89	37,02
Balance	+8,88	+10,35	+10,93	+8,43
France FFm				
Exports	67,73	71,39	70,36	70,36
Imports	70,18	69,12	70,06	72,57
Balance	-2,45	+2,27	+0,30	-2,21
Japan \$m				
Exports	14,865	15,443	16,911	12,789
Imports	10,571	10,543	9,510	10,905
Balance	+4,294	+4,899	+7,401	+1,884

CYANAMID HOLDINGS, INC.

(Incorporated in the State of New Jersey, United States of America)

(the "Company")

NOTICE OF MEETING

of
the holders of the outstanding 9 per cent. Notes
due 1991 of the Company

(the "Noteholders" and the "Notes" respectively)

guaranteed as to payment of principal and interest by

AMERICAN CYANAMID COMPANY

(Incorporated in the State of Maine, United States of America)

(the "Guarantor")

INFORMATION ABOUT THE PROPOSALS

- The purpose of the Meeting is to approve by Extraordinary Resolutions as set out below the substitution of Cyanamid Holdings Company ("CHC") for the Company as principal debtor under the Notes and the interest coupons pertaining thereto (the "Coupons"), the excusing of the Company from its obligations under the Notes and the Coupons and the amendment of Condition 15 of the Terms and Conditions of the Notes (the "Conditions") printed on the reverse thereof to permit further substitutions. CHC is an unlimited company which is a direct wholly-owned subsidiary of the Company and an indirect wholly-owned subsidiary of the Guarantor.
- The attention of Noteholders is drawn to Condition 15 under which any subsidiary of the Guarantor may be substituted for the Company as principal debtor under the Notes provided that (a) the Guarantees of the Guarantor shall remain unaffected, and (b) arrangements shall have been made by the Company, the Guarantor and the substitute debtor so as to ensure that the Noteholders shall have the benefit of covenants of the substitute debtor on terms substantially similar to those given by the Company under the Notes, and, unless the substitute debtor is Cyanamid of Great Britain Limited ("CGBL") which will make payments from a place of business in the United Kingdom, such arrangements shall have been approved by Extraordinary Resolution of the Noteholders.
- The attention of Noteholders is also drawn to Condition 13, and to the provisions of the Fiscal and Paying Agency Agreement (as defined in Condition 1), by virtue of which a meeting of the Noteholders has power, exercisable by Extraordinary Resolution (as defined in the Fiscal and Paying Agency Agreement) to sanction any proposal by the Company or the Guarantor for the modification, abrogation, variation or compromise of, or arrangement in respect of, the rights of the Noteholders and/or the Couponholders against the Company or the Guarantor and to sanction any compromise or arrangement proposed to be made between the Company, the Guarantor and the Noteholders and the Couponholders or any of them.
- Arrangements have been made, subject to the passing of the requisite Extraordinary Resolution and the giving of the requisite notice, for CHC to execute an instrument (the "Instrument") under which it will give covenants for the benefit of Noteholders and the Couponholders on terms substantially similar to those given by the Company under the Notes and the Coupons and for a Supplemental Fiscal and Paying Agency Agreement to be entered into under which CHC will be substituted for the Company under the Fiscal and Paying Agency Agreement.
- The terms of the Extraordinary Resolutions are effective under the laws of the State of New York, United States of America (under which the Guarantees of the Guarantor are governed and construed), to extend the Guarantees to cover the obligations of CHC (and any subsequently substituted principal debtor) under the Notes and the Coupons without any additional action needing to be taken. In addition, arrangements have been made for the Guarantor to confirm, in the Supplemental Fiscal and Paying Agency Agreement referred to above, that the Guarantees shall remain unaffected and shall continue in full force and effect notwithstanding the substitution of CHC as principal debtor or any subsequent substitution of the principal debtor.
- Noteholders and Couponholders should consult with their professional advisers as to whether the proposed substitution may result in any tax consequences with respect to their holdings of Notes and Coupons.
- Copies of the Fiscal and Paying Agency Agreement and drafts of the Instrument and the Supplemental Fiscal and Paying Agency Agreement, all as referred to above, are available for inspection by Noteholders at the specified offices of the Paying Agents set out below and will also be available for inspection at the Meeting.

NOTICE OF MEETING OF NOTEHOLDERS

NOTICE IS HEREBY GIVEN that a Meeting of the Noteholders convened by the Company will be held at The Durham Room, The Cornmarket Rooms, 61-65 Great Queen Street, London WC2 England, on Wednesday, 29th April, 1987 at 11 a.m. (London time) for the purpose of considering and, if thought fit, passing the following Resolutions which will be proposed as Extraordinary Resolutions in accordance with the provisions of the Fiscal and Paying Agency Agreement dated 20th May, 1986 made between the Company (1), the Guarantor (2), Morgan Guaranty Trust Company of New York (the "Fiscal Agent") (3) and the Paying Agents named therein (the "Paying Agents") (4):—

EXTRAORDINARY RESOLUTIONS

- THAT this Meeting of the holders of the outstanding 9 per cent. Notes due 1991 of Cyanamid Holdings, Inc. (the "Notes" and the "Company" respectively) guaranteed by American Cyanamid Company (the "Guarantor") hereby:—
 - sanctions and approves the arrangements proposed by the Company, the Guarantor and Cyanamid Holdings Company ("CHC") (and referred to in paragraph 4 of "Information about the Proposals" in the Notice dated 6th April, 1987 relating to the Notes published by the Company in the Financial Times and the Luxembourg Week, a copy of which has been produced to this Meeting and installed by the Chairman hereof for the purpose of identification) for the substitution of Cyanamid Holdings Company for the Company as principal debtor under the Notes and the Coupons and the excusing of the Company from its obligations under the Notes and the Coupons, all in accordance with Condition 15, and the provisions referred to in Condition 13, of the Terms and Conditions of the Notes;
 - sanctions every modification, abrogation, variation or compromise of, or arrangement in respect of, the rights of the Noteholders and/or the Couponholders against the Company or the Guarantor, and every compromise or arrangement between any of them, involved in or resulting from the implementation of this Extraordinary Resolution or the arrangements which it sanctions and approves; and
 - expressly reserves all rights against the Guarantor with respect to its obligations under the Guarantees.
- THAT this Meeting of the holders of the outstanding 9 per cent. Notes due 1991 of Cyanamid Holdings, Inc. (the "Notes" and the "Company" respectively) guaranteed by American Cyanamid Company (the "Guarantor") hereby:—
 - assents to the modification of the Terms and Conditions of the Notes which has been proposed by the Company and under which the following sentence will be added at the end of Condition 15 of the said Terms and Conditions:—
"Following any substitution effected in accordance with this Condition, further substitutions (which may include substitutions in respect of both the Notes and the Coupons) may be effected from time to time on the same terms mutatis mutandis as those set out in this Condition as though references to 'the Company' were references to the then principal debtor and on the basis that no approval of arrangements by Extraordinary Resolution of the Noteholders shall be necessary for any substitution of Cyanamid of Great Britain Limited, Cyanamid Holdings Company or Cyanamid Holdings, Inc.";
 - expressly reserving, however, all rights against the Guarantor with respect to its obligations under the Guarantees; and
 - sanctions every modification, abrogation, variation or compromise of, or arrangement in respect of, the rights of the Noteholders and/or the Couponholders against the Company or the Guarantor, and every compromise or arrangement between any of them, involved in or resulting from the implementation of this Extraordinary Resolution or the modification of the said Condition 15.

VOTING AND QUORUM

- A Noteholder wishing to attend and vote at the Meeting in person must produce at the Meeting either the Note(s), or a valid voting certificate or certificates relative to the Note(s), in respect of which he wishes to vote.
A holder not wishing to attend and vote at the Meeting in person may either deliver his Note(s) or voting certificate(s) to the person whom he wishes to attend on his behalf or give a voting instruction in favour of a proxy (on the form obtainable from any of the Paying Agents at its specified office listed below).
Notes may be deposited with the Fiscal Agent or any Paying Agent or (to the satisfaction of such Paying Agent) held to its order or under its control by CEDEL S.A. or the operator of the Euro-clear System or any other person approved by it for the purpose of obtaining voting certificates or appointing proxies until the time being 48 hours before the time fixed for the Meeting (or, if applicable, any adjourned such Meeting). Notes so deposited or held will be released at the conclusion of the Meeting (or, if applicable, any adjourned such Meeting) or upon surrender of the voting certificate(s) or, not less than 48 hours before the time for which the Meeting (or, if applicable, any adjourned such Meeting) is convened, the voting instruction receipt(s) issued in respect thereof.
- The quorum required at the Meeting is two or more persons present holding Notes or voting certificates or being proxies and holding or representing in the aggregate a clear majority in aggregate face value of the Notes for the time being outstanding. If a quorum is not present at the Meeting, the Meeting will be adjourned and the Extraordinary Resolutions will be considered at an adjourned Meeting (notice of which will be given to Noteholders). The quorum at such an adjourned Meeting will be two or more persons present holding Notes or voting certificates or being proxies whatever the aggregate face value of the Notes held or represented by them.
- Every question submitted to the Meeting shall be decided in the first instance on a show of hands and unless a poll is (before or on the declaration of the result of the show of hands) demanded by the Chairman of the Meeting or by one or more persons holding Notes or voting certificates or being proxies and representing in the aggregate the holders of not less than one-fifth in aggregate face value of the Notes then outstanding a declaration by the Chairman of the Meeting that a resolution has been carried or carried by a particular majority or lost or not carried by a particular majority shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution. On a show of hands every person who is present in person and produces a Note or voting certificate or is a proxy shall have one vote. On a poll every person who is so present shall have one vote in respect of each £1,000 in principal amount of the Notes so produced or represented by the voting certificate so produced or in respect of which he is a proxy.
- To be passed each Extraordinary Resolution requires a majority in favour consisting of not less than three-quarters of the votes cast thereon. If passed, an Extraordinary Resolution will be binding upon all the Noteholders whether present or not present at the Meeting and upon all the Couponholders and each of the Noteholders and Couponholders shall be bound to give effect thereto accordingly.

FISCAL AGENT

Morgan Guaranty Trust Company of New York
30 West Broadway
New York, N.Y. 10015

PAYING AGENTS

Morgan Guaranty Trust
Company of New York
P.O. Box 161
Morgan House, 1 Angel Court
London, EC2R 7AE

Morgan Guaranty Trust
Company of New York
New Yuraku-cho Building
12-1-chome
Yuraku-cho, Chiyoda-Ku
Tokyo

Morgan Guaranty Trust
Company of New York
Avenue des Arts 85
1040 Brussels

Swiss Bank Corporation
Aeschenvorstadt No. 1
CH-4002
Basle

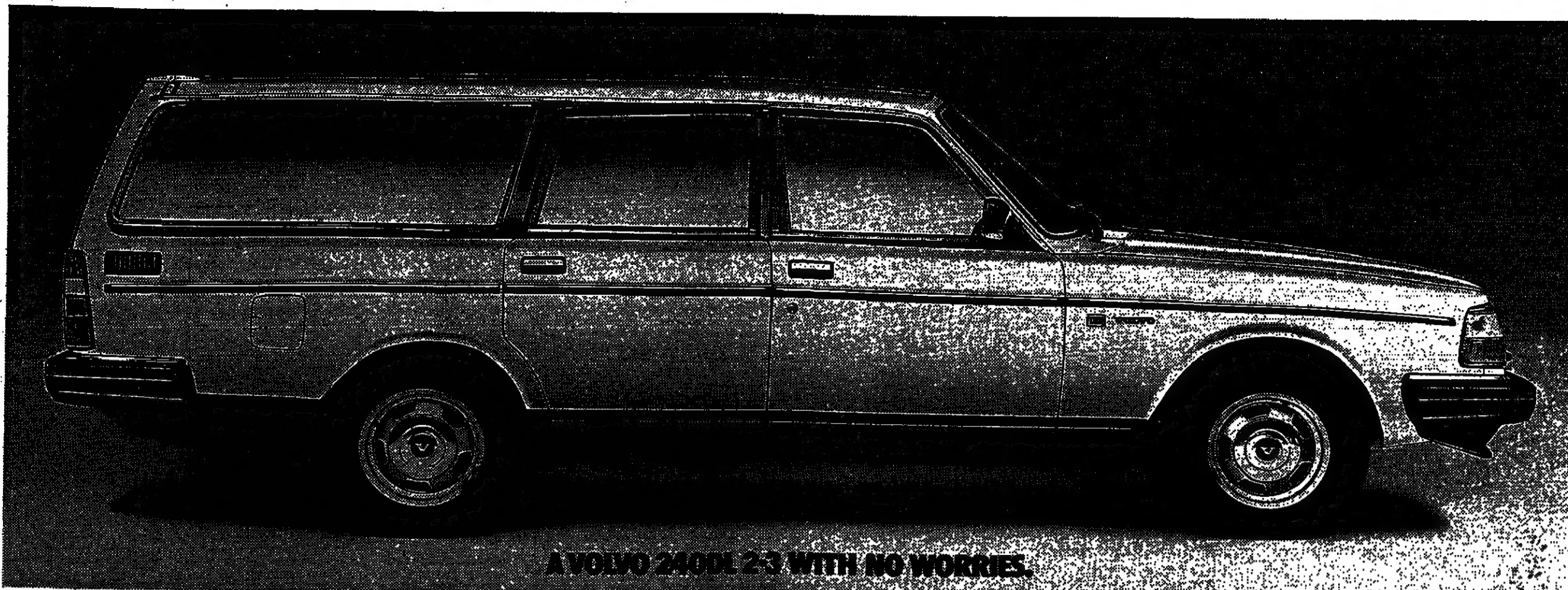
Amsterdam-Rotterdam Bank N.V.
Postbus 283
Amsterdam

Principal Office:
Foreham Road
Gosport
Hampshire, PO13 0AS

Kredietbank S.A. Luxembourggoets
45 Boulevard Royal
Boite Postale 1108
Luxembourg

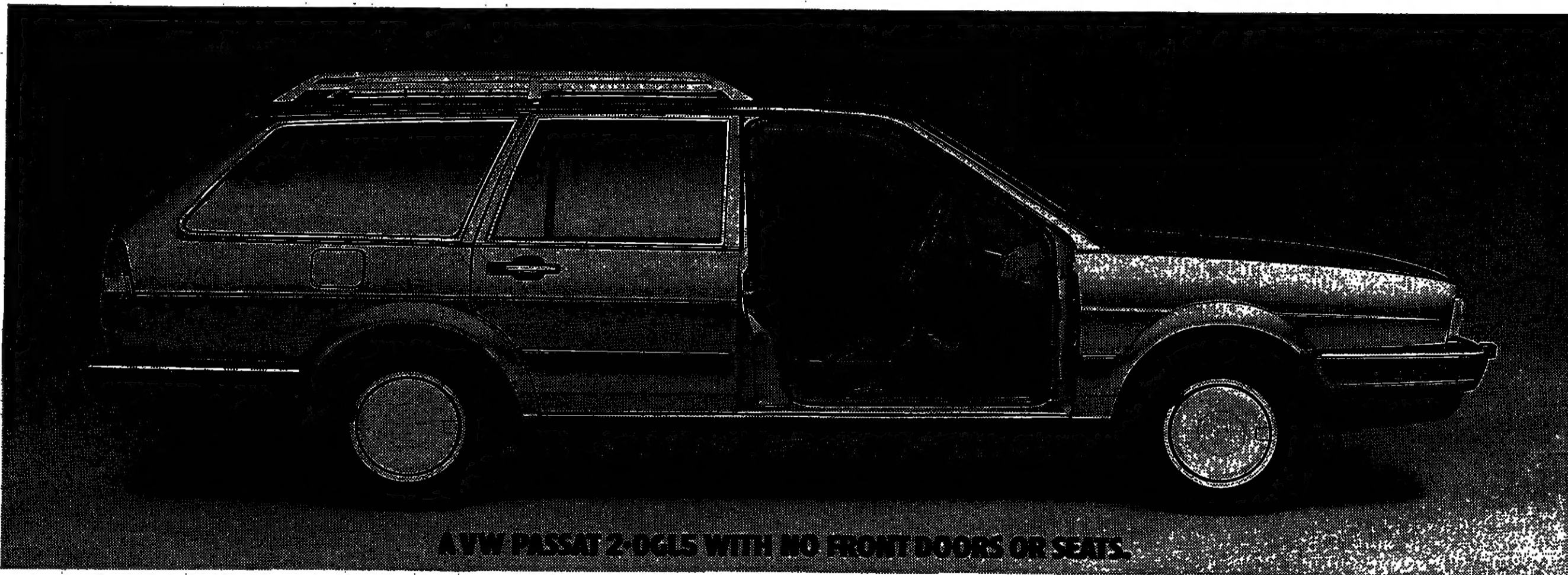
By Order of the Board of
Directors of Cyanamid
Holdings, Inc.
D. Barwell, Secretary

Dated: April 6, 1987

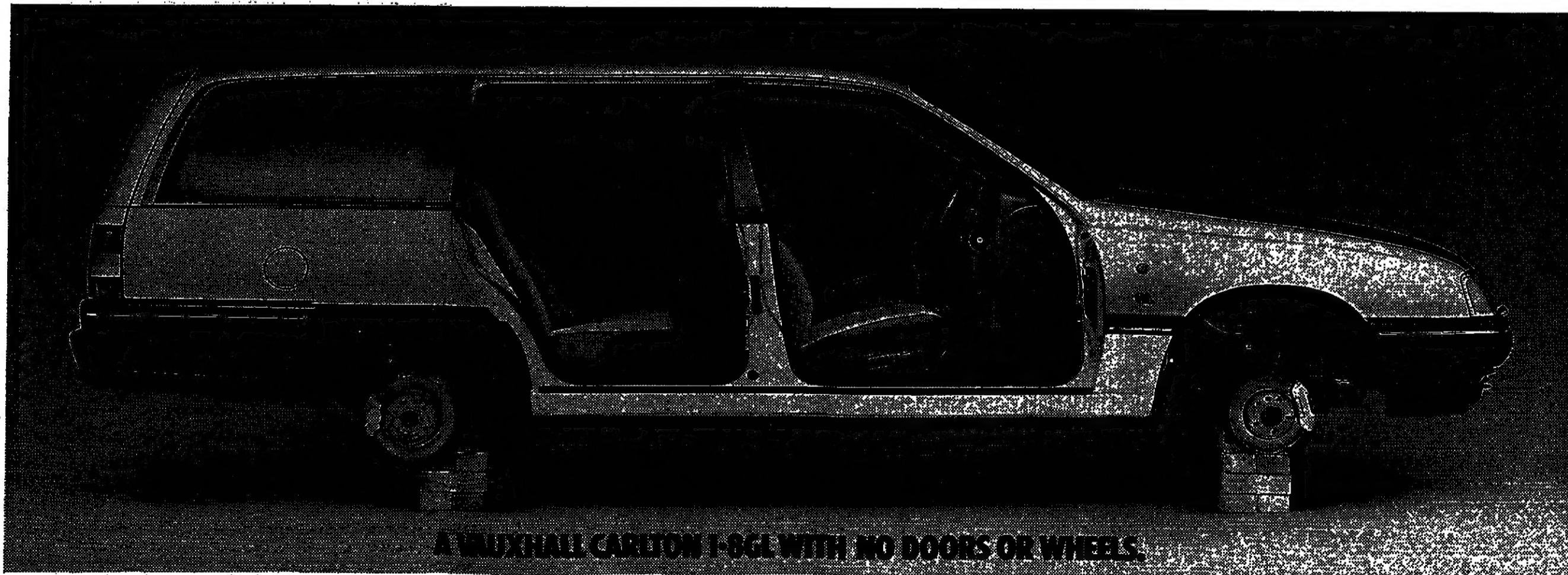


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February 1987

Drive to increase part-time working

By Charles Leadbeater

THE BRITISH Government will today launch an initiative to stimulate employers to create more part-time jobs. The scheme, to be called Job Share, will replace the Job Splitting Scheme, which has proved a limited success.

The Government hopes Job Share will be simpler to operate. It has also decided to increase the grant available to employers by £180 to £200.

Whereas the £240 grant available under the Job Splitting Scheme was paid in three equal tranches, the Job Share grants will be front-loaded with £500 paid on approval of a company's application. A further £200 will be paid after 26 weeks, and the remaining £300 at the end of the first year.

However, the scheme will retain many of the ingredients of the Job Splitting Scheme.

Employers can apply for the grant if they are dividing a full-time job into two part-time posts; creating two new part-time jobs; or amalgamating the overtime of two full-time jobs to create a part-time post.

The Government has given the scheme a budget of £700,000 a year. It expects about 2,000 people will be covered at any time, a significant increase on the number involved in the Job Splitting Scheme, which covered about 200 people last year.

The scheme is intended to encourage companies to create part-time jobs for workers other than married women who have taken many of the part-time jobs created in recent years.

The scheme will not offer grants to employers if they recruit unemployed workers who are not claiming unemployment benefit.

This is likely to mean that employers will not be able to use the grants to create part-time jobs for married women, since many of them do not claim unemployment benefit when they are out of work.

The Equal Opportunities Commission has criticised the Job Splitting Scheme because it says the scheme's rules discriminate against the employment of married women.

Employers may apply for the Job Share grant if they fill one of the part-time posts with an unemployed person claiming at a benefit office; someone leaving a Manpower Services Commission employment or training scheme; a full-time worker under notice of redundancy or two full-time employees.

It is likely the scheme will require employers to create part-time jobs which involve at least 15 hours of work a week. Critics of the scheme argue this has encouraged employers to create jobs with no more than 15 hours' work a week.

Employees generally have to work more than 15 hours a week to benefit from the provisions of the Employment Protection Act.

Ulster plans first round of oil and gas licensing

By Lucy Kellaway

NORTHERN IRELAND is to announce its first round of onshore oil and gas licensing later this month, in a move designed to encourage exploration and correct the province's sole reliance on imported fuels.

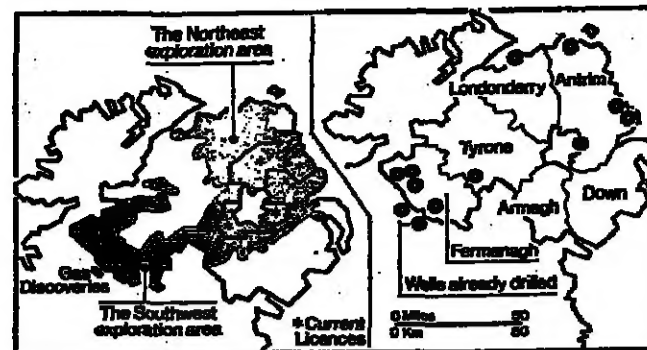
The entire area will be made available with the exception of three blocks in the east, now licensed to small independent companies. The round has been made possible by the expiry of licences on some of the most attractive acreage in the south-west.

Northern Ireland remains a relatively unexplored area, despite the fact that companies started looking for oil and gas there in the 1950s. Although only half a dozen wells have been drilled and although gas has been discovered, none of the finds has been commercial.

Mr Peter Viggars, a minister in the Northern Ireland office, said the round was a "top-down" attempt to interest bigger companies in Northern Ireland. He said that recent research commissioned by the Government indicated that there were several interesting prospects in the province that warranted exploration.

In the past the oil companies have been put off exploring in Northern Ireland by two geological problems. However, it now appears that neither need be as serious as the industry had thought.

The south-west exploration area has been the most extensively explored in Northern Ireland, al-



though even here only five wells have been drilled. Although most of these discovered some gas, the findings were in tight sands, meaning that the gas was difficult to recover.

However, wells drilled just over the border into the Republic of Ireland indicate that the wells, if stimulated, can produce much bigger flows.

In the larger area in the northeast, oil companies had been discouraged by a thick layer of volcanic rock at the surface, which it was thought seismic survey could not penetrate.

This partly explains why over a total area of 500 square kilometres there has only been one well drilled. Recently, however, some seismic data has been successfully collected, proving that the problem is not insurmountable.

From this scarce data Robertson

Research has tentatively concluded that the geological conditions of the whole area are promising, with characteristics similar to those at the large Morecambe Bay gas field, the only producing field in the Irish Sea.

Mr Viggars, as an ex-oil man himself, is wise to dangers of getting too excited about an oil prospect. He says that his task at the moment is to interest the oil companies - which he evidently thinks is not going to be difficult - without getting the local population too excited.

At first the most that the region can expect will be a little well-based cushion for the local hotels. Later on, if oil is found, Mr Viggars says it could be used directly by local industry, which relies entirely on imported fuels and expensive electricity.

British living standards 'lagging'

By Philip Stephens

LIVING standards in Britain have risen at the same rate as those in the US over the last 25 years but are still only two-thirds of the American level. Over the same period, West Germany, France and Japan have each in succession overtaken the UK, according to a study published today.

The study, by Mr Christopher Johnson, the chief economist at Lloyd's Bank, takes issue with the present Government's claim that it has presided over one of the fastest periods of post-war economic growth.

Mr Johnson says the Government has claimed economic success by citing a growth rate of 2.6 per cent a year over the past five years, but that the choice of its base year is misleading.

In any comparison with previous periods it was more correct to include the recession years of 1980 and 1981 in the latest figures. Because output in those two years fell by around 3.5 per cent, their inclusion brings down the annual growth rate to 1.4 per cent.

That figure, Mr Johnson says, was well behind the performance of the US and Japan, although about in line with the European Community average.

The study shows that Britain has done better in terms of productivity than growth, but adds that the main reason is that unemployment in the UK has risen faster than elsewhere.

Unemployment is thus "the dark side of the gold medal for manufacturing productivity." In the 1980s, the jobless total in the UK averaged only 1.9 per cent, the fourth best figure among leading industrial countries.

By 1986 its unemployment rate of 11.5 per cent was the second-worst of the countries used in the comparison.

Mr Johnson also concludes that the Government has not done as well in keeping down inflation as most other industrial countries. The 3.4 per cent average in 1986 was higher than in seven of the 12 countries, and the rate is now on a rising trend.

Ⓐ report today says that the recent appreciation of the pound owes more to the general stability on foreign exchange markets which followed February's Paris accord, than to a "re-rating" of the UK economy by international investors.

In its latest economic review, Alexander Laing and Cruickshank, a City of London securities house, says that any return to general instability on currency markets would leave sterling vulnerable.

The review says that Britain faces considerable inflation and balance of payments problems later this year and throughout next, which could be expected to put the pound under pressure.

Consumer body to review credit

By David Churchill, Leisure Industries Correspondent

THE OFFICE of Fair Trading (OFT) is to carry out a major review of consumer's experiences of using credit.

The review, the first by the OFT for a decade, follows recent criticism of banks, retailers, and credit companies for giving too much credit to consumers who are unable to repay the loans.

Sir Gordon Borrie, director general of fair trading, announced the review at the National Consumer Congress held in Liverpool over the weekend.

It is certain that there are too many examples where credit is being over-marketed without proper checks being made on the likely ability of the borrower to repay," he said.

Sir Gordon added that "as someone said to me recently of a certain department store - they are giving away credit cards like sweets."

The OFT review, which will take about a year to complete, may include recommendations to the Government to tighten up the ease with which credit can be granted.

It is also likely to propose a national credit register, which would

give lenders more information than at present and help to prevent loans to those already in debt.

Sir Gordon told delegates to the congress that he rejected objections from the clearing banks that financial information could not be made available to such a register because of customer confidentiality.

"A simple form of agreement by a borrower to allow disclosure of information to a credit register would satisfy the law, and no borrower should reasonably object," said Sir Gordon.

The Department of Trade and Industry is also not pursuing consideration of OFT proposals to tighten up the rules governing most consumer credit advertising.

The congress also heard from Mr Michael Montague, chairman of the National Consumer Council, who called on the Government to improve the present "chaotic" rules governing compensation for accident victims.

"It is shocking to realise that each victim of each disaster has a price - and that price depends on factors largely unrelated to the manner of the accident or the degree of the injury," he said.

Civil servants aim to disrupt Customs depots

By David Brindle

UNION leaders yesterday named the Customs and Excise inland clearance depots where strikes were said to have begun over the weekend in the first wave of the programme of disruption over civil servants' pay.

It emerged that the main target was the Northampton depot, said to handle more than 20 per cent of European freight traffic dealt with at the inland centres and said to be used mainly by the TNT distribution group.

The aim of the strikes is to increase the pressure of work at ports and airports, where all Customs staff have begun a work-to-rule and overtime ban.

Other inland depots said to be hit by strikes are Manchester Trafford Park, Liverpool Speke, Eddington, Sutton-on-Humber, Reading (Milton), Dover (Latham), and Greenford, Stratford, London East, Barking and Erith in the London area.

The strikes by Customs officials are designed to disrupt exports and are considered by the two main unions involved in the pay dispute, the Civil and Public Services Association and the Society of Civil and Public Servants, to be a decisive tactic.

Universities urged to forge industrial links

By Peter Marsh

UNIVERSITIES should establish stronger links with industry to obtain a strategic view of the important issues of research and not only as a means to raise extra funds, says a study for the Manpower Services Commission.

According to the report, by Segal Quince Wicksteed, a Cambridge-based consultancy, the complexity of research in science and technology is such that universities will rarely have the resources, not only in terms of money but of expertise, to take an independent view.

The study appears at a time when Britain's 45 or so universities are increasing their efforts to collaborate

with industry. According to provisional figures from the University Grants Committee, in 1985-86 these institutions obtained industrial research contracts worth £50m, a 25 per cent increase on the year before.

As a proportion of total research contracts, most of which come from the Government's research councils, the sum of money raised from companies stayed roughly constant, at 14 per cent in 1985-86 compared with 13 per cent in the previous 12 months.

University-Industry Research Links and Local Economic Development, Segal Quince Wicksteed, 45 Castle St. Cambridge CB3 8AJ.

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6th April, 1987



UK NEWS

Ministry to order more Westland helicopters

By David Buchanan

THE GOVERNMENT has what widened the scope of the helicopter orders it will announce later this week from Westland, under increasing political pressure to help narrow the gap in the Yeovil-based company's order book.

Westland has an almost total dearth of production orders between 1988-1991, and the Ministry of Defence (MoD) has decided that the only order it could offer beleaguered Westland was for a utility or troop-carrying version of the EH101 helicopter. This is a 5500m Anglo-Italian joint development by Westland and Agusta of Italy.

A prototype of the utility version of the EH101 will be rolled out at Yeovil in southern England on Tuesday in the presence of Mr George Younger, the Defence Secretary. It would be able to carry a platoon (about 30 men) at a time.

A recent MoD study concluded that operations in central Europe required a larger troop-carrying capacity than is offered by either the Puma or Wessex helicopters.

However, production of the EH101 - in either its utility or anti-submarine version, to which the Royal Navy is already committed - would not start until around 1990. The EH101 order alone, therefore, cannot help Westland avoid short-term cuts in its 4,000 workforce in its Yeovil helicopter division.

In the politically sensitive run-up to a general election, however, the MoD seems to have been prevailed upon to order a few extra helicopters, either for sea rescue, like the Sea King (though the MoD ordered an extra eight of these only last September) or for battlefield reconnaissance and liaison, like the Lynx.

These helicopters are currently being built at Yeovil. The Sikorsky Black Hawk is also assembled there, but the MoD has no role for it.

The Government will strenuously rebut suggestions of a bail-out for Westland, the salvation of which Mrs Margaret Thatcher, the prime minister, has said, lies in "a private sector solution." On the other hand, the Government wants to avoid publicity over Westland's difficulties which could remind the public of the damaging row a year ago that led to the resignation of two cabinet ministers and allegations of political and financial impropriety.

Italy does not seem ready to make any similar commitment to buy utility EH101 helicopters, but since it is a joint programme some part of the new troop-carrying helicopters which Britain will be ordering will be made by Agusta.

To maintain a rough balance for each country between the number of helicopters it is buying and the amount of work it performs, Westland is therefore likely to carry out a larger share of work on the naval version of the EH101 than Agusta.

Industry let down by schools, say young

By Tony Jackson

THE UNDERPINNINGS of British industry are in bad shape, according to the nation's 21-year-olds. The educational system is wrong, social attitudes are wrong and British companies are making the wrong things the wrong way.

Judging by an essay competition set by the CBI on "where British industry should go", recent experience of the educational system in particular has left scores to settle. Educational establishments must stop looking down on careers in industry. Teachers should spend time in industry themselves.

There should, according to one entrant, be a compulsory senior school examination entitled "Industrial Awareness". And teachers should be paid according to their abilities.

The entrants are unmistakably products of Mrs Thatcher's Britain. According to the £5,000 prize-winner Aron Midownik, any plan for industry must take account of a society which "inevitably includes shirkers, ruthless egotists and the corrupt one must beware of the kind of idealism that led to the debacle of the comprehensive educational system."

On the other hand, there is remarkable agreement in perceiving a central flaw in Britain's strategy for research and development - too much defence spending. This has lured away too many scientists and taken spending from the real growth markets. It might even be necessary for the UK to abandon some of its independent defence R&D and switch to foreign suppliers.

The essayists are on safer ground, with the CBI last least, in criticising the Government's attitude to industry. Policies on interest rates and taxation have not put industry first, the local rating system is unfair and the Government's economic perspective generally is too short-term.

"Pinpoint areas where the key technologies will exist in the coming 25 years," says prize-winner Mr Midownik. "This policy," he adds severely, "is far more realistic than keeping dog industries on an expensive life-support system."

"Top Form - the Class of '86 Tells Industry Where to Go." CBI Publication Sales, Centre Point, Oxford Street, London. Price £5.50.

Building industry 'has improved significantly in last five years'

By Andrew Taylor

THE ABILITY of Britain's construction industry to build to time and within budget has improved significantly during the last five years according to a study of major developments completed since the end of 1981.

The study, by the National Economic Development Office (NEDO), covers all schemes completed by the engineering construction industry since the signing of a comprehensive pay and conditions agreement between unions and employers in September 1981.

It shows that out of 35 schemes only one project was as much as five months late. The rest have either been completed largely on time or to the clients' satisfaction. Eight schemes have been completed under schedule and six were under budget.

The national pay and conditions agreement, which Nedo says is often mistakenly called the big site agreement, covers the building of power stations, chemical plants, oil refineries, gas installations, steel-

works and process plant generally.

Among the industry's recent successes was the completion last year of the Drax B coal-fired power station at Selby in northern England which, according to the Central Electricity Generating Board, was finished seven months early and 15 per cent under budget.

Other successes included the completion in 1984 of ICI's nitric acid plant at Billingham on Teesside, 10 months earlier than the previous comparable project.

Mr Ivor Williams, Nedo advisor to the engineering construction and process plant industry, says: "There has been a general all-round improvement in the construction industry's ability to deliver on time and within budget, not just in the engineering construction sector. Hours lost through disputes have fallen substantially."

According to the Nedo study, time lost through disputes in engineering construction fell from around 5 or 6 per cent of manhours available

to less than 1 per cent on average, following the signing of the national agreement.

This replaced a series of separate and often complex negotiating arrangements with a single agreement including a nationally agreed basic wage, formalised arrangements for the payment of incentives, strict controls on overtime and greater use of shift working.

It also established a consultative framework for unions and employers to monitor the progress of the agreement and to resolve potential problems before they emerge on site. Conferences before work begins, involving client, contractors, unions and designers, are often held for large or difficult developments.

"The result has been a substantial improvement in the performance of the industry," says Mr Williams. "Several projects now under construction would probably not have been sanctioned but for the improvement in performance."

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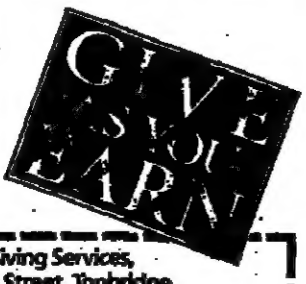
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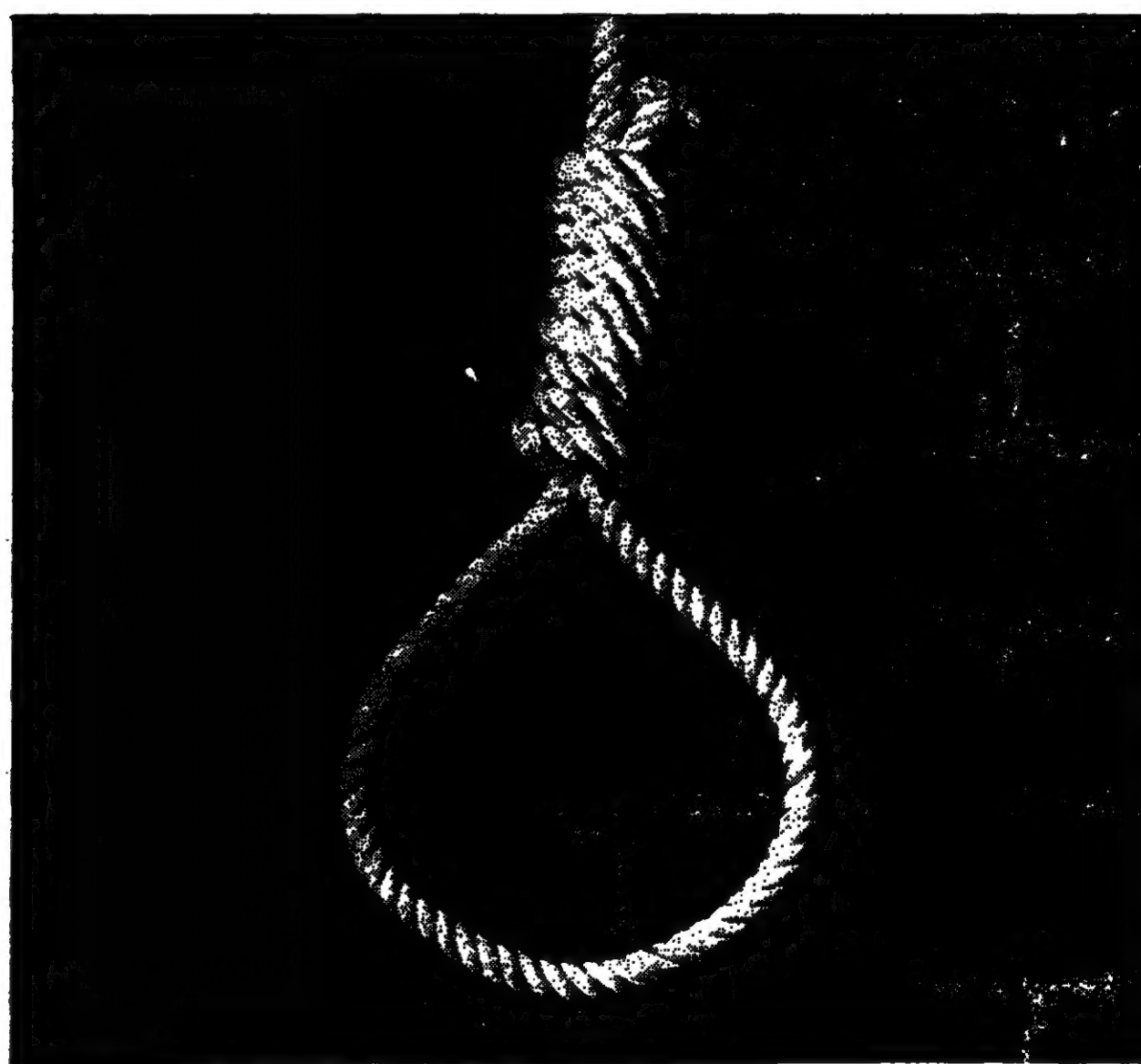
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UK NEWS

Shopping 'important leisure activity'

By David Churchill

SHOPPING HAS become a major leisure activity and is partly responsible for the buoyancy of spending in the shops in recent years, a report from the Mintel market research company says. It takes a detailed look at what motivates consumers when seeking a "day out".

The Mintel researchers found that - along with the traditional day-trip to the seaside - a day-out to a large shopping centre in a town or city was considered the most popular way of spending leisure time.

According to the Mintel research, shopping and seaside trips were considered twice as popular as a visit to the countryside or sporting event.

"The concept of shopping as a leisure activity is one that has developed alongside the growth of shopping precincts, supermarkets, and garden centres over the last 15 to 20 years," says the report.

It adds that "visits to all types of shopping locations have become a major leisure activity and have helped fuel the continuing consumer boom of recent years."

Mintel also points out that "the much-maligned British seaside resorts" have managed to retain their popularity as a day-out location by working hard to create attractions to keep visitors happy when the British weather fails.

Mintel's research into the day-out leisure market reveals that nine out of 10 adults in the UK go on at least one "day out" each year, with the average closer to 20 to 25 such days out.

The report estimates that the value of the day-out market last year - covering travel costs, food and drink, and entertainment - could make it worth as high as £10bn.

However, Mintel suggests that the UK travel industry does not consider days out as a major market. "Discussions with operators suggest that many travel agents play little or no part in it and there is a degree of feeling that their attitude is not sufficiently positive in view of the potential business," says Mintel.

Men are increasingly behaving more like women when buying consumer goods, creating a new marketing sector called - in the jargon of the trade - the "feminal consumer".

The discovery of this new consumer trend - revealed by Mr Gerard O'Neill of the Henley Centre for Forecasting - threatens to cause a major re-think in the way marketers sell fast-moving consumer goods to the public.

"It will have wide-ranging implications for consumer markets, consumer behaviour and consumer expectations," explains Mr O'Neill.

"Already it is clear that business will need increasingly to respond to changes in consumer behaviour in the home," he adds.

The emergence of the "feminal consumer" is a result of a number of changing trends. For men in particular, work is seen as of diminishing significance due to early retirement, unemployment, and a shorter working week.

As a result, men are often more involved in the home and family than before - making them a significant factor when determining purchases for the home.

The Day Out Business: Mintel, 7 Arundel Street, London WC2R 3DR. Price £485.

FT LAW REPORTS

Broker can sue over retrocession deal

TRANSCONTINENTAL UNDERWRITING AGENCY v GRAND UNION INSURANCE CO LTD AND ANOTHER

Queen's Bench Division (Commercial Court): Mr Justice Hirst: March 31 1987.

AN AGENT or broker who signs a retrocession agreement is entitled to sue personally and to hold the proceeds as fiduciary for his principal unless the agreement, construed as a whole, shows a contrary intention.

Mr Justice Hirst so held when allowing an appeal by the plaintiff, Transcontinental Underwriting Agency, from an award on a preliminary point in an arbitration award arising out of retrocession agreements made between Transcontinental as retrocedent and Grand Union Insurance Co Ltd and PT Reasuransi Umum Indonesia as retrocessionaires.

[A retrocession agreement is a contract by which one reinsurer insures the reinsurer's interests of another reinsurer. The insurer is called a "retrocedent" and the insured is called a "retrocedant".]

HIS LORDSHIP said the case arose out of two retrocession agreements in identical form made by Transcontinental with Grand Union and Reasuransi respectively as retrocessionaires. The question was whether Transcontinental, which was managing agent of a retrocession pool, was entitled to sue under the agreements.

The agreements named Transcontinental as retrocedent. The preamble stated "whereas the retrocedant accepts retrocession business in all classes . . . and the retrocedant wishes to retrocede a certain portion of such retrocession acceptances."

Article 1 provided "this agreement embraces all retrocession or retrocession business accepted by the retrocedant." Article 3 provided "the liability of the retrocessionaires . . . shall commence simultaneously with that of the retrocedant and shall be identical . . ."

The basis of the arbitrators' award was that as a retrocession agreement was a form of insurance contract under which a reinsurer insured the liability of another reinsurer, the parties to the agreement by definition must be entities carrying on reinsurance business in the sense of being risk-takers. They said the nature of a retrocession agreement indicated that it was not entered into as principal by anyone, such as Transcontinental, who was not a reinsurer.

The first question on the appeal was whether Transcontinental was party to the agreement. Bousfield on agency 15th ed Arts 105-106 stated "an agent who makes a contract on his principal's behalf is . . . entitled to sue . . . If the contract is signed by the agent in his own name without any qualification he is deemed to have contracted personally, unless a contrary intention plainly appears from other portions of the document."

In Cooke v Wilson (1856) 1 CBNS 153, 162, Mr Justice Cresswell said: "Prima facie, when a man signs a contract in his own name, he is a contracting party; and there must be something very strong on the face of the instrument to prevent that liability from attaching to it."

Mr Mance submitted that the contract was signed by Transcontinental in its own name without any qualification and that, far from any contrary intention appearing in the document, the whole agreement pointed unmistakably towards the conclusion that it was intended to be a party. He did not dispute that pool members might also, as unnamed principals, have a right to sue or be sued under the agreement, but he stressed that that in no way affected the Transcontinental's liability.

Mr Cordara for the retrocessionaires submitted that on no view could "retrocedant" in article 3 of the agreement have been intended to connote Transcontinental, since it undertook no liability.

He also relied on Halsbury's Laws 44th ed Vol 12 para 1476: "Where . . . it is not inconsistent with the written contract

to show that the contracting party was only an agent . . . extrinsic evidence is admissible to show who the principal is . . ."

His arguments were fallacious. The authorities showed conclusively that where an agent signed an agreement without any qualification he was personally liable unless a contrary intention appeared on the instrument. Mr Cordara's construction did such violence to the plain wording of the agreement taken as a whole as to be totally unacceptable.

The fact that Transcontinental contracted personally in no way precluded the members of the pool, as unnamed principals, from having the right to sue or be sued.

It followed that on the proper construction of the agreement Transcontinental was a party and was entitled to sue and be sued. On that ground alone the appeal succeeded.

The second question was whether Transcontinental, as broker, was in any event entitled to claim on behalf of its principals, in the capacity of fiduciary agent.

Mr Mance submitted that it was well-established that an agent or broker who effected insurance in his own name, with or without expressly denoting the existence of his principal, could recover in his own name the full amount of the loss, holding it in his fiduciary capacity for the principal.

Arnold on Marine Insurance 16th ed para 1354 stated: "An action on a policy may be brought in the name of a broker or other agent who has effected it in his own name."

In Lloyd's v Harper (1880) 15 Ch D 290 Lord Justice James said: "Nobody ever supposed that a broker could not sue on a policy for the benefit of the persons interested." And in Woodard (1980) 1 WLR 377 the House of Lords was unanimous in the view that an agent such as an insurance broker, was entitled to sue on a contract made by him on behalf of his principal, and to hold the proceeds as a fiduciary on the principal's behalf.

Mr Cordara submitted that the authorities should be interpreted very narrowly as applying only to contracts of marine insurance, unless it appeared expressly from the terms of the policy that the insurance was undertaken on behalf of another.

He relied on the Albazero [1977] AC 774, 846 where Lord Diplock cited by way of example the rule that it was the right of an assured to recover insurance on goods on behalf of anyone who might be entitled to an interest in the goods, "provided that it appears from the terms of the policy that he intended to cover their interests." That rule, he said, with regard to marine insurance, was incorporated in the Marine Insurance Act 1906.

The authorities, and in particular Woodard and Lloyd's, did not support any such circumspection of the general principle. The statements in those judgments were general, and neither was a marine insurance case.

There seemed no logical reason for drawing some special distinction between marine and non-marine insurance in the present context.

Nor was there any justification for requiring any express provision as to the broker's capacity, since *ex hypothesi* a broker was acting on behalf of principals. Where, on the other hand, an assured sought to claim on behalf of others with an interest in the same goods, as in the example in the Albazero, a provision that he intended to cover those interests was of course essential to bring them within the scope of the policy.

Mr Mance's submission as to the generality of the principle was therefore accepted. The appeal was allowed.

For Transcontinental: Jonathan Mance QC (Norris Rose Botterell and Roche).

For the retrocessionaires: Roderick Cordara (Ince and Co).

By Rachel Davies
Barrister

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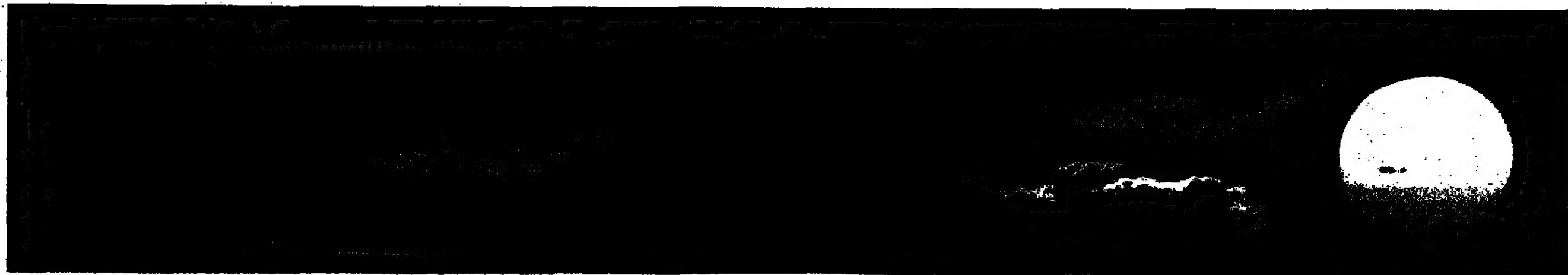
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You can give yourself a head-start by checking in at the airport early. Then you can choose the seat you prefer – by a door for instance, or the aisle. (If you're flying Qantas First or Business Class you can choose your seat in advance, on the phone. And when you get to the airport, you can relax in the Club room until your flight is called.)

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from the cabin, and possibly to save the cabin from your socks. We also give you a shoe-horn to help you get your shoes back on once you've landed.)

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and stroll around

the cabin from

time to time.

Read or listen to music until you start to drop off. Then watch the movie. (That should do it. While Qantas get the most up-to-date films, we can't predict their snooze rating.)

Socialise; or better still, travel with someone. (Although jet lag tests have shown the benefits of having a travelling companion, there is as yet no scientific proof that taking your secretary is essential to corporate health.)

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the decrease in air pressure, and it's hard to unwind when you've got wind.

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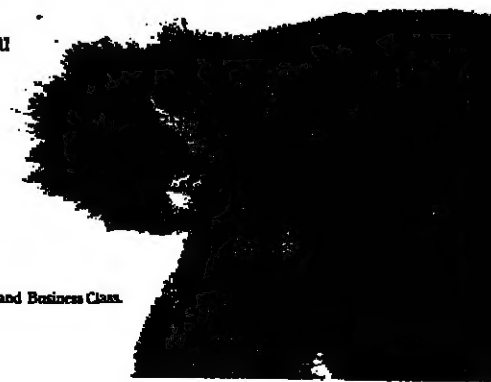
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UK NEWS

Kenneth Gooding reports on the acquisition of Leyland

Daf Trucks merger gets into gear

THE NEW Daf Trucks company, in which the governments of the Netherlands and the UK have indirect shareholdings, starts operations today with several loose ends still to be tied up following the acquisition of Leyland Trucks in Britain.

However, Daf is confident it can build up its share of the West European heavy truck market and increase leadership in the UK.

The company still has to weld the 32 former Leyland and 22 Daf dealers into one effective UK network of about 60 dealers.

There are still also decisions to be made about which Leyland employees will join the Leyland-Daf sales and marketing organisation in the UK which, like the new Daf company as a whole, is dominated by former Daf executives. The sales and marketing organisation has yet to decide where to set up its headquarters.

The former Daf organisation was about to move from Marlow in Buckinghamshire to a purpose-built headquarters and spare parts facility at Thame, Oxfordshire. But this is not big enough for the enlarged business.

It is likely that the spare parts operations will be moved to the Leyland facilities at Churley and Mr

Roger Phillips, who heads the UK sales and marketing operations, said his organisation's headquarters will remain somewhere in the south of England.

In spite of the uncertainties generated by the merger, Leyland-Daf, as the UK subsidiary is known, has started 1987 with a 23 per cent share of the market for trucks over 3.5 tonnes gross weight, well ahead of Iveco-Ford, the company formed from a merger last year, in second place with 17 per cent.

"We are looking to increase that in the longer term because we have excellent dealers and can give truck operators first-class support," said Mr Christopher Thorncroft-Smith, marketing director of the new UK sales and marketing organisation.

Daf also owns the Freight Rover company in the UK which holds second place in the medium van market with the Sherpa vehicles.

However, Sherpa's 13 per cent share is well behind the Ford Transit which dominates with nearly 43 per cent.

In Western Europe's heavy truck market (over 3.5 tonnes gross) last year the combined Daf-Leyland business would have been in fifth place with sales of 22,117 trucks and

an 8 per cent share, behind Daimler-Benz (32,967), Iveco-Ford (44,442), Renault (25,972) and Volvo (23,138).

The new Daf company, in which the UK's state-owned Rover Group has a 40 per cent shareholding with the rest of the equity held by various groups in the Netherlands, has its headquarters at Eindhoven in the Netherlands.

Its anticipated turnover this year is £1.45bn and, according to Mr Aart van der Padt, Daf's president, will be profitable from day one.

Last year the old Daf company boosted its after-tax profit from £1.20m (23.2m) in 1985 to £1.33m. Meanwhile, Leyland Trucks comes to the merger with its debts wiped out by the UK Government which is also picking up the bill for further rationalisation involving another 2,800 job losses. The total cost to the UK taxpayer is about £300m.

Daf has promised to invest £150m in its UK operations in the next five years, with more than half going towards a new Sherpa van range.

Mr van der Padt said that, in the medium term, the new company's two main truck plants should be able to increase output by 2,000 vehicles a year each.

In common with all Netherlands

companies, Daf has a two-tier board structure. Two Rover Group executives - Mr Graham Day, chairman, and Mr David Hankinson, finance director - have joined the nine-strong supervisory board. The only British representative on the Daf management board is Mr George Simpson, managing director of the Leyland-Daf subsidiary.

Daf has 6,450 employees in the Netherlands, mainly at Eindhoven where its main truck plant is also located, 6,000 in the UK, mostly at the Leyland, Lancashire truck facility, 1,500 at Westerlo in Belgium which makes truck cabs, and just over 1,000 people at sales and service subsidiaries elsewhere.

Mr Frans Hermans, a senior Daf director, has become executive chairman of the Leyland-Daf, and is joined on the board by Mr Cor Ben, Daf's director of sales and marketing and Mr Reo Dietz, Daf's engineering director, as well as Mr Simpson.

Leyland-Daf has four operating "arms" - manufacturing, Freight Rover, customer financial services, and marketing and sales. Unusually, the marketing and sales organisation reports directly to Mr Ben in Eindhoven instead of through the Leyland-Daf board.

ICI car paint set for market breakthrough

BY IAN HAMILTON FAZEY

ICI Paints will this week claim a market breakthrough for its pollution-reducing water-based vehicle paints, following successful trials and acceptance by General Motors in Canada and Volvo in Sweden.

The paints, which ICI calls Aquabase, use water to carry the pigment and resin system, rather than organic solvents. Emission of organic solvents into the atmosphere while the paints are drying is a major source of pollution around car factories. Since water is the solvent in ICI's new paint, it does not pollute on evaporation.

When Aquabase was announced in 1985, ICI claimed a two-year technological lead on the world's paint industry. Since then it has been conducting trials with several motor manufacturers, including BMW and Volkswagen-Audi in West Germany where, along with Scandinavia and North America, environmentalist pressure to reduce pollution is strongest.

One difficulty in breaking into the market with the new paint, however, is that special spraying and drying facilities are needed. Volvo says that the paint behaves differently from conventional paints when pumped and storage life is shorter. It also needs stainless steel pipework to prevent rusting.

Moreover, since water takes longer to evaporate, the paint may take up to 10 times longer to cure than organic solvent competitors, which are usually baked dry in a few minutes by passing a painted vehicle body or parts through a hot tunnel-oven.

Using Aquabase therefore requires a wide-ranging investment. General Motors' new paint line in the truck factory in Oshawa, Ontario, which has just undergone a \$350m modernisation. Here it was possible to design from scratch. Use of the paint has cut solvent emissions by 80 per cent.

In Volvo's case, an atmosphere-conditioned booth has been extended to integrate the waterborne spraying process into an existing production line. Models painted in Aquabase are then directed through infra-red light and a blow-dry tunnel.

However, Volvo said in its statement accepting the paint that ICI's water-based solution is only one answer to pollution. The Swedish paintmaker Wilhelm Becker, for example, is working on a 'high solids' method, which Saab is trying out.

This increases the proportion of pigment in the paint, leaving less solvent to dry off after spraying. But this is less obvious a solution than it seems.

'Metallic' paints work only because they are applied thinly enough to allow the aluminium particles responsible for metallic sheen to lie flat in the coating. The high proportion of solvent thus needed for these paints - which account for 50 per cent of the vehicle paints market - has been mainly responsible for the pollution problem.

But a higher solids content usually crowds the aluminium particles so that they stand on end, making the colour 'flit' according to the angle of view. Becker has been working on technology to make the particles lie flat in higher concentrations of pigments and resins. This does not lead to such large reductions in emissions as Aquabase, but it may satisfy legislators. It may also avoid drastic rebuilding of paint shops.

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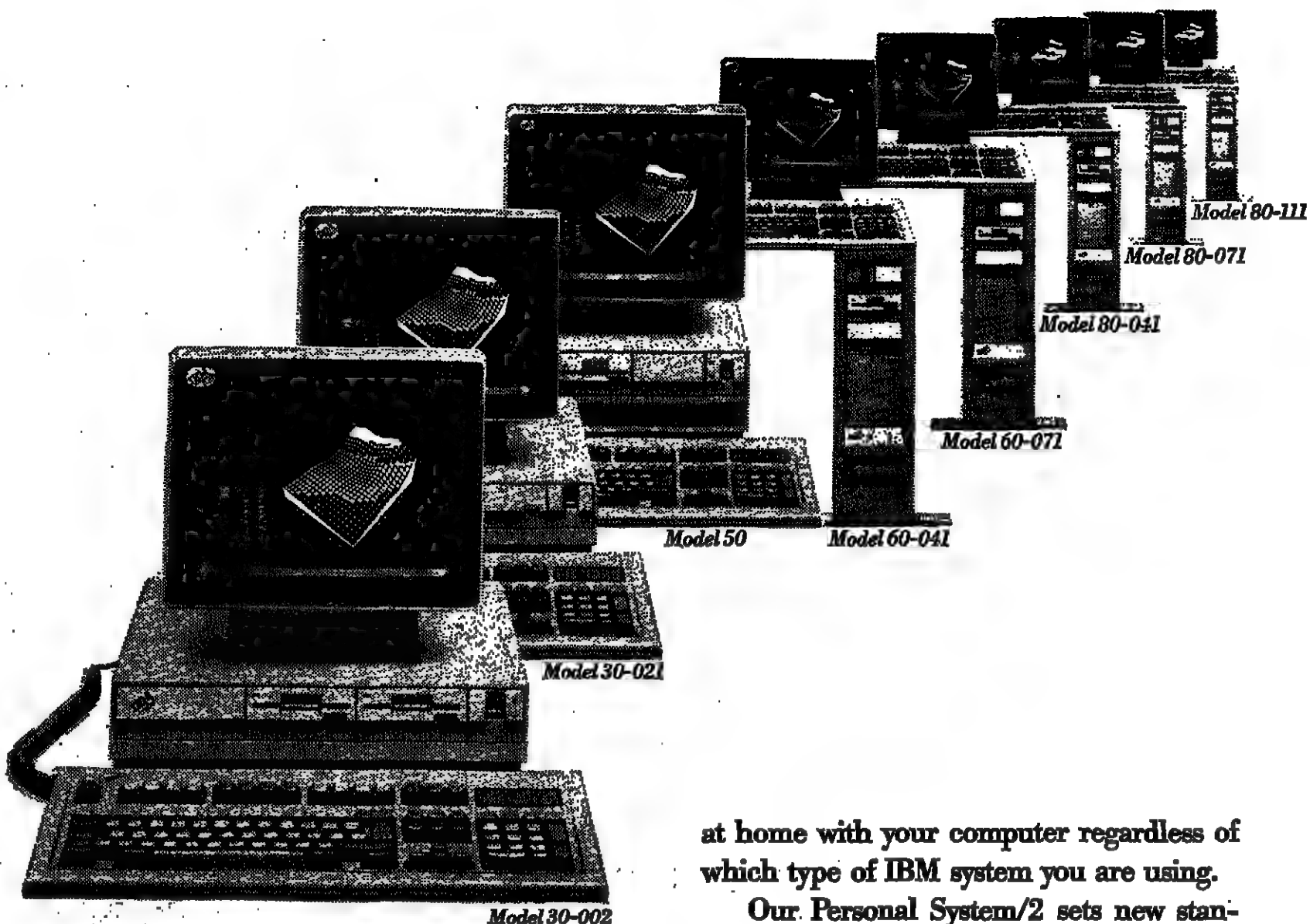
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Part 11: Philip Bassett says that Mrs Thatcher has won a decisive power struggle with Britain's trade unions



Labour's winter of discontent

IN MAY 1979, two days before the general election which swept Mrs Thatcher into office, the voters were unequivocal: 73 per cent of the British electorate thought trade union power was the most important problem facing the new Government—the vital issue by a considerable margin. Now, with another election in sight, the voters seem equally decided: only 1 per cent of the electorate considers unions to be an important issue facing the country—the least vital of those named.

As an index of what has happened to British industrial relations under the Conservative government, these two MORI findings could hardly be more stark. Following the wave of pay strikes in the 1978-79 "winter of discontent," trade unions dominated the 1979 election. In 1983 they were, as unfinished business, still a factor. This time, not even the prospect of another round of proposals for trade union reform has quickened public interest.

It is hardly surprising. For the Government, labour relations is a battle already won. "Industrial relations aren't a problem now," says one senior minister. In 1979, the subject was at the heart of both the overt agenda—legislation—and the more covert aim of dimming the power of the unions. That this latter point is now stated openly as an achievement is a measure of the impact of the Thatcher years on trade unions.

A whole host of factors have played their part in achieving

this for the Government—including unemployment, shifts in both the sectoral structure and the geography of work, and constant technological change.

But two have been critical. The first has been the Government's ideological drive: the determination to change unions, and the will to do it. Virtually every plank of Conservative policy has had its effect on the unions. From privatisation to privatisation, from breaking up national bargaining to wider share ownership, from tax cuts to promoting a property-owning democracy, almost every initiative has helped whittle away the unions' base of support.

The actual legislation directed at trade unions has, in its own terms, been remarkably successful, at each step cutting away another layer of union power without making such a fall sweep as to provoke resistance. The first two measures, the 1980 and 1982 Employment Acts, dealt with what the Government, the public, and—most significantly of all—union members regarded as the excesses of union behaviour exemplified in the winter of discontent (still used even now as a touchstone by the Conservatives on which to base their popular appeal, and some of their best attacks upon Labour). These covered, among other things, picketing and secondary action.

The third, the 1984 Trade Union Act, was more subtle,

more sophisticated, and more far-reaching. Part of it boomeranged—the requirement on unions to ballot on the retention of their political funds, Labour's financial life-line, was seen as an attempt to wreck the Labour party and was soundly rejected in every union ballot. This became the unions' greatest (perhaps only) major collective success of the Thatcher years.

But the rest—its provisions for ballots before strikes, and for the election of union leadership—was little short of revolutionary. After a few painful and expensive skirmishes with the courts, the already-cowed unions bowed the knee. Strikes plummeted to their current 50-year low, and the complexion of union leadership began to change to reflect more closely that of their members.

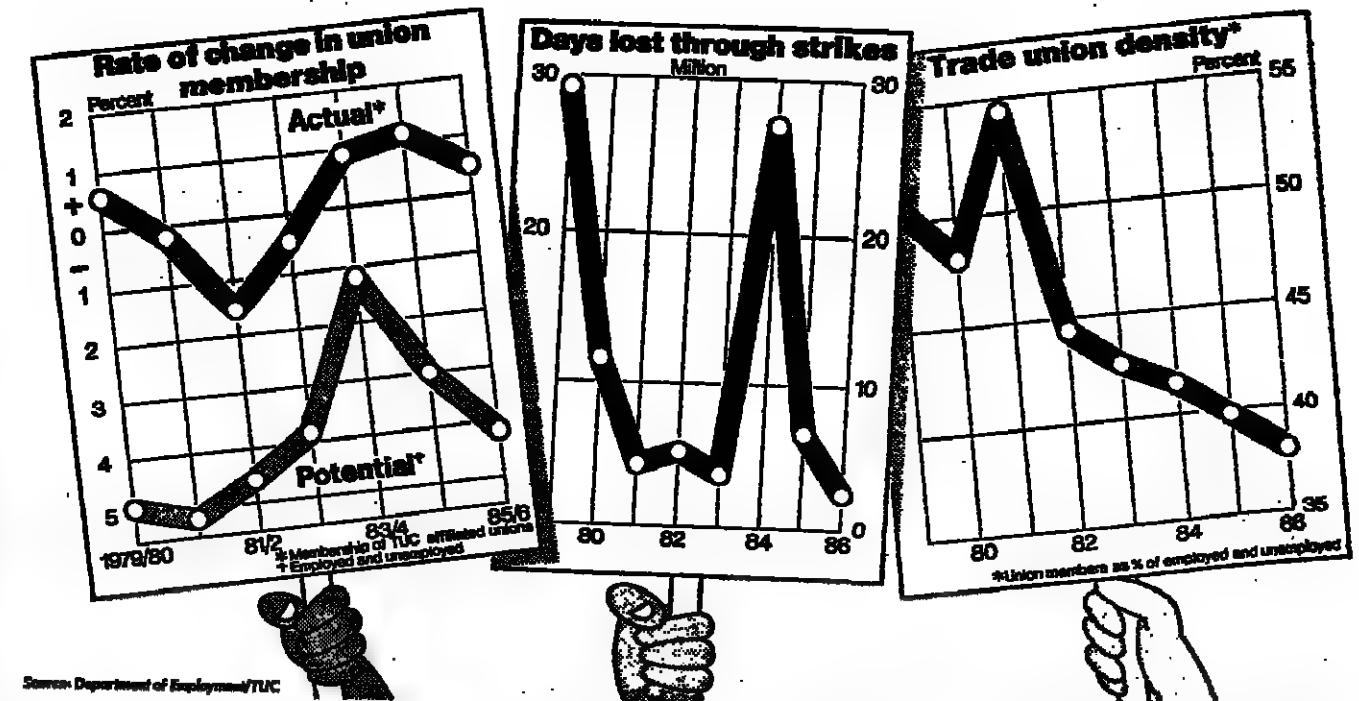
None of this, however, was easy for the Government. In the private sector, especially in manufacturing, where the recession bit hardest, the job shocks of the early 1980s led first to a new management assertiveness, and from that to an emerging system of industrial relations rooted less in conflict, more in consensus (or compliance, according to some), exemplified in its most extreme form by the strike-free deals being signed now by some unions.

In the public sector, the fight was much more bloody. Every year of the Government's tenure has seen a major public sector strike, culminating in the

titanic struggle of the 1984-85 coal dispute, where the scale of the battle was matched only by the enormity of the impact of that, the public sector is still far from quiescent: privatised British Telecom's recent dispute was very much a public sector-style strike; Mark Twain-like, the teachers' dispute continues to prove exaggerated constant reports of its death; groups such as the civil servants remain ready at least to consider a fight.

This might imply that it is in the public sector where the strength of trade unionism now principally resides. In spite of the miners' defeat, there is truth in this—but it is a view rooted in the same assumption which underpins the Government's own view that industrial relations health is to be measured mainly and inversely in relation to the extent of strike activity. There is also, however, an argument that trade unions are doing their real job by providing more services rather than more strikes, more care rather than more conflict, more responsibility rather than just more power.

It is power which lies at the core of all this. The most important effect of it all has been to reduce the power of unions in the labour market, to throw them back from the offensive (wage push) to the defensive (protecting jobs), to divide their members and potential members by making the



Source: Department of Employment/TUC

labour market more flexible and more segmented, to pull union members apart from each other by such initiatives as more regionally varied pay and greater pay differentials achieved by weakening the position of the low paid (by cutting back the wages councils) and encouraging market-related pay for the highly-skilled. All these things have narrowed the gap between the value of being a union member and not being one, so that union membership becomes an irrelevance.

For the Government, it has paid off. By any indicator, union power has been cut. As the chart shows, the gap between actual union membership and potential membership has widened. Recent research work shows that unorganised companies cut their workforces in the recession while non-union companies expanded theirs.

There is more to come, too. If the Conservatives are re-elected. A further set of proposed union reforms are already on display, focusing on internal union affairs such as elections, balloting and the closed shop, though this fact sits oddly with the Government's contention that its reforms so far have already virtually eradicated the problem.

There is also, though, in Government and beyond it, a view that labour market regulation has not gone nearly far enough to make business more efficient and reduce unemployment. There is already talk in Whitehall about more radical measures, why think further with the closed shop? Why not just ban it completely? Why keep up the vestiges of old-style corporatism? Why not kick the unions off the Manpower Services Commission, and the conciliation service? If socialism has to be extinguished in a third term, as Mrs Thatcher has said, why not finish off industrial socialism in the shape of the unionist?

Christopher Parkes talks to two business successes and (below) David Brindle meets an entrepreneur who didn't make it

The 'I can do it better days'



LAN WOLFE took some stick in 1979. Ann Burdus wallowed in bores.

The unknown American, newly in charge at the fading London Rubber Company,

attracted little sympathy as he blathered about "prioritising the issues."

Then there was Ann Burdus, again brought in from the US, promoted that year to be the first woman head of McCann and Co., one of Britain's biggest and most successful advertising agencies.

She, too, was hardly known outside her patch. But she was female and British to boot.

Within the year she was given the official stamp of approval when she was crowned as a marketing adviser by Peter Walker, then Agriculture Secretary. In December she gained national prominence as the Times Businesswoman of the Year.

On balance, Wolfe reckons his uneasy introduction to pre-recession Britain gave him certain advantages.

"I was a bit of an oddity... I could get away with things," he admits. "I didn't carry any baggage. I didn't know what could or could not be done. I just tried to be as sensible as possible." Seven years on London Rubber has grown from being a contraband company worth £22m to become London International Group, capitalised at £400m-plus.

He is uncertain of how to

apportion credit for the changes he has seen in Britain. His last major industrial trouble struck in 1980, when the company agreed a 25 per cent pay deal in one of its main divisions. "Now, labour is less of a concern for me."

He does not have to worry so much because, he feels, employees are better informed about the state of their company. Late in 1979, visiting a major plant near London, he discovered that the management had made its efforts to explain the company's plight to the workers.

"They were the ones who were going to have to face it, so I told them myself," he recalls. London Rubber, he explained, faced either radical changes, losing half of its workforce and split up.

He was shocked by the reaction. No one believed it was possible. "The concept that the company could come to an end was not believable," he says. "I bet that was a common view in British industry."

The situation has improved, however, and he gives part of the credit to Mrs Thatcher. "This government has been very effective in changing... at least getting people to consider that performance counts."

Wolfe also now spends a smaller proportion of his time fretting about a persistent national problem: where to find good management material for the future. "It is harder here to recruit good managers than in other places," he claims.

For all this, life in the Thatcher years has wrought a fundamental change in Wolfe's view of Britain. It is unparalleled as a greenfield investment plot, he says. "Any company looking for a European base would be crazy not to start here."

Ann Burdus, now deputy chairman of AGB Research, Europe's biggest market research company, spent several of the Thatcher years in the US. But she, too, detects a change of sentiment in industry.

Crucial, she suggests, is the fact that industry has been told its travails are its own concern. "Economic pressures have really made people apply themselves to the reduction of waste and more efficient use of manpower," she observes.

"The atmosphere of 'I can do it better' is very exciting. Things which people thought would be painful have turned out not to be painful at all..."

With responsibilities ranging from monitoring domestic consumption of double-glazing to her new role as a frontliner in the Government's AIDS campaign, her optimism embraces a broader field than Wolfe's.

"It's not my line to talk about women," she states, but goes on to note that the number of women in executive positions in advertising has increased dramatically. On the other hand, she thinks there has been a falling-off in women's advances through the mainstream of business.

"All business has had a difficult time and has tended to limit risks," she explains. "A stuffy old man in a blue suit is a known quantity, in spite of everything a woman is still unknown."

As a result, there is a generation of high-flying females which has allowed itself to be siphoned off into "things like corporate affairs." She smirks her disapproval.

Women's prospects may even have been helped indirectly by the Prime Minister's own style. "Mrs Thatcher always looks for the best person for the job whether male or female. She is



Ann Burdus: Mrs Thatcher doesn't go in for tokenism

notorious in some ways for not having moved the women's cause forward. But, like me, she doesn't go in for tokenism. In a funny way, she has protected women from tokenism." Burdus has an eye for social patterns—perhaps as a result of her involvement in highly detailed market research, perhaps related to her absence in the US. "People are warmer, healthier, live longer... and are possibly kinder," she offers. "But this is a product of changing social habits rather than Thatcherism."

The issue seems to be aspirational rather than inspirational from some central source. "Set aside the deprived one-fifth of society and the rest are moving to middle class status and becoming more educated. But this has nothing at all to do with 'Thatcherism.' Burdus draws inspiration and some comfort from the statistics which show the way people's circumstances are changing. "People might say I am suggesting material things—the better all and end-all... but I would rather have high-minded thoughts with warm feet." "Talk of two nations is a bit simplistic. If you talk in shorthand you lose the nuances."

Alan Wolfe, too, ponders two nations. The fifth and noise of New York disturb him. He admits to being taken stock by the aggression and forthrightness of the US businessman, which once coloured his public persona. "In terms of quality of life," he says, "I'd rather be here than in Cleveland... Ohio."

'You have to move on'

BOB SCOTT will wind up his promising micro-electronics business at the end of this month. From April 1, he will set up the relative security of a paid official's post with KEEPTU, the electronics union.

His reasons for giving up raise questions about the Government's belief that every entrepreneur would rather be an entrepreneur and that the Bob Scotts of this world, given the right, make up Britain's lost ground in key developing industries.

Mr Scott, a former steel-works electrician, received £10,000 redundancy pay and 14 months' training in micro-electronics under British Steel's programme for unemployed workers in the industry's slumland that began in 1979.

After brief employment with an electronics company which went into liquidation and a similarly short-lived joint business venture, he set up his own.

In the first 12 months, he achieved turnover of £26,000. His first contract was manufacturing temperature humidity probes, but he was soon designing and building electrical panels for NHS and meeting export orders for heating equipment.

In the second year, he was heading for turnover well in



Bob Scott: "Security of the union job weighed heavily"

excess of £100,000—well as a one-man business, with a workshop in the loft of his Northamptonshire home and an office in a bedroom.

The home-working was one reason for his decision to call it a day: his family, he says, was increasingly annoyed by the clutter. At the same time

as he became aware that he would have to rent a factory unit, he realised that he would have to take on labour if he was to continue.

"You have to move on, but employing people left a lot of doubt in my mind. It's a very big step," Mr Scott says. The day-to-day problems of

running a business represented a second deterrent. Book-keeping, value-added tax and cash flow had become constant headaches, but the real difficulty concerned letters of credit: "The first time I started looking seriously at them was when I had a £6,500 order sitting on Tivoli airport the day I heard the Americans had bombed it."

Handling a £40,000 order (his biggest) he found that his otherwise healthy bank refused to extend loan facilities against a letter of credit—a refusal that meant he had shamelessly to ask his customer to put cash up front instead.

What finally tipped the balance against carrying on in business was the uncertainty represented for a man of 40 with a wife and two children.

"All these things were going well, they couldn't be as easily have hit a bad patch. Yes, the security of the union job weighed very heavily with me."

Mr Scott will take to KEEPTU his undoubted expertise as a former electrician and negotiator. But he will be making little use of the skills and business acumen in a field where, everyone agrees, Britain needs to do better.

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THE MONDAY PAGE

The importance of an honest corporatism



JOHN LLOYD

JOHN GARDINER, chief executive of the Laird Group, thinks the period between the 1960s and the Thatcher years was a "fatal" 30 years of state corporatism.

He told Richard Lambert (the Thatcher Years, Part 8, in state-owned training centres.

FT April 1: "The thing she has changed is the view that the state has to solve all of our problems."

There is something in that but much is left out. Left out, in particular, is a recognition that in one crucial area the state has moved in to solve the biggest problem of all, especially for many efficient and productive companies like Laird. That is the problem of what to do with all the workers such companies find they do not need.

The state now provides not just the safety net of social security it also provides a raft of schemes, projects, counselling and training programmes. The Manpower Services Commission, founded in January 1974 with a budget of £125m, has £3.5m in its current year's budget. A generation of school-leavers now passes straight from state schools to state pensions, often "earned" in state-owned training centres.

Their guides to the world of work are no longer time-served craftsmen or technicians but state-employed counsellors.

In relieving the companies of an actual or implied responsibility to assist in maintaining full employment, the Thatcher Government has extended the state deep into lives of millions of people who, in the "fatal" period, would have deemed it shameful to have taken a penny from it before the age of 65.

This reflection is not a partisan one. Any government would have had to respond to the jobs massacre in a roughly similar way. Moving beyond the employment field, any government would have continued to pay out large sums for research and development, help small firms start up, extend credit on exports, subsidise innovation and exercise a regional policy—as this one has. But only this one would insist that

it was anti-corporatist; and perhaps only one led by Mrs Thatcher would have persuaded shrewd men like Mr Gardner that it really was.

The important point about corporatism—the reflection in part prompted by the 25th anniversary of the National Economic Development Council last month—is not its demise, which is premature, but its future. For Mr Michael Heseltine it is a means of cumulating the success of other countries, like the US, Japan, West Germany and France.

In his recent book, *Where There's a Will*, he writes: "The capitalist economies with which we have to compete do not operate on the theory held in Britain that government is an onlooker in the industrial game or at best a referee. In most of these countries there are partnerships of one sort or another between the government and the industrial world. Partnerships are of varying kinds,

but in most cases there is a common attitude and approach which is more mature, less adversarial and demonstrably more successful than ours."

For the Labour Party, corporatism has always been composed of at least three elements. One was the drive for more public ownership which, though it could be and was justified on economic grounds, was essentially a political and social movement. A second was the advance of trade union interests through the establishment of formal bargaining structures in the industry concerned, the incorporation of trade union leaders and officials into central and regional planning mechanisms and—in the 1970s—the failed attempt to develop a British version of West Germany's *Mittelstandsmann* (workers on the board). A third, evident in the Labour

government of the '60s and '70s, was similar to that advanced by Mr Heseltine, in purpose if not necessarily execution—the ability of the state to pick winners.

This mixture of purposes gave Labour's brand of corporatism a bad name. Too often the modernising dynamic ran counter to the trade union and political ones which made for paralysis. It was this as much as any other element which helped produce the Social Democratic split and thus a powerful third party in the Alliance—a party no longer constrained by the inhibitions of Labour's base.

Labour is itself changing, as last week's launch of *Work to Win* document showed. The symbolism of Mr Neil Kinnock flanked on one side by his deputy Mr Roy Hattersley and on the other by Mr Norman Willis, the TUC General Secretary, was

as powerful as any words. Separate, and not equal, is the message which Mr Kinnock is tactfully emphasising. Labour must struggle against ceding to the Alliance the status of a reforming party untrammelled by the need to do deals.

But while corporatism will continue, it has to be understood what kind of corporatism could work. Dr Keith Middlemas, the historian of British corporatism, believes that, while the Thatcher years have muted the voices of both the TUC and the CBI, they have not negated the need for a state setting in concert with powerful sections or corporations which may no longer be best represented by these two supposed spokesmen for capital and labour. A future government, whether led by Mr Heseltine or Mr Kinnock, interested in running an honest corporatism, he believes, need

to pay less attention to the national confederations and more to the key people in, for example, ICI or the engineering unit.

There is no resurrecting the Butskellite effort to have decision-making in the economy and in industry on the general councils of labour and capital—though it is a matter for argument whether it "failed" because it was too highly structured or because it was not highly structured enough. That is a separate question which one hopes Dr Middlemas will address in the three-volume study he is now publishing on whether or not anything else would have worked better. But the actions of companies like that commanded by Mr Gardner will continue to throw up problems, which he and the electorate will expect the Government to solve in a corporate way.

INTERVIEW

Something completely different

Michael Skapinker talks to a purposeful John Cleese

JOHN CLEESE'S office, for some reason, proves difficult to find. Just when it seems that the neighbours might have to be consulted, the man himself appears.

Dressed in an anorak and black hat, blue jeans flapping at half-mast, he rounds the corner and strides purposefully into the Holland Park shop he has turned into his workplace. Inside, the shelves are filled with record album covers of Monty Python's *Flying Circus*, the many television comedy series which extended his fame in the 1970s. Among the other memorabilia is a Norwegian version of *Families and How to Survive Them*, the book that Cleese wrote with his psychoanalyst, Robin Skynner.

To get to Cleese's own office in the basement, one has to step over a fascimile of his feature worn into a carpet—a gift from an admirer in the United States. Both Monty Python and Fawcett Towers—in which Cleese immortalised abusive hotel managers—were hugely popular in America.

Other comedians have made their mark since then, but to armies of admirers on both sides of the Atlantic, Cleese remains the funniest of all. But as far as he is concerned, the series belong firmly to the past. "After you've made people laugh for about 10 years the act of making them laugh becomes less rewarding. Then you want to make them laugh to get a point of view across. The trouble is that when you do that, start writing from a point of view, you frequently lose what was funniest. The moment that it becomes special pleading or propaganda it usually stops being funny."

But his comedy writing must, surely, have been of some use to him in his other ventures, such as Video Arts, the industrial and management training film company of which he is a director? "I don't think my Python stuff trained me for much except comedy writing. Arthur Koestler, when he went to Reykjavik to cover the chess between Fischer and Spassky, said the trouble with playing chess is that the only thing it

makes you do better is playing chess. My dissatisfaction with comedy writing is I don't feel it has developed me more. It's just taught me how to write comedy, which is a very nice way of earning a living, and making sure the bank manager is happy—and thank you very much, God, for that."

Video Arts, on the other hand, he still finds satisfying. The company was set up in 1971, at the instigation of Tony Jay, a co-writer on the television series *"Yes Minister"* and *"Yes, Prime Minister"*. The first film, a \$4,000 production called *"Who Sold You This?"* was made for service engineers.

"When we were writing it, we rang around for ideas. Tony and David Dimbleby and David said, 'Oh, I had a wonderful one once. I bought a bit of machinery and plugged it in and used it for three minutes and it exploded.' When the service engineer arrived, he looked at this charred piece of machinery and looked at David in an accusing way and said, 'you've been using this, haven't you?'"

Cleese laughs uproariously. Although he is not involved in the day-to-day running of Video Arts, he is deeply concerned with the writing of scripts and has acted in more than 50 of the films. In 1981, the company won a Queen's Award for Industry for Exports. Had he always been interested in business? What sort of background did he come from?

"I think I'm an archetypal lower-middle class boy, university-educated bloke. Dad sold insurance in Somerset—in a rather gentlemanly way—out of an Austin or a Morris 10 in the late '40s and early '50s. My parents were very box-university-educated bloke. Dad sold insurance in Somerset—in a rather gentlemanly way—out of an Austin or a Morris 10 in the late '40s and early '50s. My parents were very box-

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Ashley Ashworth

honorary. So that was the kind of background. Then I went on to university, and it was very interesting—seeing my dad was in insurance—that somehow, imperceptibly, I picked up the snob, aristocratic attitudes towards trade and commerce."

At Cambridge, where Cleese read law, anyone who mattered became a solicitor, or a

PERSONAL FILE

1939 Born, Weston-Super-Mare, Educated Clifton College and Downing College, Cambridge.

1963 Married, Connie Booth, American actress (Divorced 1978).

1971 First Monty Python film, *New Something Completely Different*.

1975 First series of *Fawlty Towers*.

1981 Married film director, Barbara Trentham.

1983 Co-wrote *Families and How to Survive Them*.

Journalist, or a neurologist, and then of course the BBC.

When, at Jay's invitation, he joined Video Arts, "I got a lot of teasing and chiding from my Python friends who, I think, had a fairly primitive, student-based view of what business or industry were about—that it was the first sort of the crypto-fascist. Anybody who cared would be a doctor or a social worker—or a comedy writer. Whereas anyone who was running a factory was obviously out to oppress people."

His enormously tall frame is now stretched out virtually full-length in his chair, his feet on the desk. He reaches out for some Gauloise, slips the container open as though it were a carton of cigarettes, tears off a length of string and gets to work on something between his teeth.

What about his involvement with psychotherapy? He joined a psychotherapy group in the mid-1970s at the suggestion of his GP. He had been suffering

from *Re-grade* in symptoms for two years and the GP could not find anything physically wrong with him.

Cleese had been intellectually interested in psychology since his schooldays. All the same, he began his therapy with some trepidation. "A lot of Englishmen would far rather run over the top of the trenches and towards the German barbed wire and machine guns than stand up in a group with six or seven other people and say they had an emotional difficulty. I remember in the group, for the first 20 minutes everyone was saying they didn't know why they were there because they didn't have any problems. An hour-and-a-half later it was perfectly clear why everybody was there, including myself."

His three-and-a-half years in therapy relieved him of his symptoms and left him incomparably happier. They also led to his book. The book is a dialogue with Skynner, his therapist, in which they discuss family relationships and the ways in which these influence behaviour outside the family.

To understand his political outlook, Cleese says, you need to look at a section of the book called *"Paranoia and Politics"*. Briefly, the Cleese/Skynner thesis is that people tend, in the political arena, to regard all the

unpleasant aspects of their own personalities as being characteristic purely of the other side. So poor economic performance is due entirely to pig-headed unions, or entirely to incompetent managers, but rarely to a mixture of the two. The more paranoid the politician, the greater the need to distance himself or herself from impure elements; hence the tendency of extremist groups to split into rival factions.

So the healthy person is the moderate person, the one who tries to listen to the other side? "Yes," he says. "Where 'Thatcher' failed, it seems to me, is in the degree to which she's alienated people. Any government is going to have a large number of people not agreeing with its decisions. But you have to make it clear that you really listened to them and when you decide, you have to explain why you decided. I think Thatcher has no idea how to communicate her decisions in a way that will persuade people, not necessarily that they are right, but that they have been arrived at with care."

Cleese himself came from a Conservative household, but at the end of his time at university became a moderate Labour voter. He is now a supporter of the SDP/Liberal Alliance.

He has appeared in two SDP

party political broadcasts. In the most recent, last week, he planned a jibe at London's *Leisure* "Comedix" for allegedly banning *Has-Has Black Sheep* from its schools on the grounds that the rhyme was racist. The council failed to win a court order against the broadcast, but the SDP dropped the anecdote anyway.

And what now for John Cleese? He tears off another length of dental floss and winds it round his finger. "More than anything," he says. "I love to sit and read. That's the thing that makes me most content."

He recently performed as a time-obsessed headmaster in the movie *"Clockwise"*. At least one more film is on the cards. But he has some of performance, he says. He is too introverted. "I've only begun to realise slowly how highly introverted I am. I'm perfectly happy to socialise, but I don't like being a public person. It has brought me a lot, but I would much rather not be recognised in the street."

He has an errand to run. He climbs the stairs back to street level and bows briefly about his photograph appearing. He is growing a beard. Could we make it clear that the stubble on his chin is not there because he forgot to shave? Good, fine, he says, and strides out into the cold Holland Park morning.

A disgraceful debate

WHEN CAPITAL punishment for murder was abolished in 1965 its proponents asserted that that was the end of the death penalty in Britain for good and all.

Among more cautious abolitionists, however, there lurked irrepressible doubts. Repeated public opinion polls showed that the majority of the public never supported the abolitionists' majority in Parliament, and that the debate about the appropriate penalty for murder was far from dead. Their doubts were well-founded.

The vote in the House of Commons on Wednesday, rejecting the ultimate penal sanction as "evil" murders was the latest in a string of Parliamentary proposals over recent years to restore the death penalty, at least for specific categories of murder. The latest debate was quite the most deplorable yet.

Unlike earlier debates, MPs were being asked to insert into an important piece of legislation—be it noted, at report stage, after several sessions in committee—a hopelessly worded provision whereby juries would be asked unanimously to pass judgment, not just on proved facts but on opinions of morality.

Even if the House of Commons had felt the slightest inclination to reverse its repeated rejections of the death penalty over the last 20 years, no responsible legislator could have been in favour of the clause on which members were being asked specifically to vote.

Nevertheless proponents of the death penalty repeated with ever-increasing stridency their passionate belief that the penalty is a deterrent, and that Parliament should not act in defiance of public opinion. No concession was made to the extensive criminological literature that has consistently ruled out the proposition that the death penalty for murder is a unique deterrent.

The promoters of this ill-fated clause never addressed themselves to the practical impossibility in current social conditions of carrying out the sentence of death on any convicted murderer, even were a jury unanimously to declare the murderer as "evil."

In any event, it is almost inconceivable that any future jury would not contain at least one abolitionist, who could block a vote for the death sentence while not affecting a verdict of guilty of murder.

That apart, there are other practical obstacles to enforcement. The legal profession has declared itself opposed to the death penalty. And judges, while no doubt they would loyally apply the law, would feel very unhappy at the prospect of having to pass the sentence of death. Some might even resign. More serious would be the position of the prison service. Since the 1963 debate, prison governors have declared themselves opposed to hanging, or any other alter-



JUSTINIAN

native method of execution. (Hanging, incidentally, was declared by the Royal Commission on Capital Punishment as the most humane method of terminating a condemned man's life).

Some prison governors would certainly resist; a number of prison officers of the service, whose morale is currently low. There is the additional, telling factor of negative public reaction to the penalty during the last years of capital punishment. Ugly scenes accompanied the announcement of an execution outside prison gates.

What, for example, would happen if the main killer of PC Blacklock had been condemned to death—the last 20 years no responsible legislator could have been in favour of the clause on which members were being asked specifically to vote.

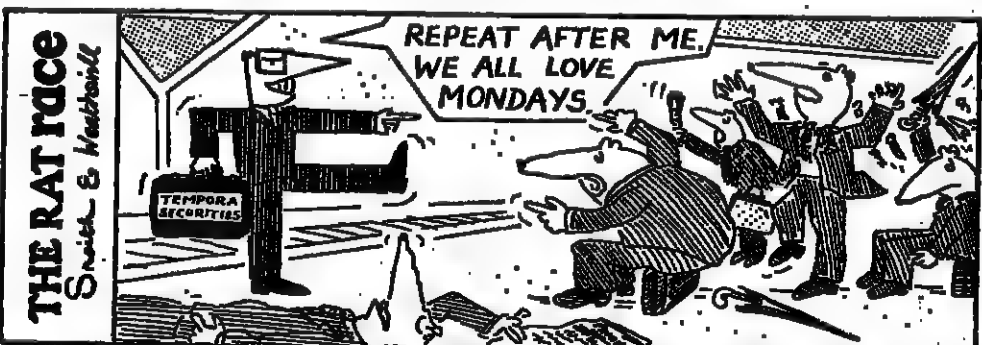
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Social conditions change, even within two decades, but the message remains: the emotional appeal of a life for a life is a permissible response in the ill-informed citizen. It has little or no place in the deliberations of Parliament.



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FINANCIAL TIMES SURVEY



Stern measures by the Socialist Prime Minister, Dr Andreas Papandreu, to stabilise the Greek economy are

beginning to show benefits. He is also enjoying increased popularity at home over his decisive handling of the Aegean crisis, which brought Athens and Ankara to the brink of war, as Andriana Ierodolacou reports here.

Pragmatism pays off

GREEK POLITICS usually aptly illustrate the ancient philosopher Heraclitus' maxim, that all things in the universe are in flux. For the past year and a half, however, Dr Andreas Papandreu's Socialist Government has steered a remarkably steady political course, coloured by pragmatism in economic and foreign policy.

On the economic front the Government has steadfastly applied an unpopular package of economic stabilisation measures introduced at the end of 1985, a few months after the Socialist's second successive landslide victory at the polls against the conservative New Democracy (ND) party.

Apart from a marginal adjustment of salaries at the lower end of the salary scale, the authorities have successfully defended the austerity package against the concerted reaction of left and right wing trade unions, whose combined forces in January and February of this year generated the worst strike wave in the Socialist's 5½-year career in office.

This toughness has begun to pay off. Helped by favourable external factors such as the fall in oil prices, the stabilisation measures—a combination of tight incomes and monetary policies, a devaluation of the drachma, and import curbs—

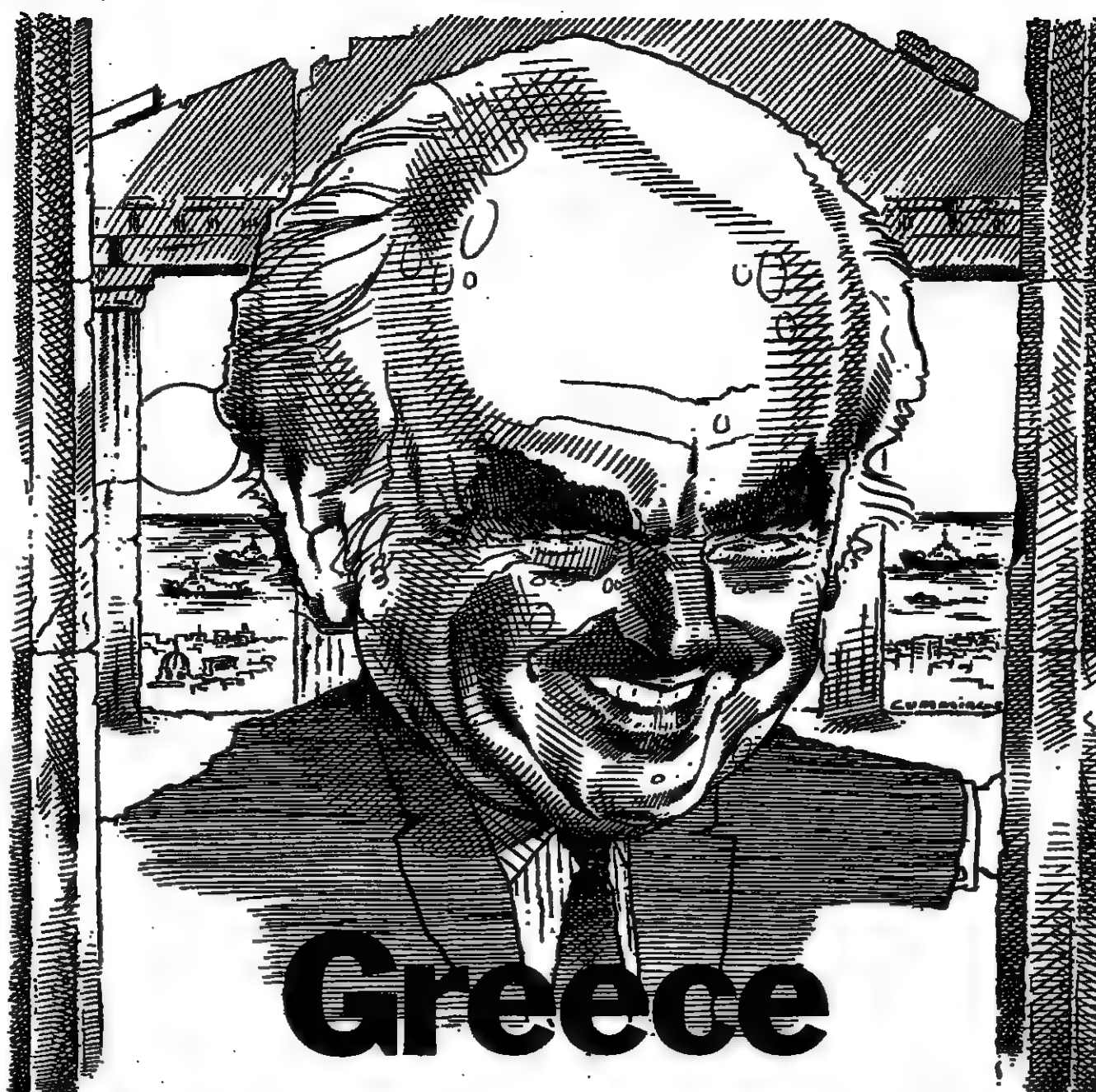
last year reduced inflation from 26 per cent to 16.9 per cent, nearly halved the current account deficit from US\$3.275bn to \$1.756bn and trimmed the net public sector borrowing requirement (PSBR) from 18 per cent of GDP to about 14 per cent of GDP, compared with 1985.

On the foreign policy front, spurred by a desire to erect a collective allied security shield against a perceived military threat to Greece from neighbouring Turkey, Dr Papandreu has openly moved away from early positions on European Community and Nato withdrawal.

By the same token according to the Prime Minister, Greece has recently signalled its wish to join the Western European Union (WEU). As one Greek official put it, "a new wind of European federalism is blowing in Athens."

At the same time a visit to Athens in March 1986 by the US Secretary of State, Mr George Shultz, launched what Athens and Washington dubbed a "step-by-step" process of smoothing out bilateral relations, which had become tempestuous following the coming to power of the socialists in Greece in 1981.

This process has been rocked by the recent crisis in the Aegean which brought Athens



Greece

Prime Minister Andreas Papandreu tough and decisive on their operation in December 1985.

Dr Papandreu blamed the US and Nato for allegedly encouraging Turkey in its claims against Greece, and thus indirectly encouraging the crisis, warning that a Greek-Turkish war would jeopardise the future of the US bases in Greece.

The expectation before the crisis was that the improvement in Greek-US relations, launched by Mr Shultz, would pave the way for striking a new defence and economic co-operation agreement (DECA), extending the tenure of the four American military bases here beyond the expiration of the present agree-

ment on their operation in December 1985. In an interview before the Aegean crisis, Dr Papandreu had indicated that the talks on the bases would start soon. For budgetary reasons the US has said it requires an answer on whether the bases are to go or stay by the end of next summer.

Even before the crisis with Turkey, the past 18 months had not been without their dark side. In the area of the economy, the authorities have had to count the cost of the Chernobyl nuclear accident, which contaminated Greece's entire 1986 production of durum wheat, of

the similarly destructive fresh snow blizzards and low temperatures this winter in central and southern Greece. Furthermore, last autumn's earthquake in the southern port city of Kalamata left thousands of inhabitants homeless.

On another level, the Government found it had committed a blunder with respect to the foreign investment climate, which it has subsequently had to try to put right, with the surprise decision in February to assume control of the North Aegean Petroleum Company (NAPCO), the international consortium developing offshore oil

deposits in the region and Greece's largest foreign investment. On the external front, Greece's relations with Turkey had been deteriorating steadily over the past year and a half, with a border clash last December in which two Turkish and one Greek guard were killed serving as a grim warning of the volatile climate in Nato's Aegean wing.

The Greek mood has become increasingly uneasy, as frustration over Athens' objections to a strengthening of Turkey's relations with the EEC has unleashed a barrage of hawkish statements from Ankara.

Economic reforms on target	2	Banking Finance	4
Exclusive interview with the Prime Minister	3	Prospects for Industry	5
Foreign policy changes	3	Shipping scene	5
Ministerial profile		Profile of Athens	

Key facts and statistics

Head of the Hellenic Republic: President Christos Sartzetakis
Head of Government: Prime Minister Andreas Papandreu
Ruling Party: Panhellenic Socialist Movement (PASOK)
Population: 10m; employment by sector, %: agriculture 27.5; industry 26; services 46.7
Area: 132,000 sq kms
Currency: Drachmas (Dr), equals 100 Lepta
Inflation: 16.9% in 1986; through the year increase in CPI 10%
GDP at constant prices (% change), 1987 forecast: -0.5 to 1.0
Current account deficit last year: \$1.76bn or 4.8% of GDP

Key economic aggregates and other financial statistics, see Page 2

Athens also became increasingly concerned about a recent build-up of Turkish troops in Cyprus, still as much of an open sore in Greek-Turkish relations as in 1974, when Turkey invaded the island following a coup there by the Greek junta. United Nations efforts for a peace settlement have been effectively deadlocked for the past 18 months.

Domestically, Dr Papandreu has had to pay a heavy political price for his pragmatism in the economy and foreign policy fields, a measure of which was provided by nationwide elections for mayors and city councils last October. The Socialists suffered significant losses around the country in the first round of voting, to the benefit of both the conservative and the Communist opposition.

A Communist decision not to support Socialist candidates against conservative challengers in the second round led to the psychologically important loss of the three major municipalities of Athens, Piraeus and Salonika to the right.

The Greek Prime Minister is now faced with the problem of how to recover lost political ground, particularly on the left, before the next general election. The key question is whether he will tackle this problem without altering the economic or foreign policy course he has set since the 1985 vote.

An important factor is the timing of the next general election. So far, Dr Papandreu continues to insist, against widespread speculation to the contrary, that he will see through his four-year term, which ends in June 1988. This scenario would be the most favourable for the economy, in that it would allow the authorities to extend stabilisation measures into 1988, as they admit is necessary.

An early recourse to the polls would allow Dr Papandreu to cash in on the increase in his popularity over the handling of the crisis with Turkey which was seen as tough and decisive.

Continued on page 2

the Greek force

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GREECE 2

An interview with Prime Minister Papandreu, given shortly before the recent flare-up with Turkey over the Aegean issue.

Report by Robert Mauthner and Andriana Ierodiaconou

'We are at the crossroads'

MR ANDREAS PAPANDEU, the Greek Prime Minister, in an exclusive interview with the Financial Times, said that he expected his government's 18-month-old economic stabilisation programme to extend into 1988 in some form, though it was originally conceived to last only two years.

"You don't say from one day to the next that a stabilisation programme has ended and an expansionary policy is beginning. We are aiming for an overlap," he said.

Mr Papandreu stressed, however, that come next year, the Government would have "to take care of some of the country's more crying social needs" despite the continuation of its austerity policies.

It was also imperative for Greece to modernise its industry. "Our decision is to leave the classical industrial structures and products and try to make the big jump to modern technology in fields such as microelectronics, computers and biotechnology," he said.

For that, an entirely new entrepreneurial class was needed. Mr Papandreu said that within the next month the Government expects to invite tenders from foreign companies or consortia for its recently announced drachmas 3 trillion public works programme, including financing proposals.

He repeated his invitation to foreign investors, made at the world economic forum in Davos, Switzerland, in which he emphasised that they would be welcome in Greece.

Asked whether the recent decision by the Government to acquire a controlling interest in the North Aegean Petroleum Company (NAFC) did not conflict with his declared policy on foreign investment, Mr Papandreu replied: "It is unfortunate that we have been literally forced to do this. It has nothing to do with our policy on foreign investment."

The Prime Minister's view was that oil exploration activity in the sensitive area of the North Aegean, where Greece is involved in a continental shelf dispute with Turkey, provoking almost daily incidents, should be under the control of the Government.

"The decision of where and when to do a drilling operation

in the Aegean could not be allowed to happen without the Government's green light."

However, Mr Papandreu strongly intimated that a compromise with the foreign companies in the consortium could be reached.

"We have tabled a bill which makes clear that negotiations can take place between the two parties within a three-month period. We are not looking to buy out the company if the company is prepared to accept a Greek veto. I repeat, it does not in any way alter our overall policy towards foreign investment."

Turning to Greece's role in international affairs, the Prime Minister said: "Greece is a country at the crossroads: east-west, north-south, in a very literal sense. It is a country that is European, Mediterranean and Balkan, and a foreign policy that takes the stereotype of East-West as a basis of developing a policy does not suit us."

Mr Papandreu said he did not like the notion of countries belonging to blocs but that Greece's reasons for staying in Nato—a policy which he reaffirmed—had to do with matters of national security specific to Greece.

"Leaving Nato, speaking absolutely realistically would make it far easier for Turkey to unleash a war against Greece. At least by being in it, it is difficult for NATO to remain inactive. This does give a modicum of security to Greece, even though the Allies are not prepared to say they have an obligation to defend Greek frontiers if the attack comes from another member."

The Prime Minister indicated that for the same reason Greece had recently applied for membership through diplomatic channels of the seven-nation Western European Union, though he expressed doubts that the application would succeed.

The Prime Minister's remarks underlined his view that Greece's tense relationship with Turkey was by far the country's main foreign policy problem affecting almost all other aspects of its foreign relations, whether with the US, Nato or the European Community (EC).

Asked whether there had been any progress at all over the past year or so towards improving relations with Ankara, Mr Papandreu replied: "No, the opposite is true."

"We have a very simple position. There is a legal status of the Aegean based on certain international treaties which have held for decades," he said, referring to the treaties of Lausanne, Montreux and Paris which define Greek and Turkish rights in the region.

"We very simply say that we are not prepared to give up this legal status. Our position is also consistent with the Helsinki Final Act under which frontiers are not to be changed."

"The Turkish position reminds one very strongly of the 'Lebensraum' philosophy of Adolf Hitler and Dr Goebbels," the Prime Minister said, pointing to statements by Turkish leaders which he alleged "confirmed what we had said for a long time that, really, Turkey is not prepared to accept the present legal status of the Aegean."

"They rely on a different legal concept called equity. They argue that their country would soon be seven times the size of Greece. They say it in these words: 'We shall become stronger and then you'll have to agree with us.'"

Mr Papandreu stressed that Greece had made an offer to take the dispute over the Aegean continental shelf to the International Court of Justice at



Modernisation of industry is imperative, says Dr Papandreu, (left). With him is the Deputy Prime Minister and Defence Minister, Yannis Karamanlis.

the Hague and that this offer "still stands." But Turkey had refused to go to the Hague.

Mr Papandreu also referred to the increase in Turkish troops and the presence of tens of thousands of Turkish settlers in North Cyprus, as developments standing in the way of peace moves.

"Cyprus is an independent state. We believe strongly that neither Greece nor Turkey have any business meddling in Cypriot affairs."

There were two things on which Greece was not prepared to compromise: it insisted on the departure of all foreign troops, including Greek and Turkish, from the island, except for the British sovereign bases. Secondly, there must be an international guarantee for the security and integrity of Cyprus.

The Prime Minister said he deeply regretted recent statements by Mr Caspar Weinberger, US Secretary of Defence, and Mr Richard Perle, Assistant Secretary of Defence, describing the Turkish military presence in Northern Cyprus as purely defensive and not posing a threat to the Greek Cypriots.

He added, however, that a reasonably satisfactory clarification was later made by the State Department spokesman.

"We are disturbed that there is now a US Administration effort to turn Turkey into a

major ally, because it does have the biggest standing army in Europe."

"It seems to me there should be an obligation on the part of the US to make sure that the armaments which are offered so generously to Turkey should not be used against Greece. Why must Greece pay because Turkey is important?"

Mr Papandreu nevertheless indicated that the overall relationship between Greece and the US had improved over the past year and that the US had "displayed quite a bit of understanding" in the regular dialogue which had been started between the two countries.

On the major outstanding issue—the future of the four military bases in Greece beyond December 1988 when the present five-year agreement on their operation expires—the Prime Minister gave the clear impression that he expected negotiations between the two countries to begin fairly soon. He said the talks would have to be held on "a zero basis."

This meant that the negotiations would start completely from scratch. There was absolutely no prior commitment on the Greek side based on the current agreement. As long as this was accepted, a dialogue between the US and Greece on the bases was possible.

Outcome of economic reforms

Nearly on target

WHEN THE Greek Government introduced its two-year economic stabilisation programme at the end of 1985, it was greeted with considerable scepticism both at home and abroad.

Though by Greek standards, the austerity package was certainly severe and marked a radical reversal of not only the Socialist, but previous governments' policies, critics felt that it either did not go far enough, or that the Government would not be able to hold the line under the pressure of its supporters.

Many years of economic mismanagement and neglect had left the country with serious imbalances in its public sector and external accounts, a soaring foreign debt and a rate of inflation which was running completely out of control.

To deal with the galloping inflation, and to satisfy its EEC partners who had been asked to provide Greece with a six-year Ecu 1.75bn loan, the Government concocted a bitter but well-balanced medicine. Its ingredients were a 15 per cent devaluation of the drachma, the imposition of an import deposit scheme, an incomes policy based on a substantial modification of the wage indexation system and a reduction of the public sector borrowing requirement (PSBR).

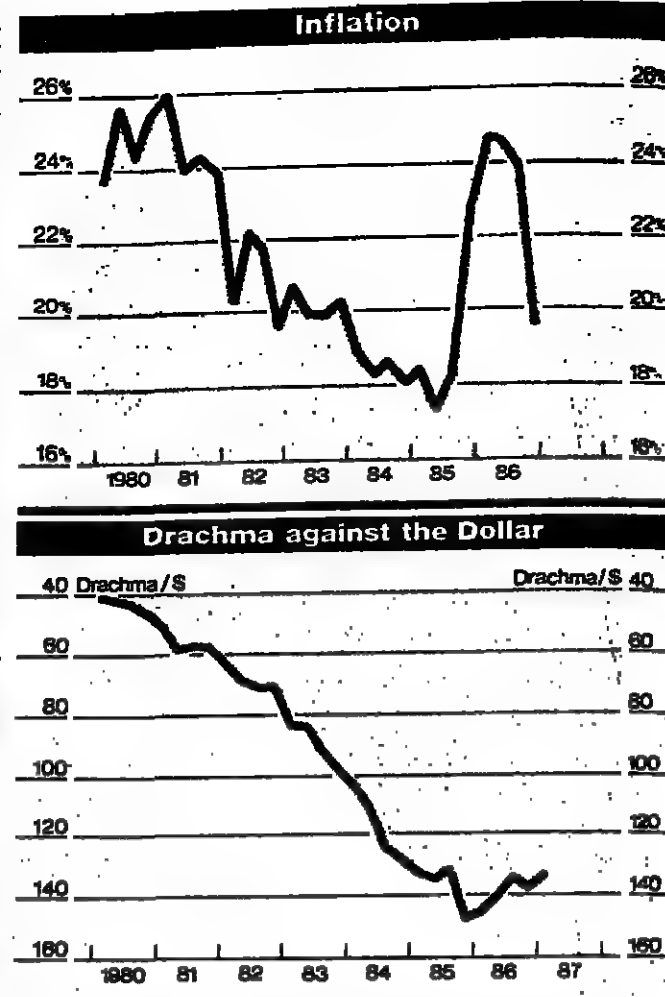
The government's strategy, designed in the first place, was about a lasting improvement in the balance of payments and a drastic reduction in the rate of inflation, and thus to lay the foundations for sustained long-term growth, involved a step-by-step approach.

It was based on the assumption that the process of recovery would take time, certainly much more than a year, and that specific targets had to be set against which its progress could be measured.

Remarkably, given the seriousness of the situation and the Greek's well-known aversion to anything that smacks of belt-tightening, the authorities have come very close to meeting these targets in the first year of the stabilisation programme. Progress has at least been satisfactory enough to allow Greece's European partners to release the second tranche of the EEC loan, which was made on condition that certain economic criteria were met.

The current account deficit was halved last year to \$1.76bn or 4.6 per cent of GDP (target \$1.7bn). From \$3.2bn in 1985, the rate of inflation was reduced to 18.9 per cent (target 16 per cent) from 28 per cent in 1985 and the PSBR was cut, practically as forecast, from 17.8 to 14 per cent of GDP.

Mr Costas Simitis, the Eco-



nomy Minister, and his officials do not deny that external factors contributed in no small measure to the improvement in the balance of payments. A sharp cut in oil import bill as the result of lower oil prices accounted for more than \$1bn savings, while net inflows from the EEC were up by \$524m.

On the down side, however, officials stress that the terms of the gain from lower oil prices has been offset by the weakness of some of Greece's traditional markets in the OECD countries and Eastern Europe, the Chernobyl nuclear accident, which led to a sharp rise in imported foodstuffs and affected Greece's wheat exports and a substantial reduction in the number of American tourists.

Equally, only about half the reduction of 4 per cent in the PSBR last year can be attributed to a combination of spending cuts and increases in normal tax revenues, while the rest represents the proceeds of a windfall tax on oil, with the result that oil price savings were not passed on to the consumer.

Even though the reduction of the rate of inflation can be put down mainly to the success of the Government's restrictive incomes policy, it was certainly helped by the temporary price freeze imposed last November for three months to contain the impact of the introduction of VAT at the beginning of 1987.

That event, though it took place after two extensions of the original EEC deadline of January 1 1984 which should have given the administration and the business world plenty of time to prepare for it, was somewhat of a traumatic experience for a country where tax evasion is a national pastime.

In general, Greeks are even more loath to register their commercial transactions on official documents for tax purposes than most people and officials admit that it might take the small businesses, which

account for the bulk of the country's business activities, two or three years "to get used to" the new system.

Small and medium-size business representatives added their protests to those of the combined forces of the left and right-wing trade unions, which organised strikes at the beginning of this year against an extension of the Government's restrictive wages policy for another year.

But the Government held firm, granting only small adjustments of the wages of the lowest paid, and has pledged to continue its incomes policy until the end of 1987.

The Government has set itself a difficult task for 1987 and may find it even more of an effort to realise its objectives than it did last year. Though its target rate of bringing down the current account deficit to \$1.25bn should not be too hard to attain, there is a noticeably less official confidence about meeting the 10 per cent inflation target or achieving a further reduction of 4 per cent points in the PSBR.

Repayment of the EEC loan on the country's \$16bn debt reaches a hump over the next few years, adding to the Government's financing problems. An undertaking has been given to the EEC as a condition for disbursement of the second tranche of its loan that Greece will accelerate the dismantling of its export subsidies system over a four-year period and abolish entirely its export deposit scheme by April this year, thus putting further strains on the trading account.

Moreover, as the austerity programme has begun to bite, pressures from the trade unions and the business community, to say nothing of the left-wing of PASOK and the Communists, have been mounting.

Mr Papandreu is on record as saying that an economic stabilisation programme cannot be terminated from one day to the next but, at the same time, ministers have indicated that led to a cut of 5 per cent in wages last year, could be relaxed in 1988.

Meanwhile, industry and business representatives have been clamouring for measures to stimulate stagnant private investment, in order to provide the conditions for resumed growth, after a rise of only 0.5 in GDP last year.

The least that can be said is that the Government will have a hard time keeping the tiller steady and preventing the good results which have been achieved so far from being wiped out.

Andriana Ierodiaconou

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ECONOMIC AGGREGATES

	1985	(a) 1986	(b) 1987
Current account balance:			
in \$m	-3,276	-1,700	-1,750
As % of GDP	10.0	5.1	4.6
Inflation:			
Through year increase in CPI (%)	25.0	18.0	18.9
Net PSBR			
As % of GDP	17.9	13.9	14.0
Monetary aggregates (% change):			
Domestic credit expansion	28.0	17.0	18.2
M3	28.8	20.0	19.8
GDP:			
At constant prices (% change)	2.2	0 to -0.5	-0.8
Unemployment:			
As % of labour force	7.8	7.6	7.6

* Provisional estimates.

† Annual sample survey in second quarter each year.

‡ No change or small rise.

Source: Ministry of the National Economy.

Key financial statistics

	1984	1985	1986	1987*	1988*
Total external debt (in \$m)	12,318.1	15,224.7	16,205.7	—	—
External debt payments (in \$m)	1,856.3	2,085.9	2,425	—	—
a. Interest	1,070.1	1,222.0	1,340	—	—
b. Amortization	786.2	863.9	1,085	1,800	2,000
Private investment (in \$m, constant prices 1970=100)	48,070	49,090	51,800	52,800	—
(rates)	(-34.2)	(2.1)	(5.5)	(2.0)	—
Private long-term capital inflow (in \$m)	1,058.5	910.7	856	1,000-1,200	—
from which entrepreneurial	246.2	289.7	300	350	—

* Bank of Greece Projections

Source: Bank of Greece and National Accounts Service.

Pragmatism is now paying off

Continued from page 1

plank of the Socialists' next campaign platform—the execution of a DR\$3 trillion (thousand billion) public works project package, including the construction of a new airport north of Athens and an extension of the Greek capital's urban railway and the help of outside financing.

The Prime Minister's room for manoeuvre is expanded considerably by the deficiencies of New Democracy, Greece's main opposition party and the socialists' only serious rival. The conservatives' morale was boosted by the October municipal elections, the results of which have been reinforced by signs of an

increase in ND's popularity in the student movement and among professional groups.

However, the party is still hard put to it to present convincing alternative economic and foreign policies to those of the government.

In addition, the position of ND's leader, Mr Constantine Mitsotakis, reinforced by the local elections, is now once again assailed from within. Press rumours of a possible political comeback by the founder of ND and former Greek president, Mr Constantine Karamanlis, are seen as symptomatic of the factionalism

and lack of direction afflicting the party, while squabbles in the youth movement have not helped the conservatives' image.

The party's role, however, should be that of the standard-bearer for an ideal world, in which there are no wars, no military blocs, no bases or nuclear weapons, and no rich or poor. This was the world Dr Papandreu promised the Greeks when he came to power in 1981. If he has not delivered it, he can still present himself to the country as the man who would have liked to and tried.

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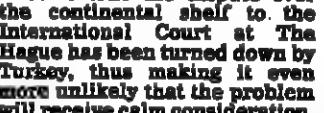
FINANCIAL TIMES

— London Business Newspaper —

— London: Founder New York —

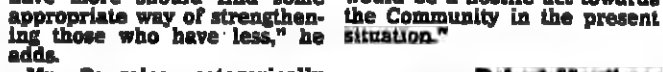
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If anything, the historical animity between the two coun-



their Nato and European connections have probably prevented, so far at least, a very nasty military conflict.

gent of the European Commission, and rejects suggestions that Greece's position is based merely on the likelihood that it



An international outlook

the Community in the present situation."

Robert Maunthner

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Banking and Finance

Interest rate war

BANKERS in Greece are likely to look back on 1987 as a landmark year. Last February, a committee of state bank and economy ministry officials unveiled a comprehensive package of proposals for the liberalisation of the Greek banking system, by dismantling the existing complex system of reserve requirements and regulated interest rates which are negative relative to the 17 per cent rate of inflation.

The proposals, which build on a reform effort which has been quietly under way since 1983 on the initiative of the Bank of Greece, also envisage a rationalisation of the role of the central bank, and the development of an active capital market, in three phases.

So far over the past three years the Bank of Greece has consolidated the previous web of over 100 interest rates in four basic rates, and relaxed the case control of lending by the central bank, allowing individual banks greater freedom to set their own portfolios.

As the first sample of the changes to come, the Bank of Greece issued a decision at the end of February, setting banks free to determine their own interest rates on seven day to three month time deposits, thus sparking off the first ever interest rate war in the history of the Greek banking system. The gauntlet was thrown down in mid-March by Barclays with an offer of a 9 per cent annual rate on seven day time deposits, 12 per cent for one month and 13 per cent for three months, for a minimum deposit of drachmas 25m.

The reform plans have been greeted warmly by both Greek and foreign bankers. State banks account for about 80 per cent of the market in Greece, with foreign and small Greek private banks sharing the remainder. Their only criticism is that the committee has not set a specific time-table for the implementation of its proposals, which have to be discussed over the next months with banks and trade unions.

"The reform package has pleased everybody. It is a step in the right direction. We only hope that it won't turn out to be a case of the spirit being willing, but the flesh weak," one banker says.

At the same time bankers say they share the committee's position that a radical reform of the banking system has to be pre-

dicted upon the success of the government's current efforts to stabilise the economy, particularly in the areas of inflation and public sector spending.

"Freeing interest rates is one thing. But you can't talk about liberalising the banking system without doing away with compulsory reserve requirements, which right now are the source of funds for public sector corporations and organisations.

"It's very unorthodox, for example, to have social security financed by the banks. That money should come from the state budget," one Greek state bank manager comments.

Bankers believe, however, that freeing deposit rates

Despite problems, most banks report satisfactory profitability. Plans for the liberalisation of the banking system have been warmly greeted by Greek and foreign bankers alike

should be combined with freeing lending rates, dismissing fears that the latter would lead to a sharp increase in the cost of capital for the troubled industrial sector.

"Suppose lending rates were freed, and we decided to go for cut-throat interest rate increases, from the 21.5 per cent we have today to 26 per cent for example. We would drive our customers under—and we would go under with them. Our interests are in fact interlocking," says a banker.

"By starting the liberalisation of interest rates on one side of the balance sheet only it is made difficult for banks to exercise asset-liability management."

Both Greek and foreign bankers say they have been severely affected by the liquidity squeeze generated by the government's economic stabilisation programme launched at the end of 1985. The Economy Minis-

try's view is that this squeeze has had a beneficial effect, in that it has forced banks to rationalise their portfolios.

"Banks are having to be more selective regarding who they can lend to, and that's not a bad thing," says an official, invoking the case of dozens of financially ailing firms with debts of billions of drachmas to the banking system, which the government has taken in hand under a costly rescue programme.

Despite problems, banks say profitability remains satisfactory. Greek banks cite net profit ratios in relation to own capital of the order of 17 per cent, while foreign banks estimate returns on capital ranging from 15 per cent to 18 per cent.

"Some have run into trouble over bad industrial or shipping loans—it's largely a matter of luck. But on the whole, foreign banks are making money in Greece," comments a foreign bank manager. The challenge for Greece, foreign bankers say, is to attract new banks.

A recent Bank of Greece decision simplifying existing procedures for the repatriation of profits is seen as a welcome, but not sufficient, gesture of goodwill. Foreign banks say their most important problem is that of drachma funding.

"Right now our life-blood is dollar to drachma swaps with the central bank. We would like more indigenous funds for indigenous loans, so that we are not working against country limits," says one.

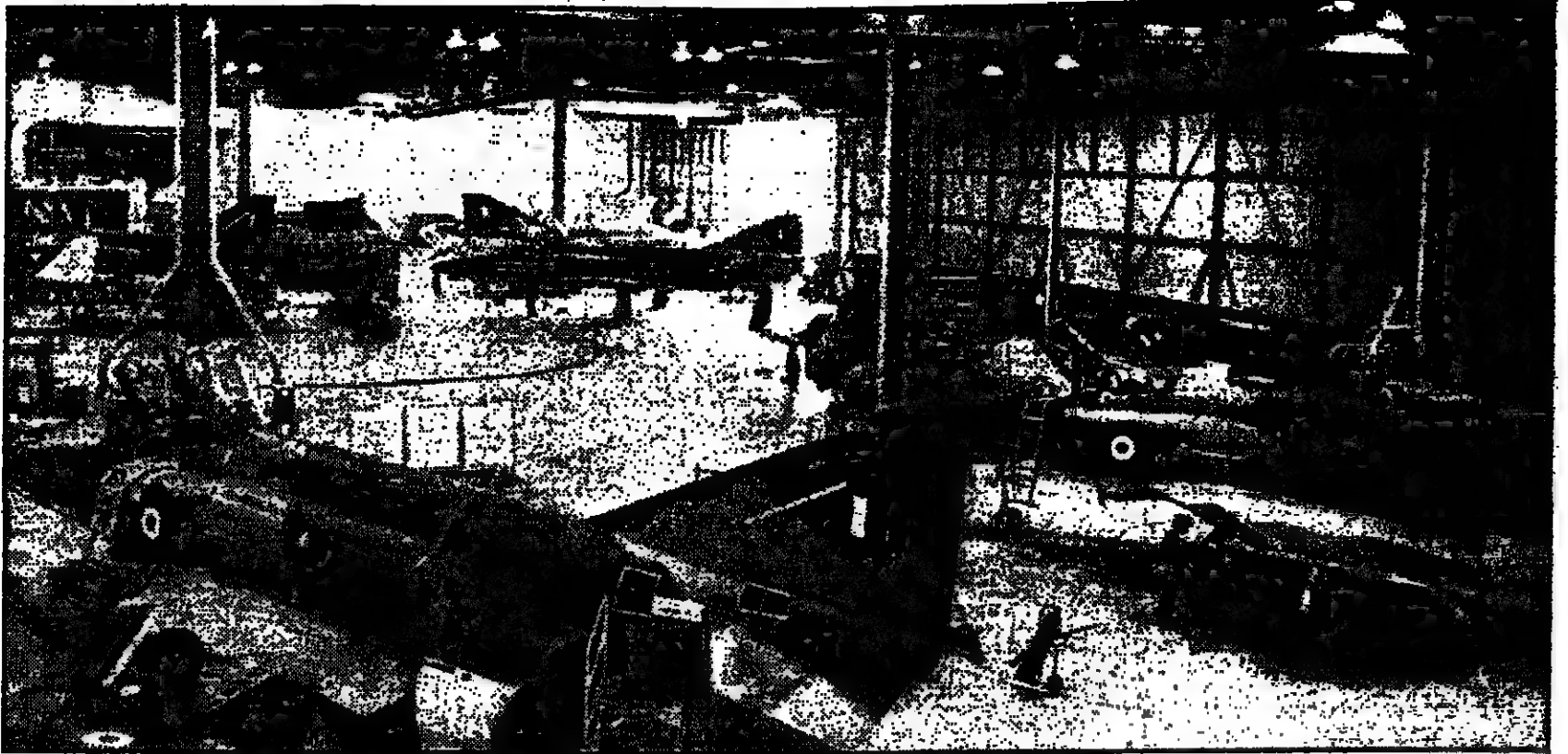
Another key reform in their view is the full liberalisation of foreign exchange controls, to accompany the normalisation of interest rates.

"Failure to push these reforms through won't mean an exodus of foreign banks from Greece. However, it will mean no new banks are going to come here, and that the foreign banks' share of the market, about 14 per cent, will shrink in favour of small and medium size Greek banks," predicts a foreign banker.

Greek bankers meanwhile add that, in their view, the market can support more local private banks, and that the main area of future competition will be that of retail banking services.

"The name of the game will be how to attract savers, particularly if the stock exchange starts moving," says one.

Andriana Ierodiakonou



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Prospects for manufacturing

Industry faces a deadline

THE PRESIDENT of the Federation of Greek Industries (SEB), Mr Theodore Papaleonopoulos, has a vision for the future. It is that of Greek enterprises successfully competing in a single European Community market.

"The single European act has generated a unique opportunity. In January 1992 we will be in open competition with the other member states in a single market. That is exactly four years, nine months and one week from now. Meeting that deadline is the challenge," says Mr Papaleonopoulos.

Looking abroad, in the federation's view, is the most effective remedy for the difficulties Greek industry faces at home, where the application over the past 18 months of an economic stabilisation programme designed by the government to reduce inflation and Greece's domestic and external deficits has proved a mixed experience for industrial companies.

On one hand, industry has benefited from the two-year virtual freeze of wages and salaries in the public and private

sector imposed by the Government in October 1985, which halted the rapid escalation of labour costs marking the previous years.

A 15 per cent devaluation of the drachma, followed up with a policy of sliding depreciation to maintain the effective exchange rate against a basket of currencies, gave a competitive boost to Greek exports, which, in 1986, according to the Commerce Ministry, scored the most successful performance of the past seven years.

On the other hand, industries have been feeling the result of the 5 per cent decrease in real disposable income last year.

This, coupled with the severe credit squeeze deriving from the government's effort to reduce domestic credit expansion to 17 per cent relative to 27.3 per cent in 1985, led to a virtual standstill in industrial production last year.

According to Economy Ministry forecasts, consumption is expected to decrease by 1.2 per cent in 1987, accompanying a further reduction of between 2 and 3 per cent in real disposable income.

Shortage of capital will continue, as the authorities strive to reduce expansion of commercial bank credits to the public and private sector to 11.3 per cent this year.

SEB hopes, however, that in the course of 1987, the Bank of Greece will be able to meet industry's long standing demand for a reduction of lending rates. The authorities have indicated that lending rates will be brought down when deposit rates become positive relative to inflation, which they hope to reduce to 10 per cent compared to 16.9 per cent in 1986 by the end of this year.

This year, above all, is expected to be "the year of truth" for Greek export industries, as the authorities begin to dismantle the existing regime of export subsidies to comply with EEC regulations.

Subsidies were cut to 45 per cent of previous levels last January, and are to be completely eliminated in three equal annual stages by 1990.

The government announced a package of export promotion measures intended to compensate for the loss of subsidies in March, including exemption from value added tax, improved export financing services and plans to establish trading companies.

Despite this move, however, in the view of the Institute of Economic and Industrial Research (IOER), an Athens-based private research organisation, a number of Greek export industries can be expected to close

down in 1987, adding to unemployment, which is conservatively estimated to stand at approximately 10 per cent.

On balance, however, IOER expects Greece's export earnings to continue to go up this year.

"There will be a weeding out of a lot of pseudo-exporters who were actually just pocketing the subsidies without doing a proper job, as well as a painful process of the survival of the fittest," comments one analyst.

On the investment front, industry has pinned its hopes on the financing opportunities provided by the EEC Integrated Mediterranean Programmes (Imps). In 1986 the Economy Ministry approved 102 investment project proposals, submitted under the Imps scheme, of a total value of Dr 54bn.

According to ministry figures, private investments went up by 5.5 per cent last year, mainly reflecting an increase in construction, while a further 2 per cent increase is expected in 1987.

Investments, however, decreased overall last year due to a sharp 19.5 per cent drop in public investment, which is expected to register a further 5 per cent reduction in 1987. Despite attractive incentives, an uncertain business climate has kept foreign investment at very low levels.

SEB's major complaint against the Government is "fostering a privileged public sector at the expense of the private," and of not having taken decisive enough steps to dismantle interventionist controls which were the legacy of previous conservative administrations, including regulated prices and interest rates and restrictive labour legislation.

To show the public sector's dominant role, IOER estimates that with an expected increase in budget expenditures of 13.6 per cent and assuming an 11.9 per cent increase in nominal GDP, the public sector's share of spending is to go up this year to 45.12 per cent of GDP from 42.5 per cent of GDP in 1986.

The Government for its part often blames Greek industrialists for a lack of entrepreneurial spirit on which the future of the Greek economy largely depends. It was in this spirit that Dr Andreas Papandreu, the Prime Minister, recently called for "a new class of entrepreneurs" to move Greece's industry forward.

"We can talk about stabilisation for as long as we like, but the real problem lies with the modernisation of the economy," says an Economy Ministry official. It is a problem which the federation of Greek industries has taken to heart.

Andriana Ierodiakonou

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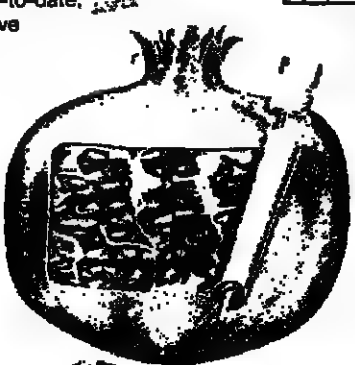
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Shops and restaurants in the Plaka district of Athens, the capital city and home of 4m people, or just under half of the nation's population. With more than a million cars in circulation, the streets of central Athens are often blocked with traffic jams, helping to cause a pollution cloud that hovers over the capital on most warm days. The main international airport at Hellinikon is located 10 km from the city. Picture by Terry Kirk



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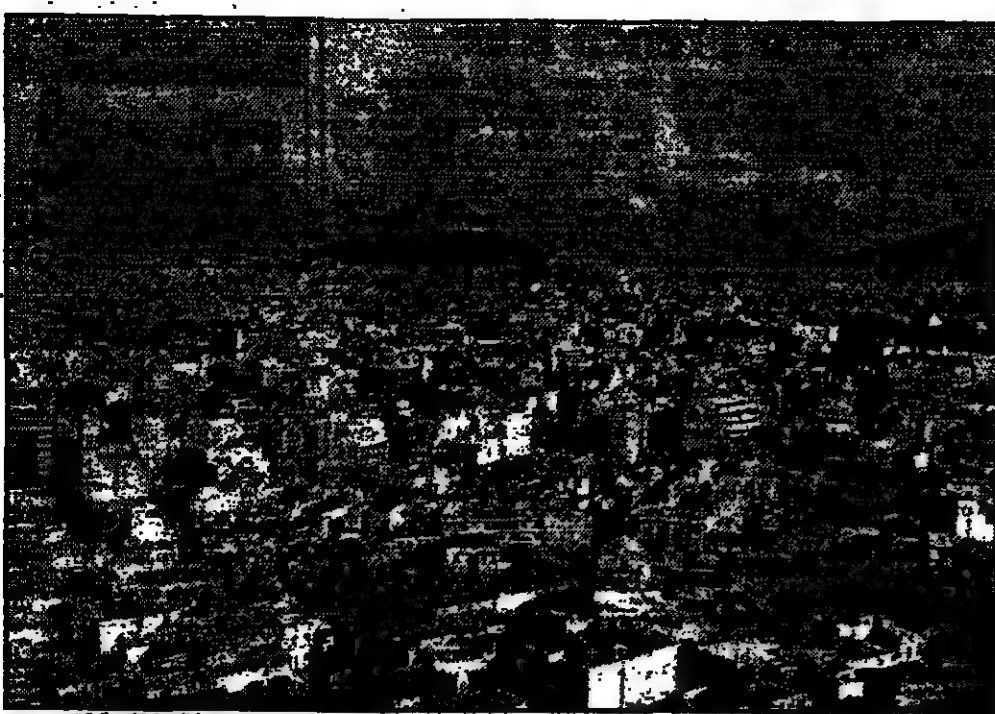
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GREECE 5



Athens is an industrialised city, but the new mayor wants to turn it into "the Miami of Europe."

The future of Athens

A city in transition

GREECE is much more than its capital, Athens. Yet in many ways Athens can be said to be Greece. Four million Greeks, just under half the country's total population, live in the greater Athens area. Of these, only a very small percentage are Athenian born and bred. The rest have flocked to the capital in quest of jobs since the end of World War Two, from all parts of the country.

One of the features of life in Athens is its skyline, which boasts an internationally-recognized view, that of the Acropolis rock and the Parthenon. No matter that many Athenians have never visited it, to them the monument is still a symbol of their classical heritage, and, as such, a source not only of pleasure, but also of pride.

Daily living conditions in modern Athens, however, are less than perfect. With close to one million cars in circulation, and highly centralised services, central Athens streets are blocked with traffic jams virtually around the clock.

Cars are believed to be the major cause of the "nefos," the pollution cloud that hovers over the capital on most warm days, trying the inhabitants' health and slowly turning the marble of the Acropolis monuments into chalk. The factories to the west of Athens, where about a third of Greek industry is estimated to be concentrated, compound the problem.

Unchecked noise, parking on pavements and a lack of green spaces—Athens provides only about 2.5 sq metres of green for each inhabitant, significantly less than other European cities—are additional discomforts.

Mr. Kiriakos Xeris, the recently elected mayor of Athens, has a vision for the city: he would like to see it become the Miami of Europe.

"Athens developed as an industrial city after the Second World War. The rest of Greece was ravaged and the trend was to move from the countryside to the capital, which concentrated a lot of problems here."

"Now we have to ask ourselves what the future role of Athens should be, and I believe the answer to that is, a

service centre for the eastern Mediterranean. In banking, insurance, transport. It must also develop high quality tourism, attracting back travellers who now bypass it and make straight for the Greek islands, and it could serve as an international conference centre," says the mayor.

Mr. Xeris, whose stocky build and forceful manner have earned him the nickname of "the bulldozer," fought and won a campaign for the mayor's seat last October, on a platform of transforming Athens through a seven-year, Dr 350bn development project package.

It is an indication of Athenians' thirst for some beauty that might relieve the starkness of the urban landscape, that one of the most popular features of Mr. Xeris's campaign proved to be a billboard poster featuring no words but only an ethereal drawing of a young girl with flowing hair, carrying a bouquet of flowers.

As a member of the conservative New Democracy opposition party, whose victory over the Socialist incumbent gave Greece its own version of France's cohabitation, Mr. Xeris admits that the Socialist Government's co-operation is going to be essential in the effort to transform the face of Athens.

"We are locked into compulsory co-operation. So far, however, we are working together in a good spirit," he says.

The mayor applauded a recent Government decision to forge ahead with the long-standing project of expanding Athens' single-line urban railway system, at a cost of some Dr 180bn, with the help of European Community and other outside financing. The Government has invited international companies and consortia to submit tenders, including financing proposals, by May.

According to Mr. Xeris, the Athens "metro" project, as it has been dubbed, which formed the centrepiece of his campaign development package, is the key to starting to solve Athens' traffic and pollution problems.

In addition to the mayor's view, the metro must be at least

40 per cent completed by 1990, if Athens is to be able to consider seriously hosting the 1996 Olympics, a Government goal which the municipality so far supports. Added sports facilities, and the technological modernisation of Greece's state-controlled television network, are also required before undertaking the Olympics, the mayor says.

"I have told the Government that I salute the effort to host the 1996 Games."

"But if I realise that we are in danger of looking ridiculous internationally, then I will not go along with it, and I will stand up and tell the public the truth," he says.

The major constraint on the mayor's efforts to improve Athens is money. According to Mr. Xeris, the municipality's set budget for this year is only about Dr 180bn. The mayor, however, says he hopes to double this sum through external borrowing, possibly from the European Investment Bank.

In the first instance the money will go towards short-term improvement programmes for 46 target Athens neighbourhoods, the most expensive feature of which is expected to be the expropriation of unused real estate for landscaping.

In the medium-term, the municipality, in co-operation with other mayors in the Attica basin, hopes to have pushed through programmes for the creation of new parkland, the reinforcement of existing green and the restoration of the mountainous surrounding the greater Athens region.

Mr. Xeris admits, however, that even under ideal circumstances a radical transformation of Athens would require at least seven years. Before that, inhabitants of the capital might discover that the situation has not worsened before it can be better.

"When the construction of the metro starts for example, Athens will be turned upside down," the mayor says, but it is an inconvenience which Athenians will gladly suffer, in the spirit of the ancient Greek maxim, "no evil, without some good."

Andreas Inoussopoulos

A MAJOR review of maritime policy is under way in Greece as the Socialist Government of Prime Minister Andreas Papandreu seeks to stem a steady decline in the number of ships from the Greek flag.

The figures are stark: according to Lloyd's Register of Shipping, more than 1,700 ships, totalling 13.6m gross tons have left the Greek register since it peaked at 3,823 ships of 30.4m gross tons in 1980.

There are many observers in Athens, including Mr. Stathos Alexandris, the Minister of Merchant Marine, who claim that Greece has coped with the deep recession in world shipping better than most of its traditional maritime competitors.

On the face of it, there is some truth in this suggestion: the UK fleet, for instance, has declined by 15.5m gross tons over the same period, while the Norwegian register has declined by more than 12m gross tons from a much lower base.

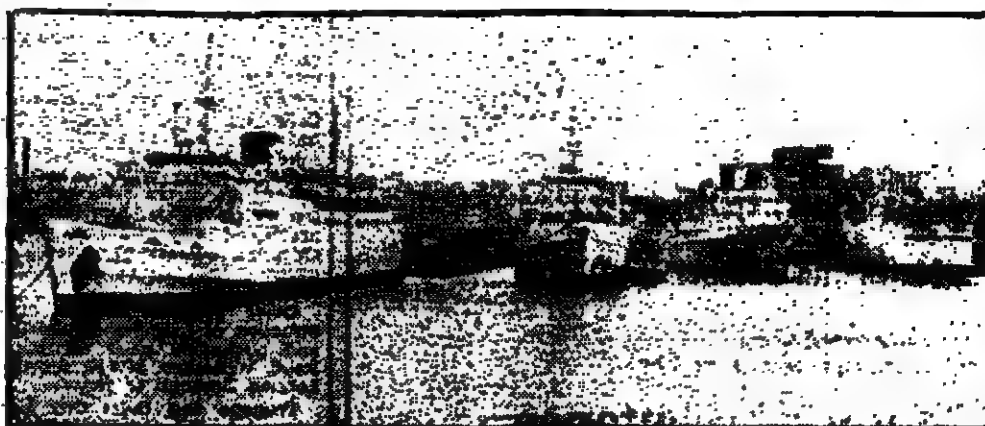
It is also true that Greece remains the most important maritime nation in the EEC, and has the fourth biggest fleet after Liberia, Panama, and Japan.

Nevertheless, there is growing concern about the continuing decline, and the increasing willingness of patriotic and independent-minded Greek owners to use flag of convenience, or "open," shipping registers such as Panama.

Mr. Alexandris has held a series of talks in recent weeks with Greek owners in Athens and London, where most com-

Shipping

Plan to halt decline



Ships anchored at Piraeus.

panies maintain an office close to the major sources of maritime finance.

The Government is refusing to comment on the talks until the shipping ministry has reached a conclusion on the action that is necessary.

But it is clear that a number of fiscal measures are being considered, including the possibility of tax relief for shipowners bringing in desperately needed

foreign currency.

In addition, the Government is still unsure about whether to bring forward a draft bill which would increase the contribution required from shipowners to the seafarers' pension fund.

This bill has been delayed for more than a year by pressure from the Union of Greek Shipowners, which says its members cannot absorb the loss of competitiveness which the extra

costs will cause.

Meanwhile, officials say it is too early to judge the success of concessions on crew costs introduced at the end of November after a long campaign by the shipowners, who claimed they were at a disadvantage compared to other European owners.

The minimum crew on a Greek vessel is now 17, though this varies with the size and

nature of the ships involved, and up to 40 per cent of seafarers can be recruited abroad, providing no Greek seamen are available for work.

Speaking after his meeting with Greek shipowners in London, Mr. Alexandris conceded that the international shipping crisis was biting hard, and that owners were pressing for further reductions in costs.

He indicated, however, that the Government would not be hurried into making ill-considered or premature decisions, and appeared to rule out further reductions in crewing requirements.

"The measures we have taken are the outcome of a very long and in-depth study, and the most important thing is that these measures in no way affect the safety of shipping," he said.

"I have declared before that Greece will never think of making itself an open register flag, and we are determined to keep the reputation and respect of the Greek flag even if we are reduced to only one ship."

Mr. Alexandris said he was confident that Greek shipowners would stand by the national flag because of the overall advantages it offered compared to the cheaper and less well supervised flags of convenience.

Greek officials confirmed, however, that the decline of the register had continued in the first three months of this year.

Kevin Brown

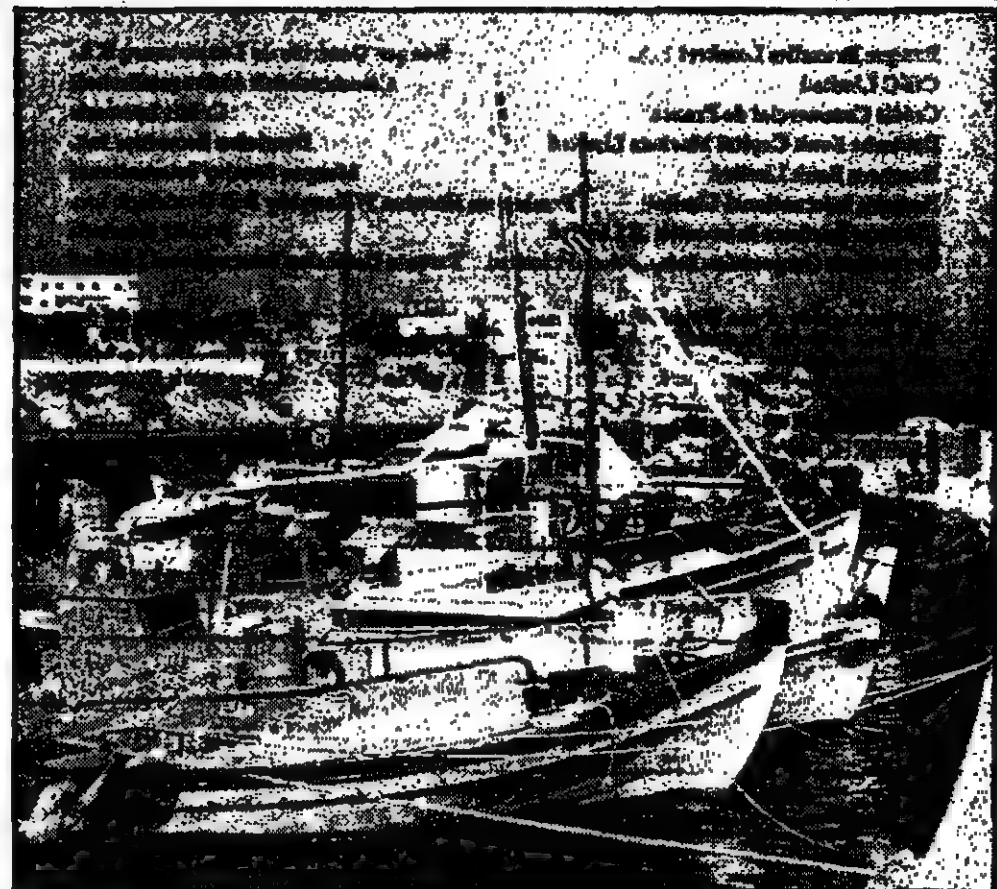


A FISHERMAN, above, on the quayside of the peaceful fishing village of Souvra, on the island of Argos (also seen above right).

Despite the impressive tourist attraction of such places, the tourism industry has suffered from adverse publicity abroad, following incidents such as terrorists boarding an Athens-Rome flight and, more recently, the crisis in the Aegean which brought Athens and Ankara to the brink of war. It is estimated that Greece lost around \$500m in revenues from tourism as a result of cancellations by US visitors, following the TWA hijacking incident.

While the majority of overseas visitors arrive by air—Athens airport at Hellinikon is served by all major international airlines—many visitors come by surface routes, using frequent ferry services from Italy and France to Piraeus, and car ferry services between Ancona in Italy and Patras.

There are road and rail routes from most parts of Europe, via Italy, Yugoslavia and Bulgaria.



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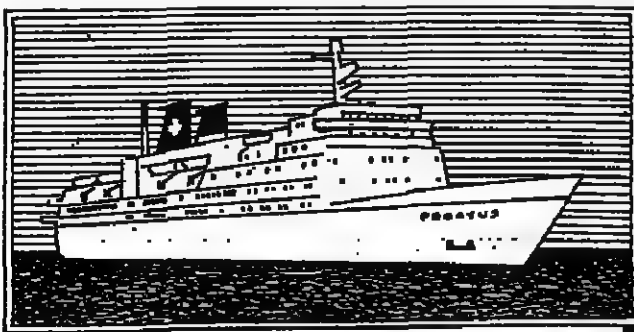
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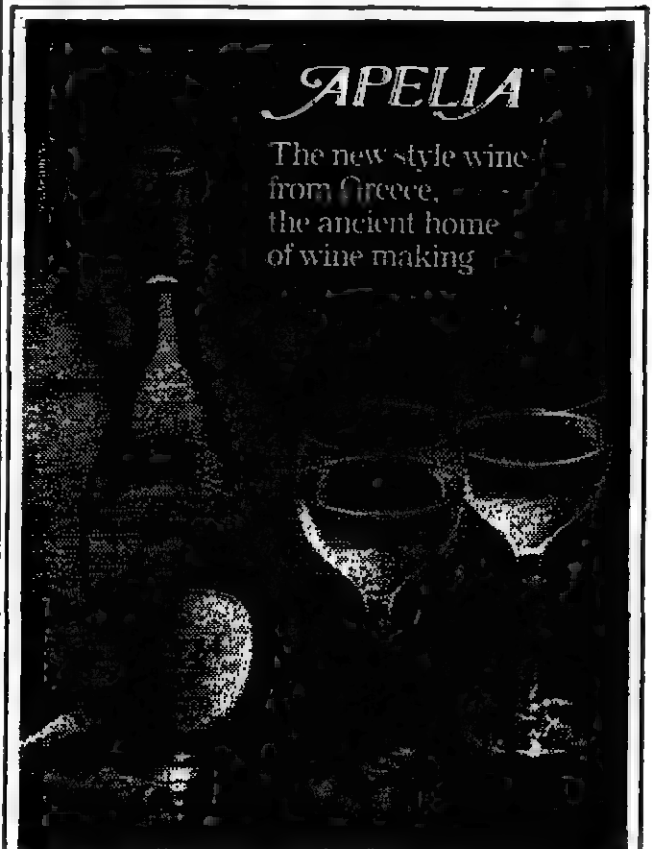


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CONSTRUCTION CONTRACTS

Refurbishing the Adelphi Building

TROLLOPE & COLLS companies, part of the building and civil engineering division of the Trafalgar House Group, have recently been awarded contracts totalling over £20m.

The largest, for Trollope & Colls Management is for the refurbishment of the well-known Adelphi Building in John Adam Street, London WC2. Assisted by Manufacturers Refurbish, the contract is worth £10m and will provide 22,000 sq. metres of office accommodation which the company will use as a new UK headquarters.

Other projects include construction of a 27.8m carthouse and reception block at High Road, Willesden, NW10, for the London Borough of Brent.

Trollope and Colls City has been awarded three contracts. The first, for Lloyds Bank Monument Building at Fish Street Hill, in the City of London, is a contract worth £200,000 and involves refurbishment of the ground, first and second floors. Under a contract from the City of London, a £1m refurbishment and improvement is to be made to the Central Criminal Court at the Old Bailey. Works to the 1807 building will be carried out during a six-week period. The third contract is for alterations and refurbishment works to the basement, third, fourth and fifth floors at Queen Street, London EC4 for the Berliner Handels und Bank.

Further Bank of England contract has been awarded a £3.5m contract to build an office and retail development in the heart of the historic "Lanes" area of Brighton, Sussex.

Building homes at Harrow

The Decan Kelly Group has appointed BOVIS CONSTRUCTION as management contractor for a residential development at Harrow-on-the-Hill. The project, valued at £2m is located on the site of the former Calvary Nursing Home, which, with the exception of the chapel, had been demolished.

The work involves the construction of 90 luxury flats complete with leisure facilities and underground car parking, together with renovation of the chapel to provide further accommodation.

The project will start in mid-May, with first occupations scheduled for April 1988, and first completion in December 1988.

Contracts totalling £10m have been awarded to KENHAM BUILDING SERVICES. Among them is a computer centre at Gloucester for Barclays Bank, and in the City of London, Landmark Court, an office development for Legal & General. The Barclays Bank work is for air conditioning, heating, public health and sprinkler services, costing £3.5m. Similar work at Leadenhall Court is worth £1.5m, and at Seel Street, £1m.

Computer centre in the City for the Royal Bank of Scotland



The Royal Bank of Scotland has awarded a £3.5m contract to ASHBY & HORNER for the bank's offices at 25-26 Charterhouse Square, in the City of London, to become its southern computer centre.

A carefully co-ordinated programme will ensure 24-hour running of existing computer and services installations while conversion work is in progress. The eight-storey building will be partially completed throughout.

From the present accommodation two further computer suites will be created, making all office floors capable of handling extensive electronic equipment. Emergency power supply services will be installed.

£20m for French Kier

FRENCH KIER, contracting division of C. H. Beazer (Holdings), has been awarded £20m in contracts throughout the UK. This brings Kier's total awards in March to £100m.

In London, Kier subsidiary Wells has been awarded the refurbishment of the Eastern Galleries of the Natural History Museum in the Cromwell Road (£3.95m) by the PSA and a fast track fitting-out of offices in Lombard Street, EC3 (£850,000) for Dutch architects CRT Options.

French Kier Scotland is to build five multi-storey and cross-sleeper masts costing £3m in remote areas on the Scottish west coast for British Telecommunications plc. The masts will be located on sites about 2,000 feet above sea level and 5 km from

the nearest public highway. In Glasgow French Kier Scotland will shortly begin work on the shell and core construction of a 17-storey hotel (£1.75m) for Echo Hotel.

French Kier Southern, based at Heathrow, has been awarded the contract for the redevelopment of a Youth Hostel Centre, Harrogate (£5.5m) by the Home Office and a shopping development at Bicester (£1.55m) for John Willmott Estates.

Other awards include a children's unit at West Hill Hospital, Doncaster (£400,000) for SIKRIA and 40 sheltered beds and communal facilities in Greenwich (£1.4m) for the Anchor Housing Association. Both of these contracts will be undertaken by French Kier South East.

Retail scheme at Borehamwood

HUNTING GATE has been appointed by Sibe Developments in design and build a £5m retail park in Borehamwood town centre. The retail park, to be known as Boulevard Park, will offer shoppers 190,000 sq. ft. of retailing facilities and parking for 540 vehicles. The project will be completed by the end of November in only 40 weeks.

The scheme will have a steelwork and glazed canopy with a frontage featuring a series of full-height, barrel vault entrances on the front elevation. The structure will be based around a steel portal

frame coated in a polyester powder blue paint. Ornamental fascia work in the same blue will be incorporated to complement the main structural steelwork giving the scheme a Victorian winter garden appearance.

The front elevation glazing will consist of insulated cladding panels finished in silver. The rear of the building will be clad in profiled steel cladding with a steel liner panel and insulation quilts to give normal U-values.

Facelift for Tube stations

Two contracts in London and Newcastle worth nearly £2m have been awarded to HOWLEIGH MANAGEMENT. The largest is a £1.5m management contract for refurbishment at eight London Underground stations on the District and Metropolitan lines. The work is at Whitechapel, Stepney Green, Mile End, Bow Road, West Ham, Plaistow, Upton Park, and East Ham stations. The project includes the renewal of floor and wall finishes and repair and redecoration of other surfaces at platform level, building work to platform offices and renewal of fixtures and fittings.

The stations are to remain open throughout the contract and a substantial amount of work will be carried out at night. Work has started for completion in August 1988.

At Newcastle, near Newcastle Upon Tyne, Howleight Management has been awarded a £2m management contract for nine industrial units, the first development stage of the Armstrong Centre on a mile-long site by the River Tyne. The units will provide 94,000 sq. ft. of space for light industrial use and are being built in three phases between March 1987 and early 1988. The client is Dymott Developments in partnership with Newcastle City Council.

East County Council has placed an order for maintenance on the 220 Maidstone bypass valued at £1.5m. The work provides for reconstruction of the hard shoulders, overlaying 1.5 km of main carriageway, safety fencing, traffic management and sundry works. Work has started for completion in 18 weeks.

At the Whitings and Oakworth stations at Barking, Essex, Balfour Beatty will construct two steel structures in reinforced concrete under a contract valued at £253,000 awarded by the Thames Water Authority. The work will be completed in 24 weeks.

Balfour Beatty Building has been awarded a contract worth £1.5m by Embassy Hotels to construct a three-storey extension to Gloucester Hotel and Country Club in Matson Lane, Gloucester. Work has started for completion by Christmas.

Balfour Beatty is a BICC company, room to exhibit a private collection of 18th and 19th century maps.

Bath American Museum gallery

LONGS OF BATH has been awarded a £1.5m contract to build a gallery for The American Museum, Claverton Manor, Bath. The 48-week contract entails construction of a two-storey gallery which will have a total area of 1,150 sq. metres. It will be constructed on a reinforced concrete frame and clad in Bath stone with a lead sheet roof. The new gallery will provide facilities for an exhibition hall to house temporary exhibitions and a map

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AT FIRST sight it looks like a takeover raiders' dream. Pearson, the publishing, banking and industrial conglomerate, is the owner of some of Britain's most exclusive private names in an age when strong brands are among the most prized booty of corporate predators.

Its assets include the Financial Times; book publishers Penguin and Longman; half of Lazard Frères, the merchant bank, and a similar share in The Economist magazine; Royal Doulton, the world's biggest manufacturer of fine china; and Madame Tussaud's, the waxworks.

It is hardly surprising, then, that for a year now Pearson has been dogged by rumours of an impending takeover bid designed to break up the company. The swirl of speculation intensified last autumn when Hutchison Whampoa, the Hong Kong group controlled by Mr Li Ka-shing, took a 4.9 per cent stake in it. But no bid has materialised and city analysts feel the chances of one are receding: any predator would face numerous hurdles which, while not individually insuperable, might together militate against him gaining control at an attractive price.

But the perception that Pearson might be "brought into play" has nevertheless focused attention on the logic, strategy and management of this most unusual of conglomerates.

It has also served to keep Pearson's board on its toes, both in terms of financial performance and public image. The group's small head office—perhaps fittingly located on two anonymous floors of London's Millbank Tower—has traditionally kept a low public profile, leaving its individual businesses to speak for themselves. The famous parts are thus far better known than the whole.

But that is changing. A corporate advertising campaign is in the pipeline, while at a recent press conference to announce the 1986 results—pretext for a 11 per cent rise in the £121.1m—Lord Blakenham, the chairman and chief executive, was at pains to stress the role of the centre in the structural and personnel changes which have substantially reshaped the group over the past five years. City analysts say these changes have much improved the performance of the business, though they also say that the management is still not sufficiently ruthless or fast enough on its feet.

"The record is really rather good, and better than a lot of people realise," says Bruce Jones of brokers Kitcat & Aitken. "There is still a slight feeling of gentlemen engaged in business, but doing it rather successfully."

The gentlemanly image annoys Pearson—as do well-worn descriptions of the group as "a collection of rich man's playthings" or a "pedigree dog's breakfast." But, however fast the group is changing, these are not labels it is that easy to shake off, given the curious history of the company and the eclectic nature of its interests.

It was founded in the mid-19th century by one Samuel Pearson, a small Yorkshire building contractor. But it was under his grandson Westman Pearson, who was to become the first Lord Cowdray, that it really took off. Westman was one of the most remarkable entrepreneurs of the Victorian age, creating an international company which took on some of the leading contracting jobs of the day.

He left to his heirs a motley collection of interests: largely in the oil industry, but also in publishing (through various newspapers which laid the basis of Pearson's Westminster Press provincial group), in general industry and in merchant banking (through an interest in Lazard, bought in 1919).

Pearson retains this basic shape today—its four core areas are publishing and entertainment, banking, fine china and the oil industry—but Cowdray's heirs greatly expanded the base through acquisitions. In publishing, for example, these included the Financial Times (1957), Longman (1968) and Penguin (1970-71). But they also moved into a wide variety of other unrelated businesses, such as a controlling stake in Chateau Latour, arguably the most consistently superb of the great first growth claret.

The company only went public in 1969—largely because of the burden of death duties—and family interests are said still to speak for over 20 per cent of the group, which today remains headed by a member of the Cowdray family—Lord Blakenham's mother was a daughter of the second Lord Cowdray and his father was former Tory Minister John Hare.

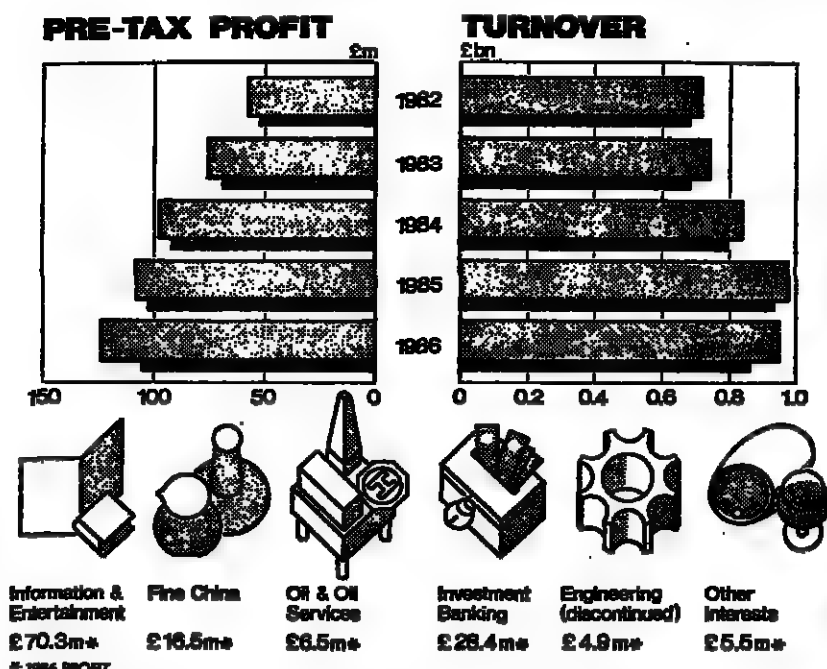
The chairman's pedigree might seem bound to compound Pearson's "gentlemanly" image problem, yet despite it Blakenham has gained respect in the City for the reforms he has pushed through since becoming chief executive in 1978.

A youthful-looking 49, he is a quietly spoken man with a self-effacing manner. He lacks the high profile and strong identification with his business in the public mind which is enjoyed by several self-made builders of conglomerates, such as Lord Hanson of Hanson Trust, Sir Owen Green of BTR, or Tiny Rowland of Lorrain. His background, though, is

Pearson

A belated conversion

Martin Dickson asks whether the UK conglomerate's efforts to raise its performance have been sufficient to offset the potential threat from a corporate raider



solidly industrial: after Eton and the army he took an apprenticeship with English Electric to gain experience of industry. This was followed by a degree in economics at Harvard, three years with Lazard, and a long spell with Standard Industrial Group, a small industrial holding company where he became managing director, before moving on to Royal Doulton.

Nine years ago, when he became chief executive of Pearson, the business was clearly in need of a substantial shake-up. And the reforms he has pushed through under two wider industrial themes: first, the cultural difficulties of changing a privately-owned business, geared to capital growth, to a publicly-owned one where the emphasis is on earnings growth.

Second, the rationale for the existence of conglomerates which, by definition, lack a clear industrial logic. At one time it was fashionable to defend these creatures on the grounds that their spread of interests offered shareholders a counter-cyclical balanced investment, or that they offered potential economies of scale.

But in these days of break-up bids, conglomerates can only hope to justify themselves by one yardstick: that they manage their mix of businesses better than anyone else, and that the whole is more than the sum of the parts.

In the late 1970s Pearson might have found this hard to argue. It had a clumsily corporate structure and the quality of some of its top managers was questionable. Critics argued (and echoes of this are sometimes still heard today) that the pedigree nature of Pearson brand names may have bred in some executives a degree of complacency, rather than a desire to squeeze the maximum potential out of them.

Blakenham's attack on the problems has been three-fold. ● Strengthening the centre. Until 1982, Pearson had a curious group structure, dating from the days of family ownership. Below the main board was a series of holding company boards, grouped roughly by industrial sector, to which the various operating companies reported. The holding companies were an unnecessary

layer of management which made it difficult to realise any strategic objectives for the group as a whole, or to allocate resources between its parts.

Blakenham abolished them, and as part of this process bought out minority shareholders in Pearson Longman, the publishing part of the empire, which until then had a separate stock market quotation (a first attempt to do so four years earlier had foundered on institutional opposition to Pearson's terms).

The result has been to bring the subsidiaries into much more direct contact with the main board. Blakenham also introduced a more rigorous system of management and financial controls, with the chief executives of subsidiaries being called to meetings at Millbank Tower every quarter to account to board members for their affairs.

Last summer, amid the bid rumours, this was taken a stage further, when John Hale retired as Pearson's managing director, just three years after he had joined the group from Alcan Aluminium.

Instead of filling the MD's post, Blakenham set up a system of "sponsoring directors," under which one board member would take special responsibility for each of the group's four main business areas.

The idea is that in a group as diversified as Pearson's this will give main board directors a deeper understanding of industries in which their "sponsored" subsidiaries are operating. And since only one of the sponsors has line responsibility, they should be more detached observers of their business. After six months says Blakenham, the system is working well.

Yet critics argue that, with Hale's departure, the executive directors lack experience of running multinational businesses, apart from Pearson, and suggest the board has fewer strictly financial experts than some other major conglomerates.

● Changes in management. The quality of the group's line management has been improved through the introduction of new blood and performance related

pay schemes, linked mainly to trading margins and return on capital employed.

An early success was the appointment in 1979 of American Peter Mayer to head the then ailing Penguin books business. He restored it to health with a much stronger emphasis on marketing and on the publication of more popular titles.

In newspapers, Frank Barlow took over as chief executive of the Financial Times in 1983 in the wake of a disastrous 10 week strike. Helped by a booming stock market, the paper has made more profits in the past two years than for the previous quarter of a century and is now some way behind the Fleet Street pace-setters. In the midst of a delicate £70m investment programme to move to new technology, Barlow has also carried out a large rationalisation programme at the group's Westminster Press provincial chain, which has won City approval.

At Royal Doulton, Stuart Lyons, who was managing director of the UDS department store business before its takeover by Hanson Trust, has, for the past two years, been overseeing a substantial change in management structure and marketing methods. City analysts, however, have yet to be entirely convinced about the strength and fair of this division, which saw profits drop last year.

● Divestment. While building up core businesses through acquisitions, Blakenham has been selling off more peripheral interests including last year the entire Fairway engineering division, on the grounds that its relatively small, diverse businesses would require too many resources to be built into a strong international presence. Yet many of these engineering companies were only acquired by Pearson in 1980, underlining, perhaps, a lack of clear strategic direction at that time.

All these changes, Pearson would argue, underlie the added value which can be given to a conglomerate by a strong head office which devolves considerable power down the line to powerful entrepreneurial executives.

According to this philosophy, Millbank Tower provides three key ingredients (apart from the obvious shared support systems such as personnel, strong financial controls and capital; a substantial strategic input; and the selection of the right individuals to run the operating businesses).

Certainly, the shake-up has yielded considerable fruit. Blakenham points out that since the 1982 reshaping, Pearson's earnings per share have grown at an annual rate of 23 per cent compound. This year, analysts

are looking for a further rise in pre-tax profits of up to 15 per cent—to £185m to £190m.

Beyond that, the growth prospects could be rather better. The balance sheet is extremely strong, allowing plenty of scope for acquisitions; if the move to new technology goes smoothly, the FT could become a more consistent, highly profitable business; Penguin could be poised for a much bigger international presence; oil prices may spur.

Also exciting, though potentially risky, is Pearson's membership of the consortium which has won Britain's direct broadcasting by satellite franchise.

But despite all this, some City analysts question whether the group is run as toughly as it might be. They argue that the changes of the past few years have been made rather slowly; they point to the large losses which were run up at Goldcrest, the innovative film making associate of Pearson which is now up for sale; they note the hints from Williams Holdings, which took over part of Fairway, that it has found much to improve; and they say Pearson's investment in, but then disposal of, the engineering and film-making interests suggests there has been a somewhat unfocused approach to acquisitions.

"While building well for the long-term," says one analyst, "does Pearson's short-term performance square up against the likes of BTR and Hanson?"

Pearson would argue that, like Hanson and BTR, it has strong central financial controls but that in other respects the question is misconceived, since these three conglomerates are very different animals.

Unlike Hanson, it is not acquisition-led. "We do not," says one insider rather sniffily, "specialise in issuing high priced paper for any old business to get our growth." At the same time, Pearson does not shy away from purchases (almost invariably agreed) in areas it knows and which can improve its market position.

Seen from one angle, many of Blakenham's changes appear designed to mesh the best of the old Pearson—its focus on long term growth, on quality companies, and on integrity in the conduct of business—with the requirements made by a more competitive business arena for a far better short-term profits performance.

His reform programme still has so many changes in the pipeline that it is too soon to say whether or not he has got the balance right, or done so sufficiently fast. But if he has not, then the predators will be back.

Thyssen informs

Sound Basis

In fiscal 1986/87 Thyssen again performed successfully. All four divisions and also the holdings operated at a profit. At DM 370 million, the net income reached a gratifying level. The equity ratio increased; financial indebtedness was further reduced.

Significant rise in profits at Thyssen Industrie

The streamlining of this Thyssen subsidiary and the positive economic trends, above all in the automotive industry, generated many orders in 1986. Product development reaches out into the future. Focal points are flexible manufacturing and assembly systems, high-speed trains such as the Intercity Express and magnetic levitation technology, special-purpose ships, elevators, escalators and industrial conveying systems, environmental technology, and industrial components for machine building and the automotive industry. Business at Thyssen Industrie remains good in 1987.

Good contribution by Budd to the result

Budd's sales in 1986 were as high as in the preceding year. The good business situation has persisted. New research centers are being set up for product development. The manufac-

ture of automobile body components from SMC plastics is being expanded. A new plant with three highly modern stamping lines is under construction for the manufacture of steel automotive body parts. Budd's order situation remains stable.

Thyssen Handelsonion on expansion course

Our trading and services division performed well in 1986 although falls in prices and in the exchange rate of the US-dollar led to a considerable decline in sales. Thyssen Handelsunion has attractive market shares in its traditional main line of business, trading with bulk goods. It is also well-established in project business, and is on the way to expanding its transportation services sector. Here, the aim is to become an international logistics and distribution company.

Thyssen Edelstahl: Continuing in the black

The sales achieved by our specialty steel division in 1986 were almost at the previous year's level. The foreign subsidiaries of this Thyssen division were able to expand their market positions. The trend towards high-quality steels is continuing. Of growing importance is

the sale of tool steels and of stainless, acid- and heat-resistant steels. Here, capacity utilization is good. The expansion of the sales organization abroad is continuing.

Thyssen Stahl: Under intensified pressure to adjust

The slump in prices recorded on the steel markets since mid-1986, above all a result of subsidizing and dumping by foreign competitors, has intensified the pressure to adjust the production of wire rod, sections and plate. Further cuts in capacity are unavoidable in order to survive also in the future with those products that continue to be profitable.

Outlook

In the current fiscal year, three of four Thyssen divisions are operating at a profit and will also achieve good results for the fiscal year as a whole. We also expect good result contributions from our holdings. The ability of Thyssen AG to pay a dividend is ensured; the sources of earnings outside steel are being further expanded.

Resolutions of the stockholders' meeting

On March 27, 1987, the stockholders of Thyssen AG adopted the resolution to appropriate the net earnings of the past year for the payment of a dividend of DM 5 per nominal DM 50 share. Our domestic taxable stockholders will therefore receive a gross dividend of DM 7.81 per share, including tax credit.

Thyssen worldwide 1985/86 (October 1, 1985 – September 30, 1986)
External sales DM 32.0 billion Work force (annual average) 127,000

Total sales of the Thyssen Group	DM 40.0 bil.
Capital goods and manufactured products	DM 9.5 bil.
Trading and services	DM 16.2 bil.
Specialty steel	DM 3.7 bil.
Steel	DM 10.6 bil.

Balance sheet figures	
Balance sheet total	DM 17.5 bil.
Equity	DM 3.4 bil.
Capital expenditures	DM 1,471 mil.
Depreciation and amortization	DM 1,820 mil.
Net income	DM 370 mil.
Absolute dividend amount	DM 156 mil.



THYSSEN AKTIENGESellschaft

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Monday April 6 1987

The power of pork barrel

THE LATE Senator Everett Dirksen once said of a piece of legislation: "a billion here, a billion there, and pretty soon you are talking about real money." Last week the US Congress and, in particular, the Republican Party on Capitol Hill, demonstrated much more interest in the real money in a \$87.5bn (\$54.2bn) highway bill than in making President Reagan look good and students again. What the British call bread and butter issues—but which the US term pork barrel politics, triumphed over appeals for patriotism and fiscal responsibility, just as it had two months earlier when Congress had similarly overridden a presidential veto of a \$18bn water bill.

With the benefit of hindsight, Mr Reagan's new political advisers might have wished they had chosen a different issue on which to try to prove that the President had recovered from the ravages of Iran-Contra. What they got was a sharp reminder of exactly how much the balance of power in Washington had shifted over the last six months. Not so long ago, presidential approval was the Administration's trump card; last Thursday, Mr Reagan invested much of his prestige in travelling across town to the Capitol, but still failed to persuade a single Republican senator to switch sides. Some of those who remained unconvinced had once been his staunchest unquestioning supporters.

Oil crisis
 Viewed exclusively in the light of \$200bn a year budget deficits, the Highway Bill itself probably is prodigious. But it should not be forgotten that the Administration itself had proposed a bill which, spread over five years, would have spent only \$18bn a year less than what has now passed into law. Moreover, the benefits of the legislation, mostly to employment, are to be disbursed reasonably evenly across the country and there is less aggressive pandering to special interests than in some Congresses' work.

Critically, it also provides for raising the speed limit on interstate roads to 68 mph. There is hardly a congressman in the land, and none in the Reagan heartland of the West, who would dare vote in favour of retaining the 55 mph limit imposed in the first crisis.

In sum, the bill itself was never bad enough for the arguments of fiscal irresponsibility to take hold. More important

was that it is precisely the sort of legislation that can help any number of members of Congress get re-elected next year. President Reagan has fought his last election and his political coalitions have been trimmed to near invisibility. The balance of interest thus ran strongly against him, in both parties.

Another element in congressional willingness to defy the President is the sense that on responsibility, just as it had two months earlier when Congress had similarly overridden a presidential veto of a \$18bn water bill.

In this context, it does not seem odd that Mr Richard Darman, legislative craftsman of some substance, is leaving the Treasury for the private sector. He is leaving the Administration's trump card; last Thursday, Mr Reagan invested much of his prestige in travelling across town to the Capitol, but still failed to persuade a single Republican senator to switch sides. Some of those who remained unconvinced had once been his staunchest unquestioning supporters.

Finger pointing
 The Democratic Party, however, is also split over how best to respond to the patent liability of the Administration. One school, led by Congressman Jim Wright, the ambitious speaker of the house, sees a rare opportunity after six years in the wilderness to put Democratic policies into effect. His principal vehicle is the comprehensive Trade Bill, on which debate is now thoroughly joined. More conventional, cautious Democrats feel their chances next year will be increased if the President stays in his own juice, embarrassing him wherever tactically possible, and letting him carry the can for administrative ineffectiveness. They do not want to be blamed, for example, for any further swelling of the deficit.

But if both the Administration and Congress are up to speed in pointing fingers at each other, the result will be as the US, will finish as losers. It is much easier to vote to spend money on roads—and lots of other congressional spending initiatives are in the pipeline—than to perform root and branch surgery on defence and welfare. The big tests have yet to be addressed.

French but still socialist

THE FRENCH Socialist congress, which has just been held in Lille, was not one of those dramatic party conferences at which a key policy issue has to be settled, or a new direction taken. In other countries, the time might have been devoted to a year after losing office—for some sort of radical re-think of doctrine and public image. But, in the peculiar circumstances brought about by the French constitution, the Socialists have a chance to regain power in the presidential election which is now only a year away.

So this was the other sort of party conference: where everyone rallies to the flag in a demonstration of unity and confidence. Such a conference should, of course, be an apothecary for the party leader. Here the French Socialists suffer from slight awkwardness. To all intents and purposes, their leader is still President Francois Mitterrand. But he, for good tactical reasons, is keeping everyone guessing whether he will run for re-election. The majority of the party would like him to do so, but a minority sees next year as the last chance for its champion, Mr Michel Rocard.

Tactical alliance
 In the event, this issue was fished with some skill. Mr Pierre Mauroy—the former Prime Minister and, as mayor of Lille, host to the congress—said he hoped Mr Mitterrand would run but effectively persuaded the party's support to Mr Rocard as second-best choice. That fell well short of enthusiasm but was better than nothing.

The congress was, above all, an occasion for the party to remind itself, and the electorate, what it is and for what it stands. What it is—or wishes to be seen as—is, emphatically, still a socialist party and a party of the left. That may sound self-evident but is not entirely so in the light of the very considerable changes the party underwent during its terms of office from 1981 to 1986. "We learned, therefore we changed," as Mr Laurent Fabius, Prime Minister

for the last two of those years, put it in his speech. In office, the Socialists, perhaps because much more realistic in their approach to the economy, much more sceptical about the role of the state, their tactical alliance with the Communists broke up and, in the last year, the relatively smooth "co-habitation" between a Socialist president and a conservative government has suggested to some that the age of conflict of night and left in France has at last been resolved. There has been speculation about a possible new centre-left alignment. Mr Jacques Delors, the Socialist president of the European Commission, recently spoke of an ideological armistice but at Lille that remark was repeatedly denounced, to loud applause, by the Chirac Government's record and the right-wing alternative offered by Mr Raymond Barre, were repeatedly and bitterly denounced. Mr Delors declared that even if the Communist Party itself were no longer a threat, its disillusioned supporters still had to be given reasons to vote Socialist.

Yet none of this should be taken as meaning that the party has swung wildly back to the left. Certainly, it has not gone back to the old equation of socialism with state control. Even while denouncing the privatisation programme of the present Government, it has carefully avoided any pledge to reverse it. Of course, it claims—not altogether convincingly—that it could do better than the present Government on employment and social security, but it shows no sign of repeating the mistakes of 1981 and making a dash for growth without regard to the behaviour of France's trading partners.

The party's present "leftism" is largely a question of mood and of style, combined with pride in having abolished the death penalty and a determination to be nicer to France's immigrant population. Compared with the Labour Party here, or the SPD in Germany, it is still a model of responsibility and common sense.

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THE WASHINGTON ECONOMIC TALKS

Wait, hope, co-operate maybe

By Philip Stephens, Economics Correspondent

IN Paris two months ago the talk was of "Plaza 2", another stride along the path of enhanced international economic co-operation which began in September 1985 at New York's Plaza Hotel.

After their success in driving down the dollar to more realistic levels, the leading industrial countries agreed to promote a period of current stability to allow time for the world economy to adjust. Central bank intervention to calm the foreign exchange markets would be buttressed by macro-economic policies to promote more balanced world growth.

Finance ministers were bursting with good intentions about their respective roles in shifting the economy into a higher gear and, above all, in tackling the huge US trade deficit and the parallel surpluses in Japan and West Germany.

With co-operation back in vogue, economic policymakers envisaged this week's meetings at the International Monetary Fund and the World Bank as a rather dull affair.

The job in Washington would simply be to reaffirm the currency deal and perhaps edge another inch or so towards a more formalised system of economic policy co-ordination ahead of June's economic summit in Venice. The heavily indebted nations, meanwhile, would be reassured that the so-called Baker plan was still up and running.

They must be wondering what went wrong. Despite the calm which has returned to the markets in the last few days, the exchange rate accord has been shaken by the failure of massive central bank intervention to prevent a 4.5 per cent appreciation of the yen's value against the dollar.

The threat of a three-cornered trade war between Japan on one side and the US and Europe on the other has turned the smiles of Paris into frowns. In parallel, the sluggish pace of growth in the world economy has disappointed even natural pessimists.

Last autumn's emergency loan package for Mexico has still to be completed after six months of increasingly bitter wrangling between commercial banks. The industrialised nations are not even seriously negotiating with Brazil despite a unilateral moratorium on the bulk of its debt interest payments.

There has, of course, been an effort in the last few days to improve the atmosphere. The rhetoric on trade has been toned down. With American interest rates beginning to rise in response to the dollar's weakness, Mr James Baker, the US Treasury Secretary, has stepped back to a more positive stance on the need to stabilise the markets.

That suggests he will agree that Wednesday's meeting of the Group of Seven industrial nations should reaffirm the intent of the Paris accord.

As one senior European monetary official cynically put it "If we don't say that we still agree the markets will go haywire. Everyone loses if that happens. How far what we say actually reflects what goes on at the meeting is another question."

The details of the Paris exchange rate agreement are still murky. Mr Nigel Lawson, Britain's Chancellor, has been more forthright than most in

the co-ordinated intervention between central banks has been less than smooth. With the dollar's fall since Paris focused on its rate against the yen, the Bank of Japan has spent around \$100m supporting the US currency.

Though well-publicised, Europe's contribution to the supposedly joint action has been only a tiny fraction of that. While providing token help to the Japanese authorities the

monetisation, it is accused of talking the dollar down.

This week, however, Mr Baker will be looking for more than sympathy for his predicament. The IMF's latest forecasts are expected to show that world economic growth in 1987 will be anything below the 2.5 per cent achieved last year. At the same time the US can expect this year a current account deficit of around \$130bn, while Japan's surplus

will remain close to \$80bn. West Germany's surplus is projected to fall rather faster, but still to total about \$30bn.

Economic growth in Japan is expected to be close to the speed average while in West Germany the latest projections point to a rise in output of just 2 per cent.

West German policymakers insist they have lived up to their commitment in the Paris accord by increasing the size of next year's planned tax cuts. The Bundesbank has also let it be known that it may act to nudge down market interest rates, if the economy does not show stronger signs of reviving in coming months.

It is absolutely clear that West Germany has delivered. It was very clear from the beginning that we never promised anything more," one key West German official commented.

The Bonn Government will also stress that the profile of growth suggests a steady strengthening throughout the year, that domestic demand will remain relatively robust, and that import volumes will continue to expand.

That may be true, but it is unlikely to convince many in

Europeans have privately welcomed the yen's appreciation.

"There is a widespread agreement in Europe that the yen should strengthen... we have intervened with only very small amounts," admits one leading central banker.

The only thing that prevented him from saying the same thing publicly was the fear that such open disarray might lead to the complete break-up of the accord, with the markets then perhaps deciding to turn their attention to European currencies.

Mr Baker's attitude to the commitment to stability has also appeared equivocal. As the US Administration has remained under steps from protectionist pressure in Congress, he has been reluctant to talk in terms of targets for the dollar. That in turn has left the markets suspicious of just how strongly he is committed to a stable dollar.

As one European official commented: "The US Administration is in a hideously difficult position. On the one hand if it says it wants stability it gets trouble from the protectionists on Capitol Hill. Then when it says there is no target for the dollar, to assuage the prote-

ctionists, it is accused of talking the dollar down."

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the US Administration that Mr Gerhard Stoltenberg, the West German Finance Minister, has fully observed the spirit of the deal.

The real pressure in Washington, however, is expected to be reserved for Japan, with Europe seeking to deflect US criticism of its own performance into a wider attack on Japan.

In more temperate times the difficulties faced by Mr Yasu-

hiro Nakasone, the Prime Minister, in pushing his budget and tax proposals through the Japanese Diet might have received a sympathetic hearing.

The disputes with the US over semi-conductors and with Europe over such issues as Cable and Wireless, however, have left Japan's negotiators publicly sceptical about its good intentions.

Mr Lawson said last week that he would regard a satisfactory outcome to Cable and Wireless's attempts to secure a foothold in the Japanese telecommunications market as a touchstone of the good faith of which pledges to open up its markets.

West German policymakers have complained that Japan has been using Europe as a dumping ground for exports which have become uncompetitive in the US.

The apparent identity of interest between Europe and the US in attacking Tokyo, however, is unlikely to prevent Mr Baker from pushing for further moves to bolster the institutional framework of international policy co-ordination.

The US view is that the economic performance indicators—covering growth, ex-

change rates, monetary policy, current account balances, budget positions and inflation—developed by the IMF should provide the basis for a more formalised system of policy co-ordination.

It is an idea strongly supported by Mr Edouard Balladur, the French Finance Minister, who appears to have injected a new pragmatism into France's longstanding calls for an overhaul of the international monetary system.

Both Paris and Washington see the indicators as a way of ensuring that the burden of tackling trade imbalances is fairly shared between surplus and deficit countries.

Mr Balladur believes that considerable progress has been made by in defining which indicators should be used and how they should be monitored to ensure that the economies of the major economies is compatible. The next stage would be to institute procedures whereby significant deviations by one or other country would trigger joint consultations.

Despite the French Minister's disavowal of a mechanistic approach to such indicators, his enthusiasm is not shared by his West German and British colleagues.

They see a danger of being "bounced" by the Americans and the French into a process which would evolve inevitably into a system of target zones for the major economies. Their hope is that any agreement next week and subsequently at Venice will be based, as one official put it, on the lowest common denominator—what means indicators provide a useful common basis for analysing trends in the world economy—but nothing more.

In the meantime they are likely to point to IMF projections of a pick-up in growth later this year and early next.

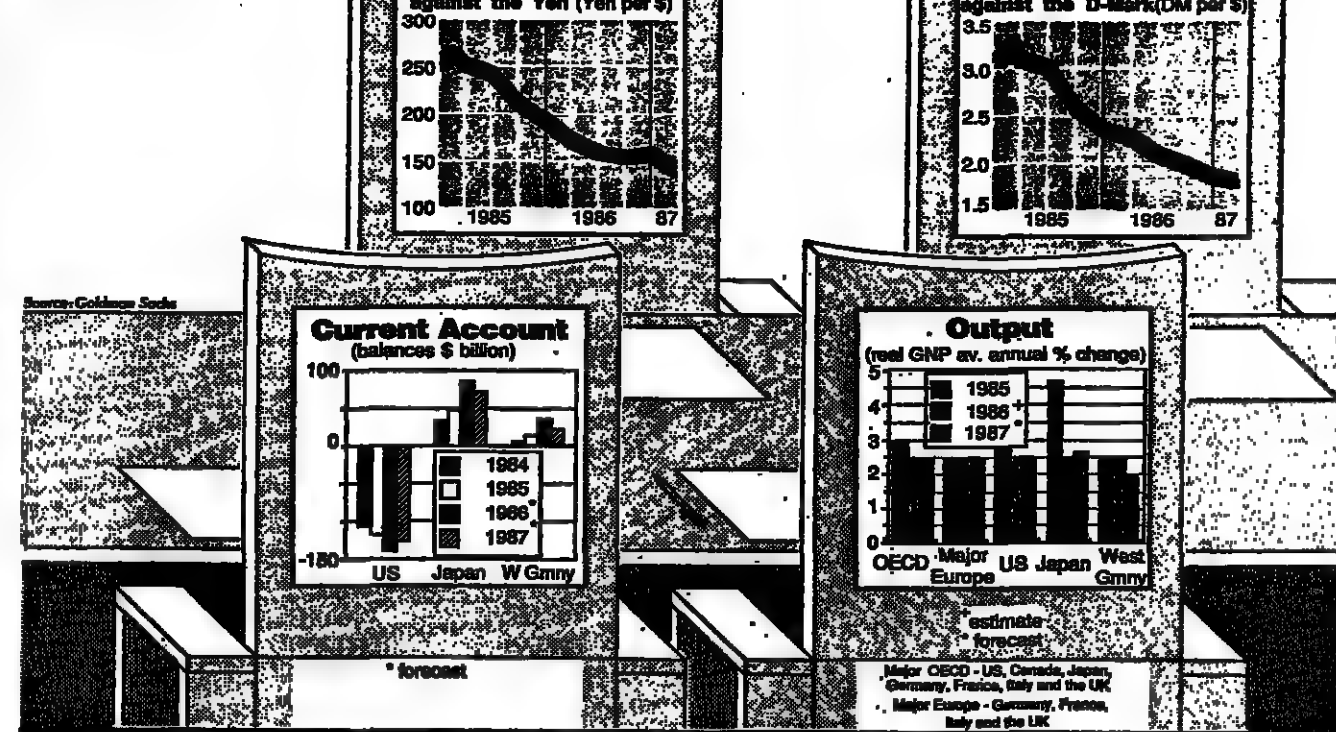
The argument is that the massive shift in exchange rates last year has delayed the benefits of lower oil prices. A period of exchange rate stability therefore is needed to allow economic decision-makers in both the developing and developed world to adjust to those price shocks.

At some stage, most European as well as American officials believe, the dollar will have to fall further in order to bring the US current account deficit down to a more manageable level. But the Europeans hope that turbulence on financial markets in recent weeks may have once again persuaded Mr Baker that a pause would benefit everyone.

The same wait-and-hope message (perhaps with some private underlining that governments should do a little more to twist the arms of their commercial banks) is likely to be delivered to the heavily indebted nations. Some new official initiative to help the very-poor nations of sub-Saharan Africa could sweeten the pill.

Over the weekend policymakers hope at least to hold everything together until the Venice summit. And after that? Well there always the next round of IMF meetings in September.

GLOBAL ECONOMIC INDICATORS



Salmon in the Channel

Salmon have become so rare in southern Britain that river authorities have taken to issuing press notices recording the number of fish taken—178 in the Thames in the past year, the Thames Water Authority claims.

Things are about to change. English Channel salmon will be freely available for gourmet menus shortly when the first full-scale salmon farm is opened in Portland Harbour by Golden Sea Produce.

The Scottish fish farming company, owned by the Norwegian group Norsk Bydne, has arranged a lease with the Crown Estate Commissioners and the Ministry of Defence to expand the Channel from the Scottish lochs where it has been farming salmon successfully since 1973.

Portland Harbour is a vast enclosed anchorage, built by 19th century convict labour to accommodate a Grand Fleet of battleships and cruisers, which has long since sailed into the sunset. The farm, a £15m project, will produce up to 500 tonnes of salmon a year. The first fish will be ready for sale one year from now. As the water is warmer than the Scottish lochs the fish should mature more quickly.

Fish farming is a fast-growing business with European farmed salmon alone expected to turn over about \$250m next year. That parental favourite of fish-lovers, the Dover sole, seemingly grows too slowly for profitable farming.

But Guy Mace, managing director of Golden Sea Produce, says he is delighted with the 4 lb turbot his company is now farming in special land-based tanks on the banks of the lower Clyde.

In the warm waters of the Mediterranean sea bass and sea bream are being farmed. In colder Norwegian waters government scientists bred their first halibut last year, and have since reared a further 200.

As halibut grow to between 300 and 400 lb weight, com-

Men and Matters

pared with about 9 lb weight on average for a farmed salmon, the halibut looks like providing a rich new source of table quality fish meat.

But leave the carving to the experts, though.

Leyson's Europe

Although Andre Leyson, aged 58, one of Belgium's most successful industrial managers, has let it be known he is stepping down as president of the Agfa-Gevaert films, photographic equipment, and office systems group, there seems small prospect of him going into quiet retirement.

He intends to retain an important non-executive role at the group he helped restructure under the wing of Bayer, the German pharmaceutical concern—now Agfa's parent. He is also widely tipped as a future president of the European employers' group UNICE, where he currently occupies the number two slot.

Leyson first made his presence felt in Belgium in the mid-1970s as saviour of the leading Flemish newspaper De Standaard. He moved on to the much greater challenge of Agfa-Gevaert, which was split 50/50 between German and Belgian shareholders when he arrived in 1978. He candidly describes that arrangement as "a sure recipe for disaster."

He also freely admits that luck came to the rescue in the form of the sharp increase in the price of silver inspired by the activities of the Texan Bunker Hunt who tried to corner the market. "Agfa-Gevaert uses 700 tonnes of silver a year," Leyson recalls, "and that made a difference of \$600m in our costs. We were practically broke. I asked my shareholders to come together, and they made a deal to exchange their shares within 48 hours."



Perhaps the best clue to Leyson's future ambitions lies in the title of his much-acclaimed book—*Not Wait and See But Do and See*.

High fliers

More than 40 qualified commercial airline pilots who also happen to be female have been recruited to British Airways for jobs as the airline's biggest-ever pilot recruitment programme is prepared to take-off this spring.

I learn from BA officials that the airline, unlike a number of other airlines, has never had a woman pilot—but is determined to choose a few from this batch. Indeed, having made the policy decision, BA will offer women pilots a career path up to the best-paid jobs in the airline, driving long-haul jumbos.

It is likely that there will be two or three women among the first dozen pilots chosen to

supplement BA's current force of 2,000 pilots. The intention is that women will then be included in each successive batch of entrants as BA works towards its target of 1,500 new pilots over the next 12 years.

Yes, they will get equal pay. As trainee pilots already holding licences they will get \$1,000. When in charge of the flight deck of a Jumbo they can expect three-times as much. And, no, they will not be made to look like clones of the male pilots. Already the most fertile brains in BA are thinking about designs for a woman pilot's uniforms.

Italian job

One of the proudest possessions of RAI, the Italian state radio and TV service, since it started in its present form about six years ago, has been its computer archive.

Then the world was young, and problems posed by computer hackers were not taken too seriously. But, having noticed last month that something was seriously amiss with the archive, RAI has had to call in computer consultants to help sort it out and give it greater security.

Somebody with a sense of humour and a keen intelligence has wrought havoc among the files.

You would need to be something of an expert on Japanese politics to spot that the names of all the members of the Japanese cabinet have been changed.

But a casual awareness of the Soviet Union should be enough to have you doubting whether, as one film label now says, Gorbachev would be delivering a speech to the troops on the need "to save our souls."

Overheard in a Chelsea pub: "What convinced me that he was really serious was when he bought me a dinner that wasn't on his expense account."

Observer

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MAGGIE THATCHER is pretty full of herself after her visit to the Soviet Union, and no wonder. Everyone agrees that it was a tremendous success, and no one agrees more so than Maggie herself. Well, almost everyone; after the predictable mauling she had just received at the hands of the Soviet press and the entire US Administration, one could hardly expect Neil Kinnock to be quite as enthusiastic as the Prime Minister herself over her five-star treatment in Moscow. Even so, his somewhat overdone, graceless and stupid.

On the other hand, it is a bit thick for Mrs Thatcher to adopt a pose of affronted dignity when he, in effect, accuses her of staging the trip for pre-electoral barnstorming. And even if it is plain that her meetings with Mr Gorbachev were very successful in personal terms, it is even possible that their discussions, unprecedented in terms of intensity and duration at a top-level East-West meeting, may turn out to have been politically very significant.

But despite the success of her first encounter with him in London at the end of 1984, she could not have known in this occasion that they would on this occasion be so successful. She had to have an insurance in case they did not, and everyone knows that the insurance was built into a programme tailored for pre-electoral barnstorming.

Candles in the monastery at Zagorsk, lunch with the Beguine, breakfast with the Beguine, debate on Soviet television, handshakes all round and an unlimited supply of photo opportunities—OK, come on, tell me: is that high diplomacy and other statesmanship, or is it mainly publicity to the gallery back home, the continuation (as Clausewitz might have put it) of domestic politics by other means?

Well, of course, it is a bit of both. In the age of mass communications, diplomacy is not just about the state; it is also showmanship; and in the age of Mikhail Gorbachev and glasnost, it would be culpable neglect for Mrs Thatcher not to have played every opportunity of getting off a favourable image of British values and western attitudes.

Still, the fact that she is now adopting such a pre-electoral posture, and speaking in such portentous tones, suggests that she has been surprised as well as impressed by the remarkable success of her communication with the Soviet General Secretary. The way she and her ministers are carrying on, you would think that something really earthshaking had happened in Moscow. She told parliament on Saturday March 26, his letter might have been different. This programme, entitled Rates for the jobs,

Foreign Affairs

The gap between headline and text

By Ian Davidson

further explanation of this significance, all you discover is that the Government believes it has now acquired a unique insight into Kremlin thinking. There seems to be a gap between the headline and the text.

A similar disjunction seems discernible in the Soviet reviews of the visit. Manifestly, the Kremlin went out of its way to ensure that the visit was a success, even to the point of facilitating her electioneering; manifestly, in personal terms it was even more successful than any planning had allowed for; in public relations terms it was a sensation. And yet Soviet commentary has been ambivalent in judgment, as if in doubt whether this had been, after all, an important event.

Uncertainty of this kind may be the chief not really of the Gorbachev era (as we may yet learn to call it). Ever since he came to power, he has faced us with a dramatic and incessant flood of striking speeches, policy announcements, personal initiatives. There is no question but that change is in the air, and that the Soviet Union is less predictable than at any time for the past 20 or even 30 years. But western experts still remain divided on what they think Gorbachev represents and where he is going: whether he is really a reformer or just a younger and more dynamic administrator of the existing system.

It seems to me quite possible that Mikhail Gorbachev himself still does not really know for sure where he is going, or at least that he does not see very far down the road ahead. There is a celebrated passage

in his speech to last year's 27th Party Congress in Moscow which disarmingly concedes as much: "The prevailing dialectic of present-day development consists in a combination of competition and confrontation between the two systems, and a growing tendency towards the interdependence of the countries of the world community. This is precisely the way, through the struggle of opposites, through arduous efforts, groping in the dark to some extent as it were, that the controversial but interdependent and in many ways integral world is taking shape."

This passage is usually cited as evidence, or at least as a straw in the wind, that Gorbachev has renounced, or believes it ought to be possible to renounce, the East-West conflict.

More recent speeches have made a similar point. At February's International Forum in Moscow, for example, he said: "Our international policy is more than ever determined by domestic policy, by our interest in concentrating on constructive endeavours to improve our country. That is why we need lasting peace, predictability and constructiveness in international relations."

But what was so suggestive about the passage in last year's party congress speech, yet so different from traditional Soviet elaptrap about "detente," was the tentative little phrase "groping in the dark to some extent as it were." It is not surprising. It could not be easy to cast away 40 years of confrontation and replace a policy deliberately aiming at antagonism and

dominance with one aiming at an "interdependent and in many ways integral world." It could not be easy to introduce openness, "democratisation," reconstruction, into a political system which is entirely alien to any of these ideas. Yet Mr Gorbachev's implied hesitation about the ways and means is not just one of those personal characteristics which make him such a very different Soviet leader. It also lends greater weight to what he says and does.

Cynical Sovietologists warn us not to expect much of the Gorbachev reform programme: the system will not permit it, and he has no experience of any other. They may be right; given the weight of history, it looks like the safest prediction. Yet it seems wiser to deny all the manifest indications of movement; much says that great changes may well be in gestation.

ostensibly nothing happened at the Reykjavik summit; yet it gave off vibrations worthy of an international earthquake, and the rumblings can still be felt, most acutely in Europe. Similarly nothing happened during Mrs Thatcher's visit to Moscow, apart from a clutch of minor agreements; but we may yet discover that Mrs Thatcher is right; it may prove to have been a very significant, at what could be a turning point of history.

But what exactly did it signify? Needless to say, I do not know and perhaps nobody else. But since I raised the question, perhaps I ought to hazard a guess at the answer. In the first place, why did Gorbachev plan such a lavish and flattering programme for her visit? That after all is a preliminary indication of its significance in his eyes. If you exclude the personal charisma that had worked in 1984, I suggest there may have been four policy factors.

First, and least flattering, the Soviet leader may have an inflated view of Britain's significance on the world scene. We may have had to get used to the idea that Britain is a not-very-successful middling European power, which is outclassed in economic terms by West Germany, France, Japan and now Italy. But perhaps the Russians are unduly impressed by our anachronistic status as the United Nations Security Council, by the City, or by our military prowess in the Falklands War.

Second, and more seriously, they may be impressed with Mrs Thatcher's role as President Reagan's closest ally and strongest friend. On two occasions, she has gone to Camp David to interpose some bleak common sense in his negotiating posture vis-à-vis the Soviet Union, and shepherd him back from the realms of fantasy: first over Star Wars, second over Reykjavik.

Now Mrs Thatcher's view of Star Wars is much closer to the public Soviet view than that of President Reagan, though she carefully refrained from saying anything of the kind in Moscow; whereas she profoundly and publicly disagrees with the feasibility of the Reagan-Gorbachev vision of an almost nuclear-free world.

If Mr Gorbachev is genuinely persuaded of the possibility of nuclear disarmament on that scale, unlikely as it may seem, he may see Mrs Thatcher's advocacy of the opposite point of view as a serious obstacle.

But the clue to the two central factors came in a little paragraph in Gorbachev's banquet speech last Monday. "At this critical moment for Europe," he said, "it is its nuclear powers—Britain and France—that we are addressing in the first place."

The only real threats to Soviet security come from the ideological fixations and the military strength of the US; and from the structural instability of the East European empire. But the West European constellation, currently in flux, could turn out to be a critical factor.

If Gorbachev seriously hopes to make headway, despite the setback in Reykjavik, on a programme which would amount to a mutual renunciation of nuclear deterrence between the superpowers, he needs advance indications of how the European members of NATO would react.

He may believe that some countries, like West Germany, would succumb to a neutralist tendency. But he must have noticed that the most spectacular effect of the Reykjavik earthquake, was to persuade the French Government to take the unprecedented step of proposing nuclear co-operation, on non-specific terms, with Britain. He must now have a shrewd idea that, with Mrs Thatcher in Downing Street, a successful Soviet manoeuvre to split Europe from America might do more to federate Western Europe in political terms than the European Community's founding fathers could ever have dreamt.



"You would think something earth-shaking had happened"

Britain and Argentina

A plea from the heart

By Maximo Gainza

ONE SUNNY morning in January, five years ago, I rode with an old soldier friend on the windy expanses of his estancia, on the northern edge of Patagonia, not far from the sea.

Suddenly, two Mirage fighters popped out from behind a hill, flying straight at us. They screamed over our heads, low enough to startle the horses, and were gone.

Soon after, as we drank beer on the terrace while listening to a recording of the "Pirates of Penzance," another pair of French-built Mirages thundered past, rudely interrupting the Major-General.

The sight of so many jet fighters in such a remote area intrigued me. Was it some sort of military exercise?

"It's the Malvinas," replied my host, who was going to retake them later this year. "I wasn't sure I had heard properly. 'There isn't much Britain can do,' he said. He outlined a clever—and on the face of it convincing—battle plan for a bloodless Argentine re-occupation of the islands."

I then asked him—not up much out of intellectual curiosity as for fear of my own ambiguous position as an Argentine living in London—if he really thought Britain would take this lying down.

"Even if they launched a counter-invasion—which I doubt—Britain is clearly uninterested in the islands. America wouldn't allow it," he replied.

True enough, Argentine "advisors" were doing much of America's dirty work in El Salvador, and General Galtieri was the toast of Washington.

But even so, I reasoned, no one could expect America, particularly under Reagan, to inflict a second Suez on her closest ally? No, could Argentina really be serious about wanting to twitch the old British lion's tail?

My friend did not see it that way. The Argentine plan, he explained, was not meant as a case of one-in-the-eye for Britain. It was simply aimed at drawing the attention of the British to the fact that, much as we liked them, they were stepping on our toes.

I could hardly believe my ears. My friend was no political bothead. An anglophile—

ists are—we had been at an Anglo-Argentine school together. In the mornings we were good Argentinians, learning in Spanish, in the afternoons we were taught by masters imported from Britain.

Together we cultivated our own language—Spanish—to the annoyance of our teachers. Through them we had inadvertently learned to admire the strengths of the Island Race: their free spirit, their manners, their sense of humour. We also understood their weaknesses and foibles. They were snobbish, as we "Latinos" could be; bullies, as we also were—though we lacked their style. Only the British, we marvelled, could make their victims feel they thoroughly deserved what they got.

Five years on, I still wonder how two like-minded nations could have so monumentally misunderstood one another.

All this, however, is water under the bridge. Yet it saddens me to see Britain unable to match the courage of those who died for her in the South Atlantic when it comes to the search for peace.

Mrs Thatcher, we are told, is resolute. She will stand by the Falklanders' right to self-determination. She will not hand them over to a country which has yet to prove its democratic credentials. Talk of self-determination to the people of Diego Garcia, we say. Talk of democracy to the people of Hong Kong.

The British Government says that it has done all in its power to befriend the Argentinians. It has rescheduled Argentine loans with British banks, lifted trade embargoes, eased visa restrictions, and so on. None of these "gestures" appear disinterested to the Argentinians.

As one with deep and tested sympathies for both sides, I see the British Government still playing to the gallery—as indeed, are the Argentinians. I see no political will in Mrs Thatcher for settling this sorry dispute and very little of it left in President Alfonsín.

Pride and righteousness are all our two countries seem to have left in common. Neither of these is negotiable.

The author is the London correspondent of *La Prensa*, one of Argentina's leading newspapers.

Letters to the Editor

Rates for the jobs

From Mr D. Redfern

Sir—With all due respect to Tony Christopher (March 31), there is no right way to tax houses. To do so is only to discourage house building at a time when more and cheaper houses are needed, and to stand in the way of owners who wish to improve their properties. In two ways, therefore, it promotes unemployment, besides causing needless inconvenience.

If only Tony Christopher had listened to Ron and Tony (Radio 4) on Saturday March 26, his letter might have been different. This programme, entitled Rates for the jobs,

began with a tour of Pittsburgh in the company of its Treasurer, who explained that, since the City had been taxing the value of land (all land) at six times the value of the buildings, revenues had increased though most individual householders paid less, building activity had been greatly stimulated, and unemployment was on the wane. The Treasurer then went for an imaginary walk round Whitehall, Kent, with the surveyor who carried out a pilot project there in 1978 with view to assessing the probable effects of de-rating buildings entirely, and basing assessments on land value alone. Point by point, he

demonstrated how the Pittsburgh effects could be repeated in Britain if only the will for effective action could be found. Please, Tony Christopher, just take a walk up Vauxhall Bridge Road to number 177, where you will find the office of the United Committee for the Taxation of Land Values. I am sure the friendly people there will be delighted, not only to discuss the broadcast with you, but also to show you all the rest of the evidence that the Pittsburgh experience is not just a flash in the pan.

D. S. Redfern,
15 Fennell's Close, Eastbourne,
East Sussex.

The right not to strike

From Dr M. Green

Sir—In its Green Paper "Trade Unions and their members" the Government proposes that a member of a union who continues to work after a majority of the group in dispute have voted in a secret ballot to withdraw labour shall be legally protected from any disciplinary action by the union. The principle of this proposal strikes at the heart of democracy and glorifies anarchy. Does it not imply that, as a member of the electorate, I am free to vote for a democratically elected Government on the ground that I do not agree with it, then I shall be free to do so without any fear of legal restraint or punishment. Freedom to dissent is an essential freedom but freedom to flout the decisions of an organisation to which you belong is it not, nation, church, professional association, trade union or even tennis club is most certainly not.

In an enlightened society the punishment need not be harsh. For example, it is now generally accepted that conscientious objectors to war should not be imprisoned but that they should be required to undertake non-combatant duties not just watch their consciences. It might be considered appropriate that a union member who objects to withdrawal of labour even after a majority decision should be permitted to work but he required to make over his earnings during the period of withdrawal to the strike fund of the union thus rendering non-combatant help to those "injured" by the dispute. Those who are motivated by genuine objection to strike action not merely by a desire not to lose money would find this requirement acceptable.

(Dr) Maurice B. Green,
(Past President, Association of Management and Professional Staffs),
1 Dorben,
79-81 Woodcote Road,
Wallingford, Surrey.

Opposite views on religion

From Mr E. G. Macfarlane

Sir—When I saw your front page headline (March 31) "Gorbachev and Thatcher stand firm in talks," I murmured to myself: "Not too firm, I hope!"—because, really, what hope of readjustment in either country or in world affairs is there if incompatible political positions are firmly adhered to by both sides?

There is sound statesmanlike backing for a relaxation of firmness from Edmund Burke whose fame as a statesman is legendary and who was by no means a Marxist or national isolationist when he said: "A state without some means of change is without the means of its conservation."

May I be allowed to mention one important fault in the USSR which has a somewhat similar counterpart in Britain—in the hope that the fault will get some attention?

I refer to the fact that there has been a state-supported bias against religious activities in the USSR ever since the single-party state was established in 1917. Now Russian communists have been strongly condemned by Christians of various types as well as humanists and other irreligious sects in Britain for this trouble-inducing practice.

So, let us be fair and admit that a similar but opposite fault has been present in the form of a pro-religious and anti-atheist bias in Britain. For example, the 1944 Education Act was a Broughty Ferry, Dundee.

Corporation tax payments

From Mr T. Batchelor

Sir—Since the Budget, there has been much talk of companies being able to pay their corporation tax 21 months after the end of their accounting period. Indeed, an example in an *Inland Revenue* press release showed a 21-month gap from March 31 to January 1. They at least should know better. It is not possible to have a 21-month gap. A pre-1985 company with an accounting date of March 31 would have had only a nine-month gap. The absolute maximum would be April 7 to January 1 or 20/4/5 months, and April 7 is not a very usual accounting date.

A company which made up its pre-1985 accounts to June 30 has an 18-month gap, September 30 had 15 months and December 31 a 12-month gap. The first losses nine months over the period

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Roderick Oram
on Wall Street

Hunter turns teacher

MR RUDOLPH GIULIANI, scourge of insider traders, finds it distressing that many Wall Street law breakers are so young. Undeterred and armed with his clout as US Attorney for southern New York, he pursued 400 high school students last Friday.

Taking half a morning off his hunt for white-collar criminals and Mafia bosses, he tried to catch their imaginations with a passionate message about ethics and individual responsibilities to society.

At first, the bustle of Boiesky, Levine, Stiegel and younger fellows gave a disquieting impression as he sat pale and impassive waiting to speak. Even if he was half asleep, which looked likely given the early hour, his deep-set, dark eyes still gave an air of inquisition to his scan of the audience.

In front of him sat future business leaders who were already preparing for their careers with high school courses in finance and summer jobs on Wall Street. Their programme is run by the Academy of Finance, sponsored by financial services companies and founded five years ago by Mr Sanford Weill, then president of American Express.

A few confessions from Mr Weill warmed up the students and brought a smile to the US Attorney. Mr Weill admitted his honeymoon cheques had bounced, so ignorant was he of the banking system. But starting as a Wall Street clerk in the 1950s he went on to lead the reshaping of the financial services industry in the 1980s. "Don't expect to be an overnight success," he counselled. "Don't expect to jump the whole flight of steps at once."

Mr Giuliani picked up on the dangers of venturing unaided. Why had so many people succumbed to insider trading in the first few years of their careers, fresh out of the most prestigious business and law schools? What failure in their values had led them open to seduction by money, power and magazine covers "baiting them as the greatest minds on Wall Street?"

"If we can't educate people in our best institutions... we must be doing something wrong." He believes the US has gone through a period of "valueless education" in which ethics, because they had been seen as religious values, had been stripped out of teaching.

But ethics, as an expression of society's values, can be taught in schools just as other complex subjects such as history and mathematics are - and the younger students the better. Yet, formal education has limited power. The most formative influences on young people are their families, communities and religious groups. Until these elements of society regain their effectiveness, the problems will persist.

"The ethics of the market place reflect the ethics of society," he said. "A significant number of people do not voluntarily respect the rule of law and have put themselves above the rights and interests of other people."

His direct and no-nonsense appeal struck a response in the high schoolers, judging by the questions they asked and the way they mobbed him afterwards. One defiant, lanky teenager said to him: "You know... like, this stuff with the Mafia... I kind of wanted to say, you know, that's great... what you did to them guys" as he reached out impulsively to shake Mr Giuliani's hand.

Some New Yorkers say the US Attorney tirelessly pursues criminals just for media coverage which will boost his chances of winning elected office.

Mr Giuliani told the students he will follow the same route but has not decided when. In the meantime, "I enjoy what I do very much."

It looked as though he would have shot the breeze with the students all morning if his minder, looking like Kojak's twin, had not pried him loose. As Mr Giuliani headed for the exit, a giggling girl confided in her friend that she could never wash her hand again because she had just shaken Mr Giuliani's.

Moving on for a day of workshops on other star-studded subjects such as investment banking, the students left the auditorium, housed in an insurance company, and crossed the street to Baruch College. That in itself could have enlightened the students about how people and times change.

Mr Bernard Baruch headed the War Industries Board during the First World War and was a leading sage of President Franklin Roosevelt's New Deal. But earlier, he had made his fortune in some notorious market coups.

Tipped off, for example, by a New York Times reporter that a naval victory had ended the Spanish-American War, he bought heavily before Washington announced peace. Later, he declared proudly to Congress: "I am a speculator."

FINANCE MINISTERS EXPECTED TO ENDORSE PARIS ACCORD ON DOLLAR'S VALUE

Growth targets may strain G5

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

FINANCE ministers of leading industrial nations are expected this week to endorse their Paris accord on currency stabilisation to prevent a slide in the value of the dollar and to seek a further period of stability on foreign exchange markets.

Their meetings at the International Monetary Fund (IMF) and World Bank in Washington are, however, likely to be marked by strains between key governments over how to promote faster growth in the world economy.

Japan and West Germany, which agreed at the Paris meeting in February to seek to stimulate their economies in return for the US commitment to stabilise the dollar, will face pressure from the US for additional expansionary measures.

The recent trade disputes between Japan and both the US and Europe will put the Tokyo Government under particular pressure. It has so far failed to push through the fiscal and tax reform measures which it promised in February because of opposition in the Japanese Parliament.

The US Administration believes that the latest forecasts from the IMF, showing world economic growth at only a little more than 2 per cent this year, undermine the need for a much stronger performance outside the US.

In meetings of senior officials ahead of this week's talks, the US has been pressing its case for a more formalised system of IMF indicators of economic performance

to provide the framework of international co-operation.

The indicators, which have been under discussion for the past year, cover such economic variables as output, inflation, trade and current account balances, and interest and exchange rates.

The idea is backed by Mr Edouard Balladur, the French Finance Minister, who believes that considerable progress has been made in defining how indicators could be used to ensure more consistent economic policies in the major economies.

Both West Germany and Britain, however, appear hostile to a more formalised system. The Bonn Government insists that it has fulfilled its obligations under the Paris

agreement by increasing the size of the tax cuts planned for next January.

Ministers of the Group of Seven - the US, Japan, West Germany, France, Britain, Italy and Canada - will meet on Wednesday ahead of the formal meeting of the IMF's Interim Committee the following day.

The Group of Five, which excludes Italy and Canada, is also scheduled to meet, but because of the diplomatic sensitivities of the Italian Government, its members are attempting to present their talks as low-key and informal.

The international debt problem will be high on the agenda following Brazil's decision in February to impose a moratorium on the bulk of its debt interest payments.

Italy to extend privatisation with sale of stake in BCI

BY ALAN FRIEDMAN IN MILAN

A PLAN to privatise Banca Commerciale Italiana (BCI), the Milan-based banking group which is Italy's second-largest, has been approved by the bank to IRI, the state holding group which is its majority shareholder with 57 per cent control.

The plan would represent an unprecedented privatisation in Italy's predominantly state-controlled banking system because it would be the first time the Government would give up majority control of one of the country's biggest banks. The BCI plan envisages the sale of up to 17 per cent of the bank's equity, which would raise around 1,550bn (\$437m) at current market prices.

The bank has already been partly privatised in recent years, having had 43 per cent of its shares offered to investors in Italy and by means of a placing in London.

A privatisation which reduced the state's shareholding in BCI below the 50 per cent level would have the important side-effect of privatising Mediobanca, the merchant bank which is 50 per cent owned by BCI. At present the three banks controlled by IRI (BCI, Credito Italiano and Banco di Roma) together control 56 per cent of Mediobanca, the Milan institution which for two years has been at the centre of controversy and squabbles between minority private sector shareholders and the state.

Following a BCI privatisation, the state shareholding in Mediobanca would be 36 per cent.

Mr Enrico Braggiotti, the 64-year-old veteran banker who recently took over as chief executive at BCI, indicated in an interview that he was optimistic about prospects for the privatisation plan, which he described as "a suggestion" to IRI. Mr Braggiotti said he could see IRI's

shareholding in BCI dropping to 40 per cent. IRI would still retain control "for a limited number of years" by being given golden shares.

For the BCI privatisation plan to advance it would require the approval of both IRI and the Government.

Mr Braggiotti, speaking in Milan at the weekend, also disclosed that Assicurazioni Generali, Italy's biggest insurance group, had joined both BCI and Paribas of France as a founder-shareholder of the new BCI-Paribas merchant bank which is being launched with 1,150bn of initial capital.

"We expect soon to have another foreign partner in the merchant bank, which will operate at the European level in all areas from mergers and acquisitions to trading activities," the BCI chief executive explained, declining to identify the new foreign bank partner.

Key aide to Thatcher rules out May poll

By Peter Riddell and Michael Cassell in London

A MAY 7 British general election was yesterday ruled out by Lord Whitelaw, the leader of the House of Lords and one of Prime Minister Mrs Margaret Thatcher's closest advisers, following further evidence of a large Tory lead in the opinion polls. But he left open the choice between June and the early autumn.

Lord Whitelaw said he would be "very surprised if it is May 7" and made clear that it would be wrong to hold an election abnormally early, or on the basis of one favourable opinion poll and a single issue such as Mrs Thatcher's successful visit to Moscow.

Expectations of an early May poll rose at the weekend following a Mori public opinion poll in the Sunday Times giving the Conservatives 41 per cent support, which would indicate a majority of 83 in the next parliament. Labour and the Alliance tied in second place on 29 per cent.

Mr Neil Kinnock, the Labour Party leader who is confronting his party's worst potential crisis since he became leader in 1983, yesterday dismissed the present polls as temporary. He pledged to win on practical, costed policies which were in tune with the public's priorities and which contrasted sharply with those of the Government.

Mr Kinnock denied suggestions that Labour was about to abandon some of its more controversial policies. He said it was determined to fight back by focusing on its plans for job creation and for improvements in pensions, education and the public services.

Lord Whitelaw's comments reflect the views of other senior ministers and Mrs Thatcher's own repeated caution on timing. The issue is likely to be discussed this morning when the election strategy committee meets.

Lord Whitelaw said that "after 4½ years, or even after 4 years, it is a perfectly reasonable time to go. October would be a normal time, June a little earlier than normal."

Noting how he became converted in 1983 from October to June, Lord Whitelaw said, "I'm keeping my options open. I may very easily become a June man if all the options seem to be right."

Lord Whitelaw said he wanted to see a series of polls over a period, as well as an analysis of the result of the May 7 local elections, as happened in 1983, before having sufficient information to offer advice to the Prime Minister. He also wanted a longer public response to the March 17 budget and to the implications of Mrs Thatcher's visit to Moscow.

Ministers are surprised by the firm prediction of a May 7 election made over the weekend by Dr David Owen, the Social Democratic Party (SDP) leader. They suspect he is trying to argue that the Government is reluctant to hold an election in face of the SDP-Liberal advance and is dithering.

Dr Owen last night appeared to rein back from his prediction last week of a May 7 election. He said: "Perhaps I will not win on this one, but I will not regret saying it because I know the Tories are gearing up. I had to alert my people."

Conservative Central Office is prepared for an election at any time.

To add to Labour's problems, a Marplan public opinion poll conducted for the Sunday Express showed the party was trailing third in 50 key constituencies which it must win in order to stand any chance of forming the next government.

Mr Kinnock responded by saying: "No miracles are promised at all, our policies may not have the gloss of novelty, but they certainly have the thrust of practicality."

Bouygues-led consortium beats Hachette to win control of TF-1

BY PAUL BETTS IN PARIS

BOUYGUES, the big French construction group, has won control of France's leading national television network TF-1, beating the Hachette publishing group which had long been regarded as the favourite in the battle for the television channel.

Bouygues and its partners including among them Mr Robert Maxwell, a leading figure in the UK media industry, major French banks and several French publishing groups will pay FF3.5bn (\$500m) for 50 per cent control of the state network to be privatised this month. The Government will sell 49 per cent of the remaining shares to the public, and 10 per cent will be offered to employees of the network.

The victory of Mr Francis Bouygues, the self-made French construction magnate who will become chairman of TF-1, came as a surprise. For the past months, Hachette, the country's leading publishing group, was regarded as the front-runner to take over control of TF-1 as well as the favourite of Mr

Jacques Chirac, the conservative Prime Minister.

But during the past few weeks, Bouygues mounted a major lobbying campaign arguing that it was financially the stronger of the two groups and could provide better guarantees for the future development of the channel.

Moreover, Bouygues had also filed a formal complaint with the recently set-up French communications commission (CNCL) against the Hachette bid arguing that Hachette had breached the regulations and its bid should be disqualified.

Bouygues had threatened to appeal to the French Council of State if its bid had been unsuccessful.

Both groups argued their cases before the commission at public hearings last Friday in which Bouygues appeared to have had the upper hand. The 13 so-called sages of the CNCL, voted on Saturday in favour of Mr Bouygues, whose group is understood to have won 8 votes with four going to the rival Hachette group and one abstention.

Mr Jean-Luc Lepoint, the chairman of Hachette and also head of the state-controlled Matra electronic and defence conglomerate, said yesterday he was disappointed but would not appeal the decision. However, he questioned the choice of the commission suggesting that French publishing and broadcasting interests appeared to have again been put to one side by allowing a major international media group such as Mr Maxwell's to gain a significant foothold in the French market.

The commission had shown some concern over the possible anti-trust implications of granting the channel to Hachette which, apart from being the country's biggest publishing group, also controls the Europe-1 radio station. But Mr Lagarde argued that the Maxwell group was in fact much weaker than Hachette which needed to build up its critical size in the media business to compete internationally.

Combustion boost to car makers

Continued from Page 1

that had grown up between them had made it appear possible that AE would be cut off from further involvement with the project.

AE Developments, acknowledged as one of the world leaders in combustion technology, was engaged by Sonex only to develop the system to meet the EEC standards and had no marketing agreement from which it could benefit, assuming the system were adopted by vehicle makers. The patents are held by Sonex.

Sonex, much smaller than AE and of limited financial resources,

had become concerned about the length of development time and its access to progress reports.

An AE spokesman said, however, that while Sonex's impatience was understandable, the test-and-conclusions process had to be rigorous.

At the end of March Sonex, in a letter to shareholders, said it was holding talks with a number of parties on further development contracts. These included European rivals to AE although this was not stated in the letter.

AE officials last week refused to

discuss the issue. But a meeting of senior AE executives is understood also to have taken place at the end of last month, at which the project was reviewed and the ground work laid for the agreement just signed. Both sides insist now that relations are good.

Under the new agreement, signed in the past few days, AE has been given responsibility for marketing the technology to vehicle-makers as well as completing the development programme. A framework for the future conduct of the relationship is also defined.

Gorbachev postpones visit

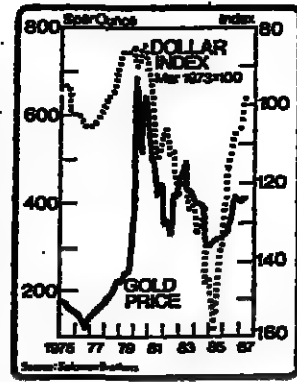
Continued from Page 1

Insisted that Mr Gorbachev should speak in a hall in Prague to a selected audience while the Soviet leader had wanted to speak at an outdoor rally.

Some diplomats, however, said that the intense preparation for the Gorbachev trip, including the visit to Prague by several top Kremlin officials in the last two months, made it unlikely that differences between Moscow and Prague lay behind the delay.

The last-minute postponement clearly took Czechoslovak officials by surprise. Thousands of Prague citizens had been mobilised to welcome the Soviet leader on this morning.

Of Sunflowers and samurai



A single, admittedly celebrated, painting changes hands for more than £20m. In the same week, a very mixed collection of jewels and memorabilia fetches £3m, some six times the auctioneers' estimate. Among other absurdities, an ordinary and intrinsically valueless photograph frame brings in over £250,000. Maybe these caprices are merely bubbles on a fountain of fun-money. They could also be advance warning of a new inflation, as international wealth attempts to distance itself, a little, from financial assets. Each of these throw-away explanations has some attractions.

Although the dollar has lost about three eighths of its trade-weighted value in just over two years, the potential consequences for US inflation have scarcely begun to show through while the recycling of trade-deficit dollars into the US bond and equity markets has facilitated a sustained bull market. With the Dow finishing on Friday at a new peak, following the first increases in US prime rates for the best part of three years, the dollar financial markets are more than usually ambiguous.

Investors have plenty of marginal financial assets to liquidate, and some 'inducement' - in the subterranean phase of trade diplomacy - to spread their risks by doing so. The tide would perhaps have changed before now if it were not that the surplus countries, Japan above all, had such a vested interest in maintaining the price of US financial assets and, indeed, the dollar. The loyalty of Japanese investment institutions to the US Treasury market has been strained, of late, but has yet to snap under the strain of dismal total returns.

Eventually it may do so as trade warfare is prosecuted by other means. But unless that point is reached, quite possibly precipitating a long-suppressed US inflation and driving up Treasury yields to levels not seen since the Carter years, recent excesses in the auction rooms will look less like a stampede for safety than competing demonstrations of economic power.

For there is a most powerful argument against the inflation-hedge theory, in the shape of a non-banking watchdog: though gold has been

a slightly less comatose market of late, its relative unresponsiveness to the collapse of the dollar shows that people are not yet persuaded they should transmit much of their wealth into non-yielding forms.

Such a distortion need not, of course, be any greater than one that is so often built into accounts by picking the year-end to coincide with the low point in a company's annual stock cycle. But the possibility should cast some suspicion upon the natural assumption that average rates are necessarily truer to life. As with the movement between successively unrepresentative balance sheets, misleading translations should not escape an attentive reader. It may be noted that there is little pressure for the introduction of "average-stock" balance sheets.

Nor are average rate accounts necessarily more shareholder-friendly although that is claimed as an advantage. If management accounts are based on end-period rates, it may just obscure the record to construct statutory accounts on an averaging basis. And for central managers to work through the year in terms of an average rate that will not be fully determined until the end of the period is, some argue, merely adding fuzziness without dispelling the uncertainty that is already inherent in end-period translation.

The die-hard objection, applying even to the more sophisticated versions of profit-and-loss account averaging, has moreover remained unchanged since the dawn of av-

erage rate translation, namely that the funds-flow statement and balance sheet cannot satisfactorily be put on the average basis. And, ever artificial the end-period convention, a set of accounts where these three components do not fit together is a sorry affair.

If it is obvious why some finance directors may prefer averaging - particularly if they are thinking of going for a US listing and hence producing US Gasp accounts - it is less plain why there should be any form of UK shareholder pressure in favour of the practice. Once given the opening and closing rates, and the relevant disclosure of profits arising in different currencies, analysts are perfectly capable of working out what is due to currency, and what to the underlying state of the business. If the information is pre-digested, they may actually be less well-placed to tell the difference.

Translation

It is not difficult to understand why a sizable minority of finance directors have been moving towards average rate methods of accounting for currency fluctuation. Sudden jumps look bad, in the accounts, while smooth progressions look good; most of the time, average rate accounting can be relied on to smooth out those awkward bumps. Moreover, translation at the average rate over a year tends to be regarded as more indicative of trading realisation than profits that are struck at a single closing rate - which may indeed bear a quite arbitrary relationship to the rates at which business was done during the preceding months.

It is possible, however, to imagine a pattern of currency movements which made a mockery of this common-sense picture. Suppose that the sterling/dollar rate, for example, were to display a regular mid-year peak, but always returned to the same closing value. It would not matter whether the accounts averaged opening and closing rates, or just fixed on the closing rate in either case, the profit and loss account might present a thoroughly misleading picture of the year's trading.

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UK	+77.3	34th
Income & Growth	+71.5	10th
Practical	+61.6	1st
Japan	+48.1	31st
High Income	+60.2	8th
American	+21.1	9th

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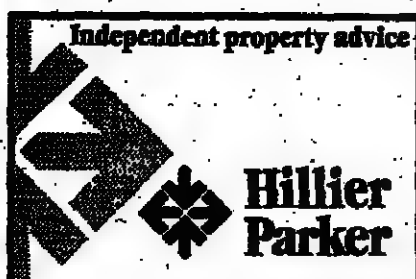
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday April 6 1987



Eurobond investors lose interest in dollar issues

STRAIGHT, fixed-rate Eurodollar bonds were conspicuous by their complete absence from the new issues market last week, underlining their fall from favour with Eurobond investors, writes Clare Pearson in London.

True, an environment of renewed currency turbulence, an increase in US prime rates and mounting trade friction between the US and Japan made it hardly the best week for launching dollar deals while issues were few in all sectors of the market.

Yet the omission is still remarkable, given the fact that fixed-rate dollar issues have traditionally been the staple diet of the Eurobond market while swap opportunities - hard to find recently - were becoming more plentiful last week.

It seems that new issue managers are finally taking to heart the lack of investor interest in this sector, arising partly from the long-term decline in the dollar and partly from the sheer oversupply of issues during the last few years.

Figures for total new issue volume in the first quarter, published last week, showed Eurodollar bonds well down from their 1986 level. So

far this year, they have accounted for 36 per cent of the market compared with 63 per cent at the end of last year.

Much of the dollar total may be accounted for by equity linked issues, which has proved a key focus of new issue managers' attention this year. And underwriters were still finding opportunities for profitable equity linked deals last week, despite a shaky performance by several of the world's biggest stock markets.

The surge in prices on the Tokyo stock market since the beginning of this year has made equity linked deals for Japanese borrowers especially attractive to underwriters. This was one of the factors that has helped propel the Japanese securities houses up the book-runners' league table. Nomura International emerged clearly in first position at the end of the first quarter.

Last week, four convertibles for Japanese banks opened at substantial premiums to issue price, benefiting from the comparative rarity of their names in the market and enthusiasm about their profit potential.

An issue for Toyo Trust met the most enthusiastic response, trading at more than eight points above its issue price. Dealers said it was especially attractive because trust banks were the only banks allowed to manage money in Japan and therefore stood to gain directly from the country's high savings rate.

As well as the issues for banks, a deal for Kishida Real Estate also went down well. Nevertheless, dealers said the equity linked sector was not showing gains across the board.

This was a reflection of the heavy supply of Japanese equity linked bonds, which has made investors more selective. For instance, an issue for Ideo Izumi, a manufacturer of control equipment, failed to capture the market's imagination last week and traded at levels below its issue price.

"Now it's very much an issue-by-issue market," observed a specialist. Prices varied widely last week, but issues for borrowers operating in the domestic market were proving, broadly, much more popular than those for issues with a bias

towards exports, given the impact on corporate profits of the prolonged strengthening of the yen.

A string of larger equity linked issues is expected over the next few weeks.

New issue activity in both the Euroyen and D-Mark markets - which have seen much of the action this year, as the Eurodollar's share has fallen - was subdued last week as uncertainty dominated the secondary markets.

The few borrowers who tapped the D-Mark sector generally met fair receptions. An issue for Ireland (not a favourite borrower in this sector) traded comfortably within fees while a private placement for Oesterreichische Kontrollbank was bid as high as 1/4 point below its issue price.

However, dealers had mixed feelings about a deal for East Asia, the Danish trading company, which they saw as tightly priced for a little known borrower.

The secondary market was held back by interest rate worries, triggered by the rise in US prime rates, and by an absence of Japanese buying, which has propelled prices of

government bonds forward over the last few weeks.

However, dealers remain optimistic that international investors will continue to be drawn to the West German market in the near term, given the relatively high real interest rates that it provides.

Despite the price gains achieved in the West German government bond market a few weeks ago, real yields (nominal yields minus the inflation rate) are still well ahead of those available in other markets.

For 10-year bonds, they stood at around 5.9 per cent currently, which compares with 5.5 per cent on comparable bonds in the US Treasury market and about 5.15 per cent on comparable yen government bonds.

Meanwhile, recent data suggests continuing sluggishness in the West German economy, and forecasters have been downgrading their estimates for real growth this year to between 1 and 1 1/2 per cent compared with the 3 per cent widely expected last autumn.

The announcement by the West German Government last week that it had downgraded the importance of its money supply target, combined with its relaxed attitude to-

wards liquidity so far this year, added to the optimistic outlook.

The World Bank announced last week that it would be redeeming outstanding bond issues on a selective basis. This is in line with its policy of taking advantage of interest rate declines in world capital markets over the last few years.

The first redemptions will be in the Swiss franc foreign bond market. They will be at a SFR 100m 6 1/2 per cent issue and a SFR 100m 7 1/2 per cent bond. Both are due in 1991.

BONDMARKET TUMOURS				
Turnover (£m)				
Primary Market		Secondary Market		
US\$	2,342.1	684.3	68.2	4,228.9
DM	2,789.8	253.3	250.8	4,211.2
Other	4,857.5	294.6	128.5	214.8
Prior	2,382.2	484.7	-	391.8
Secondary Market				
US\$	DM	Other	Total	
17,574.2	2,882.7	2,701.5	4,782.7	
14,558.7	1,574.6	2,884.3	5,323.6	
14,574.3	882.4	2,884.3	18,339.0	
Prior	14,574.3	754.1	4,887.4	17,582.8
Week to April 2 1987				
US\$	12,881.7	28,887.4	62,884.1	
DM	17,588.1	32,882.3	28,882.4	
Other	17,588.1	32,882.3	32,882.4	
Prior	14,582.2	28,888.6	48,194.8	
Week to April 2 1987			Source: ABO	

Momentum of BP's \$5bn financing results in oversubscription

THE CONCLUSION last week of the \$5bn financing for British Petroleum seems likely to provide a source of controversy among international bankers for some time, writes Stephen Fidler in London.

The scale of the response was, by any estimate, staggering. Sixty-four banks agreed to commit more than \$15bn to the financing, making it the largest commitment of funds ever made in the Eurobond market. Only three of the invited institutions declined.

Mr Jamie Pouchetti, executive director of Morgan Guaranty, which arranged the financing, commented: "The deal started well and just gathered momentum."

That momentum gathered pace last Tuesday and Wednesday as banks, realising that the deal was going well, started to scale up commitments in the knowledge that

their final amount of lending would subsequently be cut.

BP, which is using the funds to finance part of a \$7.4bn tender offer for the 45 per cent of Standard Oil it does not own, will not increase the credit beyond \$5bn.

It seems likely that the scaling back of the commitments may cause some controversy among the banks, particularly since it will not be done on a purely mathematical basis.

Even when the froth is taken out of the deal, it seems clear that it would have been substantially oversubscribed and there will undoubtedly be questions about whether the deal was overpriced.

BP could, no doubt, have raised the funds over four years more cheaply. A 1/4 point margin and a 1/4 point facility fee are regarded as fairly generous pricing, even

though the deal carried no front-end fee, unusual in this sort of financing.

Given the speed with which the company needed the funds and the size of the deal, BP probably does not feel too unhappy that it erred on the side of caution. It is not, after all, a long-term financing; the credit will be refinanced over the coming months and years. It is expected to be signed on Tuesday, just 11 days after the offer was launched.

A \$200m term loan for Vneshtorgbank of the Soviet Union also closed oversubscribed last week, according to lead managers First Chicago, though the similarity with the BP deal ends there.

First Chicago is probably entitled to some credit for the completion of the deal which, by consent, was not carried out under the easiest of circumstances.

There had been complaints that the terms - the finest margins over on a deal for the Soviet Union at 1/4 point over Libor for the first five years and 1/2 point for the final three - were too tight.

Syndication was also hampered by Vneshtorgbank's decision to double to \$200m the size of a sterling acceptance facility it had arranged through Lloyd's, and the existence of another sizeable Soviet deal among Italian banks.

In addition, after their heavy sovereign lending in 1986, many banks are said to be close to their exposure limits to Eastern Europe.

Nevertheless, the syndicate includes some well-known names, including Lloyd's, BCI, Bank of Tokyo, Kreditbank and Security Pacific, although there are more exotic participants in the form of a number of Spanish savings banks.

First Chicago's final take was its preferred \$15m, and it said there were no fee enhancements to the original deal, as had been rumored. Signing is set for Wednesday in London.

Portugal came to the market last week with a deal marking the finest terms at which it has ever borrowed in the international markets. The first borrowing in the name of the republic for over a year, the deal divides into two parts.

It mandated Bank of Tokyo, Kreditbank and S. G. Warburg to raise a \$125m equivalent multi-currency credit, and the Japanese and Belgian banks to arrange a BP's \$5m credit.

Both carry an eight-year maturity and a five-year grace period. The \$125m facility carries a margin of 10 basis points for five years and 12.5 basis points for the remainder,

while the Belgian franc deal carries a spread of 8.25 basis points over Belgian interbank rates.

The deal met a positive initial response. Portugal's economy is coming into increasing favour with bankers, and its prepayment of a number of financing facilities in recent months has reduced the amount of outstanding Portuguese paper with the banks.

Some bankers balked at the terms, and others do not like the proposed use of the money, which is expected to go to the Sines port and industrial complex.

Security Pacific launched a \$150m revolving underwriting facility for Puget Sound Bancorp, a bank holding company based in Tacoma, Washington. It is looking for lead managers at \$20m for 10 basis points and fees range down to five basis points for a \$5m commitment.

KOREAN STOCK EXCHANGE

Recovery follows record fall in Seoul market

BY MAGGIE FORD IN SEOUL

CONFIDENCE by South Korean investors in the Seoul stock market showed a recovery at the weekend after a record fall on Friday. The fall followed a warning by the Finance Ministry that measures would be introduced to curb the boom.

The apparent underlying strength of the market is likely to be bolstered by the announcement over the weekend of government plans to restructure the ailing construction and shipping industries.

Shares in companies in these two sectors had risen last week, contributing to the market's record rise last Tuesday, when the composite stock index broke the 400 barrier for the first time. The market closed at 387 on Saturday after Friday's fall to 383.

The fall is believed to have affected trading in the Korea Eurofund on the London grey market, reducing the premium from almost 12 1/2 per cent to a little less than 100 per cent at the end of the week.

The record rise in the index early last week followed comments from the Finance Ministry to the effect that it did not believe that the market had reached a dangerous point where action was necessary.

Late in the week it was reported prominently in the Korean press that the Finance Ministry planned to force institutions to buy government bonds equal to the value of new share purchases. Securities companies would be limited to buying shares up to the value of 40 per cent of their paid up capital, according to the reports. It was not clear why the ministry had apparently changed its view.

Local interest in the South Korean stock market has flourished in the past few months following the increase in liquidity in the economy caused by the country's \$4.2bn cur-

rent account surplus last year.

The Finance Ministry has warned that it planned to mop up the excess liquidity by making sure that new issues were available. Only about 350 companies are presently listed on the Korea stock exchange.

Last week's rise was fuelled partly by news of a plan to float shares in Posco, the state-owned steel company, on an over the counter market which has just started operations.

But plans to privatise Posco, a majority of whose shares is owned by several heavily indebted banks, have already attracted opposition. Analysts believe that the company is concerned about interference in its management by outsiders, and by the possibility that South Korea's powerful conglomerates may gain control of the business.

A directive by the country's economic planning board stated last week that 35 business conglomerates would be banned from cross-investing in their subsidiaries and from gaining more than 40 per cent of total net assets of other companies.

The measure will affect most of South Korea's top companies, including Hyundai, Daewoo, Goldstar and Samsung. Large companies, it is believed, might find that funds raised from the sale of holdings in subsidiaries would be well spent on buying stakes in companies like Posco.

The Government has already announced plans to privatise a number of other profitable state-owned enterprises later this year.

Hopes for foreign investors for liberalisation of the South Korean market remain clouded in doubt, with officials continuing to express concerns about the small number of investors in the market.

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Merrill Lynch Capital Markets

March, 1987

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Lot of talk but little sense of direction

THE UK government bond market had a lot to react to last week, although most of the information and talk which was flying about was insubstantial, speculative or downright misleading. The gilt market seemed to end up none the wiser.

Each trading session was extremely volatile, although the overall rise in yields has been quite modest.

This patchy, rather jumpy market is a far cry from the overbearing confidence one saw in the pre-Budget, pre-Greenwich by-election days and is getting little direction from events either at home or abroad.

Talk of a trade war between Japan and the US at the start of last week, and between Japan and Britain by the end, had tautened nerves, and provides a less-than-calm backdrop to this week's monetary meetings in Washington.

One large Japanese securities house was reported to have sold \$30m of gilts last week, possibly in reaction to the British threat to withdraw licences from Japanese firms doing business in the City of London. As it later turned out, however, securities firms were not included in the scope of the possible British measures.

Despite the substantial efforts of the Bank of Japan and the US Federal Reserve the previous week, the dollar continued weak against the yen.

And then arose the confusion about what the Chancellor meant, and why he said what he did in the way he said it, at the National Economic Development Council meeting last Wednesday — which set sterling and gilts on a roller-coaster for the rest of the week.

One of the more concrete and intractable events of last week was Thursday's publication of official reserves figures for March. These showed the largest monthly increase in reserves for nearly 10 years and provided evidence that the upward pressure on sterling before the Budget was much stronger than most in the City had guessed.

The figures were good news for sterling, which should be solidly underpinned by the knowledge that the authorities have a good store of ammunition at their disposal, should the pound come under any kind of speculative attack.

(The rebuilt reserves should also, if the day ever comes, provide the authorities with the means to defend a more public target zone for sterling than the one which is clearly being operated now—within the European Monetary System.)

A less positive aspect of the rise in reserves is the potential influence on broad money growth and funding.

All things being equal, purchases of foreign currencies by the Bank of England in exchange for sterling inflate the money supply. In order to offset this influence and to maintain the Government's aim of fully funding the public sector borrowing requirement, the Bank can sell more gilts.

Looking at the long-run impact of such a policy, Mr Stephen Hannan, UK economist with Country NatWest, says: "With intervention possibly being sustained through the financial year—perhaps as a means of boosting currency reserves ahead of full EMS membership—this makes the funding question look less bullish for gilts than under a free float regime."

Mr Lawson's remarks at the NEDC sparked off the most puzzling episode of last week. It is not inconceivable that his mention of £1.60 and DM 2.90 was simply meant to inform NEDC members of the current level of sterling in case they did not know.

A rate of DM 2.90 has been widely mooted several times since the Paris agreement as a possible central rate.

By Friday, gilts appeared to have stopped reacting to sterling and fell despite the pound's sharp rally. Most market makers put this down to nervousness ahead of a string of opinion polls, the first since Mrs Thatcher's trip to Moscow.

The Sunday Times poll yesterday showed a substantial Conservative lead and should get the week off to a good start. A series of polls in key marginal constituencies being published this week may give a more accurate reading of the likely election result.

Politics remain of paramount importance for gilts and a return to yields below 9 per cent seems unlikely until election prospects become clearer.

Janet Bush

US MONEY AND CREDIT

Dismal week ends in euphoria

US CREDIT markets ran the gamut of emotions last week from agony to ecstasy in one of the most action-packed periods in recent memory. Even those dealers and investors who lost money must have found it hard to believe Friday's euphoric market was the same one which had been so desperate on Tuesday evening.

Fears of a US trade war with Japan had knocked first the dollar and then the bond market for six at the beginning of the week. Just as bonds were stabilising on Tuesday, banks raised their prime lending rates for the first time in nearly three years.

This totally unexpected action shocked the credit markets but boosted the dollar. Yet for all the fireworks, little changed in terms of fundamentals.

Investors adjusted rapidly to the falling dollar and higher prime rates, evidently deciding that

funds—the reserves which banks lend to each other—or an increase in the discount rate.

Some technicians and economists see a danger of higher rates ahead but their opinions are not yet widely shared by investors.

Yet the roller-coaster week did lead some investors to increase their liquidity and build up positions in very short maturities so they can act quickly if the consensus changes. Thus, while long-term yields rose, three-month Treasury bills fell as much as 20 basis points. T-bills were already in short supply before central banks bought some \$50m worth to put to work the dollars they had accumulated recently propping up the US currency.

The unsolved mystery of the week was why the banks pushed up the prime. They said they had responded to an increase in their borrowing costs but when that was the case several months ago they left primes unchanged. The week they decided to raise some of their money became cheaper.

Some observers suggested they took the opportunity of the weak dollar to lift their rates to boost profits a little because they were beginning to make some costly accounting changes for Third World debt. The Reagan Administration could hardly criticise them because the higher prime helped shore up the currency.

Last week's flurry capped one of the quietest quarters in a decade for the federal government bond market. But other sectors of the credit markets have been lively. The volume of new municipal bond issues, for example, rose 115.5 per cent in the quarter to \$25.2bn from \$13.2bn a year earlier. Most of

the new issues were tax exempt but changes in tax laws prompted rapid growth of the taxable sector where new issues rose four-fold to \$970m, according to figures compiled by IDD Information Service.

Similarly, the corporate debt market enjoyed a brisk quarter. Non-convertible new issues rose 29.4 per cent to \$67.7bn from \$52.3bn a year earlier spurred by the stability of interest rates which had prevailed until recent days.

Salomon Brothers pumped out a stream of mortgage-backed securities last Friday, the last day of the quarter, to ensure it hung on to its lead as the biggest underwriter. Its lead was cut dramatically, however, when managing underwriter of \$13.3bn of debt and equity issues in the quarter for 15.1 per cent of the market, compared with \$16.5bn, or 19.6

Second was First Boston (\$12.6bn; 14.4 per cent; second a year earlier) third Merrill Lynch (\$11.2bn; 12.7 per cent; fifth a year earlier), fourth Goldman Sachs (\$9.3bn; 10.6 per cent; third a year ago), fifth Morgan Stanley (\$8.5bn; 9.6 per cent; sixth a year earlier), sixth Drexel Burnham Lambert (\$7.1bn; 8.1 per cent; fourth a year ago) and seventh Shearson Lehman Brothers (\$5.9bn; 6.8 per cent; seventh a year ago).

The week ahead is a quiet one for economic statistics with March's producer price index due for release at 8.30 am on Friday the only one which will be closely watched. A rise of around 0.5 per cent in the month is expected compared with gains of 0.1 per cent and 0.6 per cent in February and January respectively.

Roderick Oram

US MONEY MARKET RATES (%)				
	Last Friday	1 week ago	4 weeks ago	12 months ago
Fed Funds (weekly average)	8.75	8.50	8.50	8.75
Three-month Treasury bill	8.50	8.50	8.50	8.50
Six-month Treasury bill	8.50	8.50	8.50	8.50
Three-month prime CDs	8.50	8.50	8.50	8.50
Three-month commercial paper	8.50	8.50	8.50	8.50
30-day commercial paper	8.50	8.50	8.50	8.50

US BOND PRICES AND YIELDS (%)				
	Last Friday	1 week ago	4 weeks ago	12 months ago
Seven-year Treasury	102.15	102.15	102.15	102.15
10-year Treasury	102.15	102.15	102.15	102.15
20-year Treasury	102.15	102.15	102.15	102.15
New 10-year "A" Municipal	102.15	102.15	102.15	102.15
New 10-year "A" Industrial	102.15	102.15	102.15	102.15

NBO TOKYO BOND INDEX				
	2/4/87	1/4/87	12 weeks	28 weeks
Overall	124.54	124.54	124.54	124.54
Government Bonds	124.54	124.54	124.54	124.54
Municipal Bonds	124.54	124.54	124.54	124.54
Government-guaranteed Bonds	124.54	124.54	124.54	124.54
Corporate Bonds	124.54	124.54	124.54	124.54
Yen-denominated Foreign Bonds	124.54	124.54	124.54	124.54

† Estimated per yield. Source: Nomura Research Institute.

FT/AIBD INTERNATIONAL BOND SERVICE

US DOLLAR		Bid		Chg.		Yield	
STRAIGHTS		Issued price		Chg.		Yield	
ASN Bank 5 1/2	100	100%	0%	0%	0%	7.88	0%
Asiana Life & Cas 7 1/2	100	100%	0%	0%	0%	7.88	0%
Asiana Life 11 1/2	100	100%	0%	0%	0%	7.88	0%
AIG 11 50	76	100%	0%	0%	0%	7.12	0%
Alico Australia 11 1/2	100	100%	0%	0%	0%	7.12	0%
American Eagle 11 1/2	100	100%	0%	0%	0%	7.12	0%
Asain Dev Bk 11 1/2	100	100%	0%	0%	0%	7.12	0%
American Eagle 11 1/2	100	100%	0%	0%	0%	7.12	0%
Australia 11 00	100	100%	0%	0%	0%	7.12	0%
Australia Zero 30	100	100%	0%	0%	0%	7.12	0%
Australia 11 1/2	100	100%	0%	0%	0%	7.12	0%
Bank of Tokyo 7 1/2	100	100%	0%	0%	0%	7.12	0%
Bank of Tokyo 7 1/2	100	100%	0%	0%	0%	7.12	0%
Bank of Tokyo 13 1/2	100	100%	0%	0%	0%	7.12	0%
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All of these securities having been sold, this advertisement appears as a matter of record only.



58,750,000 Shares

Consolidated Rail Corporation

Common Stock
(par value \$1.00 per share)

The shares are being sold by the United States Government pursuant to the Conrail Privatization Act. The Company will not receive any proceeds from the sale of the shares.

52,000,000 Shares

This portion of the offering is being offered in the United States and Canada by the undersigned.

Goldman, Sachs & Co.

The First Boston Corporation

Merrill Lynch Capital Markets

Morgan Stanley & Co.
Incorporated

Salomon Brothers Inc.

Shearson Lehman Brothers Inc.

Alex. Brown & Sons	Dillon, Read & Co. Inc.	Donaldson, Lufkin & Jenrette	Drexel Burnham Lambert	Hambrecht & Quist	E. F. Hutton & Company Inc.
Kidder, Peabody & Co.	Lazard Frères & Co.	Montgomery Securities	Prudential-Bache Capital Funding	Robertson, Colman & Stephens	L. F. Rothschild, Unterberg, Towbin, Inc.
Smith Barney, Harris Upham & Co.	Wertheim Schroder & Co.	Dean Witter Reynolds Inc.	William Blair & Company	J. C. Bradford & Co.	Dain Bosworth
McDonald & Company	Oppenheimer & Co., Inc.	Piper, Jaffray & Hopwood	Prescott, Ball & Turben, Inc.	Thomson McKinnon Securities Inc.	Wheat, First Securities, Inc.
Advest, Inc.	American Securities Corporation	Arnhold and S. Bleichroeder, Inc.	Robert W. Baird & Co.	Bateman Eichler, Hill Richards	Sanford C. Bernstein & Co., Inc.
Boettcher & Company, Inc.	Burns Fry and Timmins Inc.	Butcher & Singer Inc.	Cowen & Company	Dominion Securities Corporation	Eberstadt Fleming Inc.
First of Michigan Corporation	First Southwest Company	Furman Selz Mager Dietz & Birney	Gruntal & Co., Incorporated	Howard, Weil, Labouisse, Friedrichs	Interstate Securities Corporation
Jarney Montgomery Scott Inc.	Johnson, Lane, Space, Smith & Co., Inc.	Johnston, Lemon & Co.	Josephthal & Co.	Ladenburg, Thalmann & Co. Inc.	Cyrus J. Lawrence
Legg Mason Wood Walker	Morgan Keegan & Company, Inc.	Moseley Securities Corporation	Needham & Company, Inc.	Neuberger & Berman	The Ohio Company
Rauscher Pierce Refines, Inc.	The Robinson-Humphrey Company, Inc.	Rothschild Inc.	Stephens Inc.	Stifel, Nicolaus & Company	Sutro & Co.
Underwood, Neuhaus & Co.	Wood Gundy Corp.	Adams, Harkness & Hill, Inc.	Anderson & Strudwick	Baker, Watts & Co.	Barclay Investments, Inc.
Blir, Wilson Securities, Inc.	Blackstock, McMahon & Landstreet, Inc.	Branch, Cabell and Company	Breen Murray, Foster Securities Inc.	Cable, Howe & Regen	
Carolina Securities Corporation	Robert C. Carr & Co., Inc.	JW Charles-Bush Securities, Inc.	The Chicago Corporation	B. C. Christopher Securities Co.	Craigie Incorporated
Crowell, Weedon & Co.	Cunningham, Schmetz & Co., Inc.	D. A. Davidson & Co.	R. G. Dickinson & Co.	Doff & Co., Inc.	Dominick & Dominick
Ferrie & Company	Financial America Securities, Inc.	First Albany Corporation	First Equity Corporation	First Manhattan Co.	Folger Nolan Fleming Douglas
Gredison & Company	Grigsby, Brandford & Co., Inc.	Hanifen, Imhoff Inc.	Hayes & Griffith, Inc.	J. J. B. Hilliard, W. L. Lyons, Inc.	Howe, Barnes & Johnson, Inc.
Investment Corporation of Virginia	Jesup & Lamont Securities Co., Inc.	Edward D. Jones & Co.	Keane Securities Co., Inc.	Laidlaw Adams & Peck Inc.	Mabon, Nugent & Co.
The Milwaukee Company	Moore & Schley Securities Corporation	Newhard, Cook & Co.	Pacific Securities, Inc.	Parker/Hunter	Raymond James & Associates, Inc.
Richardson Greenshields Securities Inc.	Ronsy & Co.	R. Rowland & Co.	Scott & Stringfellow, Inc.	Seidler Amdec Securities Inc.	Sloats, Weisman, Murray & Company, Inc.
Smith, Moore & Co.	Southwest Securities, Inc.	R. C. Stamm and Company	Starr Securities, Inc.	Sterne, Agee & Leach, Inc.	Swergold, Cheffitz & Sinsabaugh, Inc.
Edward A. Viner & Co., Inc.	Wedbush Securities, Inc.	Woolcott & Co. Inc.	Metro Equities Corporation	Montano Securities Corp.	Perry Investments Inc.
					Southwestern Capital Markets, Inc.

This special bracket of minority-owned and controlled firms assisted the Co-Lead Managers in the United States Offering pursuant to the Conrail Privatization Act:

AIBC Investment Services Corporation Daniels & Bell, Inc. Doley Securities, Inc. WR Lazard Securities Corporation Pryor, Govan, Counts & Co., Inc. Muriel Siebert & Co., Inc.

6,750,000 Shares

This portion of the offering is being offered outside the United States and Canada by the undersigned.

Goldman Sachs International Corp.

First Boston International Limited

Merrill Lynch Capital Markets

Morgan Stanley International

Salomon Brothers International Limited

Shearson Lehman Brothers International

Algemeene Bank Nederland N.V.	Banque Bruxelles Lambert S.A.	Banque Nationale de Paris	Cazenove & Co.	The Nikko Securities Co., (Europe) Ltd.
Nomura International	N. M. Rothschild & Sons	J. Henry Schroder Wagg & Co.	Société Générale	S. G. Warburg Securities
Arab Banking Corporation (ABC)	Banque Paribas Capital Markets Limited	Caisse Nationale de Crédit Agricole	Compagnie de Banque et d'Investissements, CBI	Crédit Lyonnais
Daiwa Europe	IMI Capital Markets (UK) Ltd.	Joh. Berenberg, Gossler & Co.	Leu Securities Limited	Morgan Grenfell & Co.
Swiss Volksbank	Vereins- und Westbank	J. Vontobel & Co Ltd	M. M. Warburg-Brinckmann, Wirtz & Co.	Westdeutsche Landesbank
				Yamaichi International (Europe)

April, 1987

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Paul Betts in Paris on the telecom group's restructuring of acquired ITT assets

CGE awaits a Spanish guarantee

COMPAGNIE Générale d'Electricité (CGE), the French nationalised telecommunications and engineering group, is awaiting written confirmation of the Spanish Government's commitment to back financially the restructuring of Standard Electrica (Sesa), the loss-making Spanish telecommunications group under CGE control.

The French group is also completing a restructuring of its US telecommunications businesses, including the former telecommunications assets of ITT, which are expected to return in the black this year after heavy losses, according to Mr Pierre Suard, CGE's chairman.

CGE took control this year of ITT's worldwide telecommunications assets, including the troubled Spanish and US operations, following the landmark deal with the US corporation to set up a new joint telecommunications group called Alcatel NV. This merges CGE's and ITT's telecommunications assets

and is 55.0 per cent controlled by the French company.

Although the Spanish Government indicated last week that it had verbally agreed to back the restructuring of Sesa, Mr Suard said the French group was insisting on a written commitment from Madrid. He also reiterated the French group's threat of considering a withdrawal from Spain if it did not secure support from Madrid.

However, CGE appears optimistic of securing a written commitment from the Spanish Government in a few days. Such an agreement would represent a significant boost for CGE as it prepares for its privatisation, due early next month.

The loss-making Spanish operations of ITT have always been considered one of the three most risky elements for CGE in the telecommunications venture with ITT. The two other aspects which have caused concern include the former ITT assets in the US and the future prospects of System 12, the digital

public telephone switching system developed by the US company.

Mr Suard said that the US problem was now being resolved following a restructuring of CGE's and ITT's American telecommunications assets into two new companies, yet to be named.

The first company will regroup ITT and CGE's telecommunications network systems businesses, including the Celwave cable subsidiary, the Lynch transmission equipment concern, ITT's former transmission operations in North Carolina and its US optical fibre business. However, ITT's former research centre at Shelton in Connecticut has been closed down.

This new network systems company - code named company A - will be headed by Mr John Gailey, the president of Celwave. With annual sales of about \$450m, this company is expected to be profitable this year.

The second new US company - code-named company B - will re-

group the Alcatel and ITT private PARX telephone exchange businesses as well as the ITT Qume and Courier office equipment and data processing subsidiaries and Alcatel's Friden subsidiary. These businesses last year lost about \$40m after losing about \$100m the year before. Mr Suard said this company, to be headed by Mr Tracy Atterton, a former ITT executive, was expected to cut losses significantly, with the concern expected almost to break-even this year.

On the Spanish operations, Mr Suard said CGE was seeking to reduce the workforce of the two former ITT subsidiaries Sesa and Mesa by about 6,000 people out of a total of about 16,000 over the next three years. Sesa currently employs 14,500 while Mesa, which is threatened with liquidation, employs 1,500 people. However, the precise number of layoffs would depend on the amount of guaranteed Spanish telecommunications orders for Sesa over the next four years.

CGE is seeking written commitments from Madrid to support the labour restructuring programme with financial aid and firm guarantees for a sufficient level of new orders for Sesa to sustain its recovery.

The Spanish operations lost between \$30m and \$60m last year on sales of about \$470m. CGE is also seeking eventual buyers for the smaller Mesa subsidiary. Ericsson, Siemens and AT&T have all shown interest in the company.

Reports from Madrid confirm that the Spanish Government is willing to back the Sesa restructuring programme as well as guarantee orders for the company of between Ptas 30-32m over the next four years.

Sesa, in which the Spanish state telecommunications group Telefonos owns a 25 per cent minority stake.

As part of the restructuring CGE also plans a capital increase for Sesa.

Shearson and Tan Sri Khoo end agreement

By Our Financial Staff

SHEARSON LEHMAN Brothers, the Wall Street investment bank, has ceased to act as financial adviser to Tan Sri Khoo Teck Puat, the overseas Malaysian financier who is seriously at odds with the Government of Brunei.

In a brief statement released in Singapore over the weekend, Shearson said that the firm and Tan Sri Khoo had decided to end an agreement under which Shearson has been providing financial services to Tan Sri Khoo. No reason was given, and neither side would comment on the move.

Shearson began acting for Tan Sri Khoo on December 28 last year after the Brunei Ministry of Finance took control on November 20 of National Bank of Brunei (NBB), in which Khoo controlled a stake of over 70 per cent.

The Brunei authorities closed the bank and arrested a number of its executives. At the time of the takeover, the Brunei authorities alleged that some \$81.27bn (US\$990m) in loans had been made without proper documentation or security, some 90 per cent of which went to companies connected to Tan Sri Khoo.

Paris sets bank flotation price

BY GEORGE GRAHAM IN PARIS

THE FRENCH Government has fixed a price of FFr 130 a share for the privatisation of Banque du Trésor et des Travaux Publics, whose offer for sale opens today.

The price values the bank, the smallest flotation yet in the Government's privatisation programme, at FFr 416m (\$69m), slightly above the minimum of FFr 400m set by the official privatisation commission.

The continuing appetite of French investors for shares in privatised companies makes the BTPP flotation a difficult exercise since it risks being swamped by demand.

In an attempt to cope with the

problem, the Government has split the Bank's shares into four and is leaving the offer open for one week only, not the customary two.

In order to avoid hostile takeovers, however, the Government is also forming a hard core of institutional investors, including the construction industry which is BTPP's speciality, to buy 51 per cent of the bank's capital ahead of the main offer.

This leaves only 1.07m shares for the public offer - not enough, if the recent privatisation of Sogefal, the Alsatian bank, is any guide.

Sogefal's offer for sale was 42

times subscribed, and orders were cut back to a maximum of six shares a head. Demand was so heavy on its first two days of trading last week that the stock exchange was unable to fix a price for the share.

An indicative price of FFr 170 was reached on Friday compared with an offer price of FFr 125 a share.

In desperation, the Government has resorted to new legislation to cope with the possibility that it might not even be able to allot one share to each applicant.

Ferruzzi group spends L46bn on holdings

By John Wyles in Rome

MR RAUL GARDINI's Ferruzzi group has spent around L46bn (\$35m) in the past week acquiring new equity holdings.

The purchases of around 9 per cent in Ciga Hotels and of 4.3 per cent of the equity of Marzotto, the textile group, represents what are thought to be Ferruzzi's first investments clearly unrelated to its traditional agro-food and chemical interests.

The link between the two investments, if there is one, is hotels. Ciga is the Aga Khan's holding company for his hotel interests, while the Marzotto family - as opposed to the quoted company in which Mr Gardini is investing - owns 60 per cent of the Italpoly-Jolly Hotels group.

The Ciga stake has been taken by Agricola Finanziaria while the Marzotto purchase was made by Ferruzzi Finanziaria, the Ferruzzi family holding company, which owns 56 per cent of Agricola.

In the same stock market operations, the Ferruzzi family holding company also purchased 2.58 per cent in Ziganago, a food business more closely related to Ferruzzi's traditional activities.

NEW INTERNATIONAL BOND ISSUES									
Currency	Amount \$m	Maturity	Av. life	Coupon %	Price	Book runner	Offer %		
U.S. DOLLARS									
U.S. DOLLARS	150	1992	5	2	100	Yamachi Int. (Eur)	2.000		
Kellogg Inc. 7 1/2	70	1992	5	2	100	Deutsche Bank	2.000		
Chrysler Fin. & Mgmt. 1 1/2	100	1994	7	(4 1/2-4 3/4)	100	Morgan Stanley			
General Electric 7 1/2	35	1992	5	(2 1/2)	100	Deutsche Bank			
Macmillan Corp. 7 1/2	60	1987	10	8	100	Deutsche Bank			
Bank of Tokyo 5	100	2002	15	(2)	100	Deutsche Bank			
Lucas Industries Int. 5 1/2	83	2002	15	(2)	100	Deutsche Bank			
Kellogg Inc. 7 1/2	25	1992	5	(2 1/2)	100	Deutsche Bank			
Habashah T. & S. Bank 5	40	1992	5	(2 1/2)	100	Deutsche Bank			
Toyota Trust & Banking 5	100	2002	15	(2)	100	Deutsche Bank			
Koppel Corp. 5 1/2	75	1987	10	8	100	Deutsche Bank			
CANADIAN DOLLARS									
McDonald Corp. 7 1/2	75	1992	5	2 1/2	101 1/2	Morgan Stanley	2.000		
Hertz Rental Corp. 7 1/2	75	1992	5	2 1/2	100 1/2	Deutsche Bank	2.000		
AUSTRALIAN DOLLARS									
Bank of New Zealand 7 1/2	175	1997	10	10	100	Deutsche Bank	10.000		
Westpac Banking Corp. 7 1/2	50	1990	3	14 1/2	101 1/2	Deutsche Bank	13.000		
ANZ Banking Corp. 7 1/2	50	1991	4	14 1/2	101 1/2	Deutsche Bank	13.000		
BNP Paribas 7 1/2	30	1992	5	14 1/2	101 1/2	Deutsche Bank	13.000		
BNP Paribas 7 1/2	50	1990	3	14 1/2	101 1/2	Deutsche Bank	13.000		
D-MARKS									
Deutsche Bank 7 1/2	150	1992	5	5 1/2	100 1/2	Deutsche Bank	5.442		
East Asia 7 1/2	150	1992	5	5 1/2	100 1/2	Deutsche Bank	5.442		
Industrielle 7 1/2	200	1997	10	8 1/2	100 1/2	Deutsche Bank	6.431		
SWISS FRANCES									
Nippon Signal 7 1/2	50	1992	5	1 1/2	100	Morgan Stanley	1.250		
Tanaka Corp. 7 1/2	70	1992	5	4 1/2	100	SBC	4.750		
Bank of Tokyo 7 1/2	100	1992	5	(1 1/2)	100	SBC			
Habashah T. & S. Bank 7 1/2	100	1992	5	(1 1/2)	100	SBC			
Wito Bank 7 1/2	80	1995	5	4 1/2	100 1/2	SBC	4.837		
FRENCH FRANCES									
Deutsche Bank 7 1/2	500	1992	5	5	101 1/2	Deutsche Bank	4.837		
LUXEMBOURG FRANCES									
Deutsche Bank 7 1/2	300	1994	7	7 1/2	100	BSL	7.375		
STERLING									
Deutsche Bank 7 1/2	90	2002	15	4	100	CSF	4.000		
SHILLINGS									
Deutsche Bank 7 1/2	200	1995	8	6 1/2	(100)	Aure Bank			
DANISH KRONER									
Deutsche Bank 7 1/2	200	1994	7	11	101	Deutsche Bank	10.750		
YEN									
Deutsche Bank 7 1/2	200	1992	5	6 1/2	101 1/2	Deutsche Bank	4.836		
Deutsche Bank 7 1/2	150	1992	5	6 1/2	101 1/2	Deutsche Bank	4.836		
Deutsche Bank 7 1/2	170	1992	5	6 1/2	101 1/2	Deutsche Bank	4.836		

Alan Bond shuffles gold interests

BY STEFAN WAGSTYL IN LONDON

MR ALAN BOND, the Perth-based businessman, is rationalising control of his gold mining interests with an AS1.6m (US\$2.7m) acquisition by North Kalgoorlie Mines of gold interests held by Metals Exploration.

Mr Bond controls both companies through his private group, Delhold Investments. In recent months, mining companies controlled by Delhold have a series of moves designed to concentrate gold interests in North Kalgoorlie.

As a result North Kalgoorlie is emerging as one of the larger Aus-

tralian producers with about 215,000 ounces a year, mostly from around Kalgoorlie, Western Australia.

In the deal announced yesterday, North Kalgoorlie is paying AS16.3m cash and 40m North Kalgoorlie shares for Hampton Gold Mining Areas - which was itself acquired by Metals Exploration in a contested battle last year. North Kalgoorlie said it planned to sell Hampton's non-gold interests for AS22m as soon as possible.

Since Hampton Gold Mining Areas controls only 75 per cent of

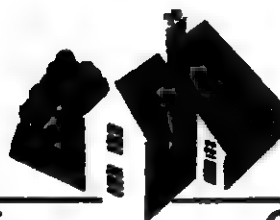
its principal subsidiary - Hampton Australia - North Kalgoorlie is also bidding for the outstanding 25 per cent, offering AS1.01 a share plus three North Kalgoorlie shares. The bids are based on asset value.

When the deals are completed Metals Exploration's stake in North Kalgoorlie will rise from 31.7 per cent to 56.2 per cent. Delhold speaks for 24.5 per cent of Metals Exploration. Meanwhile, a 500m bid made earlier this year by North Kalgoorlie for Windsor Resources, another mining company controlled by Mr Bond, is still current.

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New Issue / March, 1987

£200,000,000

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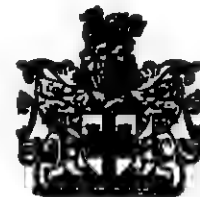
Creditanstalt-Bankverein

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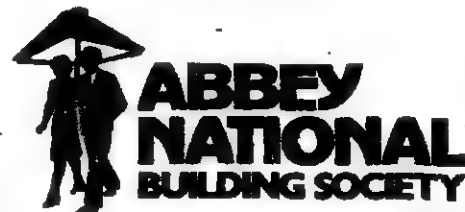
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15th February, 1987

All of these securities have been sold. This announcement appears as a matter of record only.

Handwritten signature: محمد علي

UK COMPANY NEWS

Architect for market with £13m valuation

BY RICHARD TOMKINS

YRM, the building design group whose projects have included all the terminal buildings at Gatwick Airport, is about to become the first architect to join the stock market through a full listing.

James Capel, the stockbroker, is expected to bring the company to the market later this week through a placing which will value it at a little over £13m.

City-based YRM has its origins in the architectural practice York, Rosenberg, Mandel which was formed in 1944. Now in its second generation of partners, it has evolved into a multidisciplinary practice which includes architecture and planning, building services engineering, interior design, and structural and civil engineering.

It operates in the public and private sectors in the UK and overseas, and is best known for its work on offices, airports, hospitals, hotels, schools and industrial buildings.

Apart from Gatwick Airport, its design projects have included the Gatwick Hilton, 29-29 Eastcheap in the City, the new dealing rooms for Credit Suisse First Boston, and St Thomas' Hospital opposite the Houses of Parliament.

It also carries out refurbishments and is currently working on plans to return St Pancras Chambers to its former role as one of London's top hotels.

The prospectus will show pre-tax profits rising from £178,000 in 1982 to £1.1m in the year to April 1986, on turnover up from £3.8m to £8.4m. YRM says the architectural market appears to

be growing strongly, with one of the factors being the reduction in the economic life of properties because of the need to purpose-build them for specialised equipment.

YRM will not be the first architect to seek a quotation: D.Y. Davies and Whinney Mackay-Lewis both came to the market last year, but these are younger and smaller practices and are quoted on the USM.

YRM says its nearest comparable competitors are Arup Associates and Building Design Partnership, both of them unquoted.

About 25 per cent of YRM's enlarged equity will be floated off, with part of the proceeds going to existing shareholders and part going into the company to finance further expansion.

L & N accepts offer from Evered

By Philip Cogan

The board of London & Northern, the health care, construction and energy group, has accepted the £95m offer from Evered Holdings, the industrial conglomerate headed by the Abdullah brothers.

It appears that the Mackenzie family, which had run London & Northern, might in future concentrate on Tace and Goring Kerr, two electrical companies of which Mr Jack Mackenzie is chairman. London & Northern had previously survived a bid by Demerger Two, a newly-formed company specially established to acquire London & Northern and split it into four component parts.

When that bid failed to obtain the required 90 per cent acceptance level, despite several extensions, Evered launched its two-for-five share offer. L & N had pushed for better terms, but Evered had declared at the outset that the offer was final. Now the directors intend to vote for the offer in respect of their holdings of 6.7 per cent.

Yesterday, Mr Peter Earl the director of Inceport, Earl which advises Demerger Two said that it would "take the offer in respect of their holdings of 6.7 per cent."

The purchases also signalled that Carlton, however youthful, had been judged fit to join the club. In 1985 its agreement to take over Thames Television, holder of the London weekday franchise, had been blocked.

It has steadily increased margins and pre-tax profits along the way. In the year to last September, it reported pre-tax profits of £18.8m on turnover of £58.3m. After a sharp rise in its 24 years, Carlton's share price has risen in line with the market since the Thames offer.

Carlton is by no means the only, or even the leading, player in any of its activities. But it covers more bases than any of its competitors, enhancing its overall position. The company's guiding premise is simple: the worldwide explosion in broadcast hours is unlikely to be matched by a proportionate increase in revenue, whether from advertising or subscriber fees.

The challenge for programme makers will be to do more with relatively less, to disguise their economic losses by clever post-production manipulation. Advertisers, forced to compete more fiercely for viewers' attention, may take the same technical route, but will emphasise quality over cost.

Mr Michael Green, Carlton's 58-year-old chairman, has an answer for both: "You can use technology to make a simple piece of artwork interesting and animated. We can afford to buy the best."

Carlton is looking for strength in breadth. Its Abekas subsidiary, for example, is a relatively recent entrant to the manufacture of digital video effects devices. The technical

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Clay Harris on the creation of an international TV and film network

Carlton's strength in breadth

Carlton Communications is preparing for a television revolution — one of costs as well as technology. In only four years as a public company, it has created an international network of production facilities and hardware manufacturers designed to capitalise on the upheaval.

Since coming to the stock market through a reverse takeover of Fleet Street Letter, the share tip-sheet, Carlton's market capitalisation has risen from less than \$2m to \$40m.

Starting out as a photography and exhibitions group, it now operates at every level of television and film production. It makes advanced digital equipment, provides facilities and expertise for the shooting of programmes and commercials, and adds special effects, and transmits programmes to satellite and cable channels.

It took another step last month when it acquired 20 per cent of Central Independent Television, the holder of Britain's largest seven-day commercial franchise.

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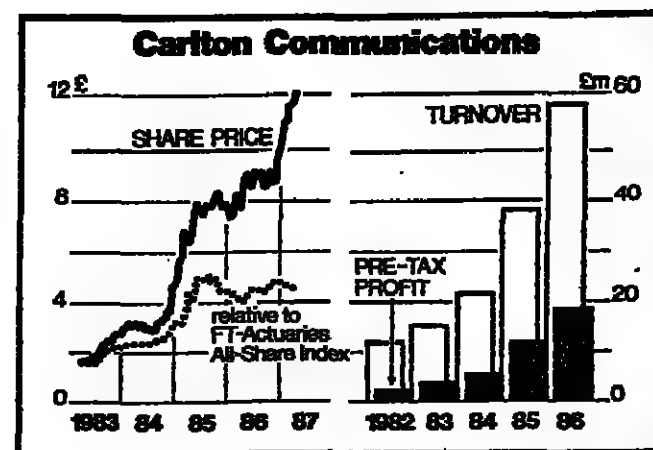
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Michael Green, the Carlton chairman

leadership of Quantel, part of Britain's UEL, and Ampex, which Allied-Signal of the US is in the process of selling, has not been surprising, especially at the most sophisticated end of the market.

Unlike its rivals, however, Abekas does not have to rely on ad hoc arrangements to learn of producers' latest demands. Carlton's own production and post-production units, including The Moving Picture Company, Complete Post and Video Time, give Abekas designers direct access to the cutting edge.

"If it didn't have a facilities house, it might be slower to see what the market needed next," says Mr Richard Trevener, analyst with London stockbroker James Capel.

This link also helps Carlton's facilities houses, which are engaged in a sector typified by great surges in technological innovation, which often swamp smaller players which cannot afford to re-equip in time.

Carlton's strategy has been to develop a presence at every price level, to ensure that no business is lost by default.

Moving Picture Company, for example, would not countenance a request for a discount in its high-quality commercials market. Carlton Television competes for music videos at a slightly less varied level, and TVI operates in the more cost-conscious and cut-throat programming sector.

Carlton has also positioned itself well geographically. "We've got New York for commercials, Los Angeles for programming and London for

Europe, and that covers the market," Mr Green says.

Although Carlton does have its own programming side, its strength is in hiring out the facilities and avoiding the producer's financial exposure. In advertising, too, its risk is limited, since even a levelling off in advertising revenue might increase the demand for efficiently produced commercials, heavily dependent on special effects.

Like other independent houses, it has benefited from the flexibility of its work-rules compared with those at the BBC and ITV. Its technical staff are paid just as well, if not better, but contracts recognise that work comes at odd hours and not necessarily in an even pattern.

This, as well as advanced technology, is important in attracting top-quality staff and establishing the reputation as the best business.

"The state-of-the-art editors are almost as expensive as the machinery," says Mr Paul Styles, director of Britain's Independent Programme Producers' Association.

Mr Green sees the US as the model for the future of world television, with local stations, cable operators and satellite broadcasters acting almost as utilities distributing and producing (apart from local news) bought from independent producers rather than made in-house.

TVI's London studio already transmits into three subscriber networks, Los Angeles for Channel, which goes to nearly

8m European homes from small premises in London.

"It's the way a television station should be run," Mr Green says.

Carlton faces a number of challenges. It needs to make up ground against its digital effects competitors. It has no product, for example, equal to Quantel's Paintbox. Mr Green is known to have been interested in buying Ampex, from which the three founders of Abekas broke away to form their company in 1983.

Terms could not be agreed with Allied-Signal, however, and Carlton had not submitted a bid when the deadline passed last Tuesday. New York analysts expect Ampex to fetch from \$400m to \$500m.

"We need to be bigger in the commercials field," Mr Green adds.

Manhattan-based Gordon Enterprises, bought for \$21m in December and in which Carlton is investing \$10m on new studios, is the key.

The coming pressure for Britain's broadcasters to buy more of their programming from outside — approaching 85 per cent within a few years — may also be a mixed blessing for Carlton. The BBC and ITV companies are likely to hire out their under-utilised studios, adding to competitive pressures.

Carlton's broad spread of activities will give it an advantage, however, in riding out any short-term difficulties.

"You may find dips in demand," Mr Styles says, "but overall, the market will expand."

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SUMMARY OF RESULTS

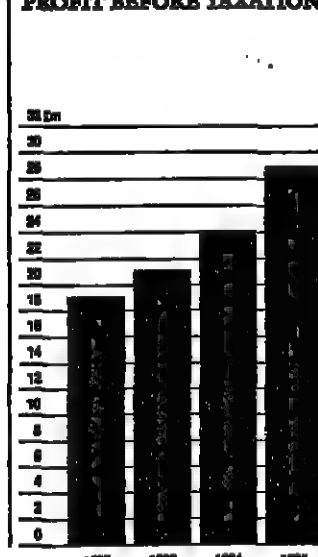
Year to 31 December	1986	1985
Sales	£363.1m	£374.9m
Profit before taxation	£28.2m	£28.9m
Earnings per Stock Unit	23.0p	24.9p
Dividends per Stock Unit	7.0p	6.0p

★ £27m spent on acquisitions in the UK and USA in 1986.

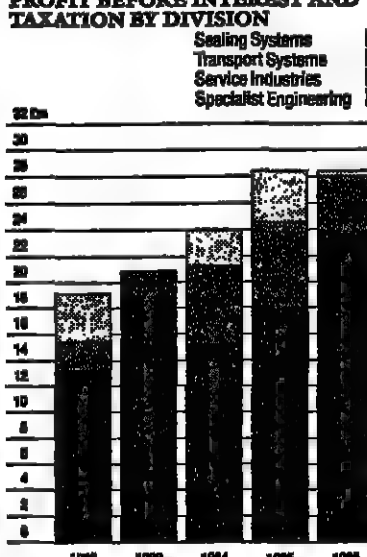
★ £51m of capital expenditure in last three years.

★ Strong financial position will allow further expansion.

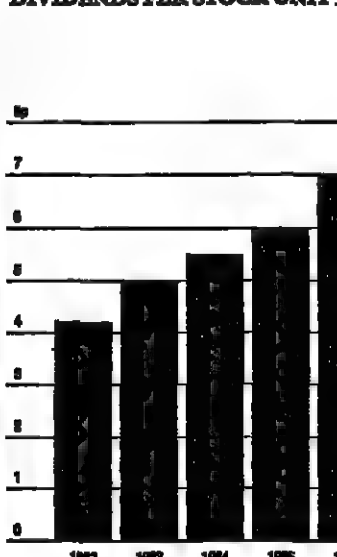
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Copies of the Report and Accounts will be available, after 24 April 1987, from the Secretary,

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FINANCIAL TIMES STOCK INDICES

	Apr. 3	Apr. 2	Apr. 1	Mar. 31	Mar. 30	Mar. 27	1986/87 High	1986/87 Low	Since Completion High	Since Completion Low
Government Secs.	89.91	89.91	90.24	90.28	89.97	90.76	94.51	80.39	127.4	49.18
Fixed Interest	97.30	97.37	97.77	97.76	97.71	97.43	97.98	86.55	150.4	50.53
Ordinary	1546.4	1567.6	1588.0	1577.1	1582.2	1620.6	1625.2	1094.3	1625.2	49.4
Gold Mines	415.9	433.5	445.5	438.2	432.8	455.5	185.7	794.7	43.5	
FT-Aex All Share	986.06	996.46	988.79	1000.04	1004.17	1025.08	1026.58	664.42	1026.58	61.92
FT-SE 100	1965.1	1987.7	1973.1	1977.6	2002.5	2048.6	2056.2	1370.1	2056.2	98.9

CENTRAL BANK OF NIGERIA FLOATING RATE NOTES DUE 1988/89 TO BE ISSUED IN RESPECT OF OUTSTANDING TRADE DEBT

In accordance with the Terms and Conditions of the Notes, notice is hereby given that in respect of the Interest Period from April 6, 1987 to July 6, 1987, the Rate of Interest has been determined at 7.75% per annum.

London, April 6, 1987
THE CHASE MANHATTAN BANK, N.A.
FISCAL AGENT

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Henderson Crosthwaite Limited
31 St. Mary at Hill
London EC3P 3AJ

and from The Company's Representative Office, The Stock Exchange, London EC2P 2ET.

4th April, 1987

PLACING

by

HENDERSON CROSTHWAIT LIMITED

of

2,678,000 Ordinary Shares of 2p each at 112p per Share payable in full on application

Authorised

£20,000

Share Capital

In Ordinary Shares of 2p each

Issued and now being issued

£16,600

£3,400

£1,000

£1,000

£1,000

£1,000

£1,000

£1,000

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GRANVILLE SPONSORED SECURITIES

Capital raised	Company	Price on week div. (p)	%	F/R
6,361	Ass. Brit. Ind. Ord.	157	-3	7.3 4.8 9.8
925	Ass. Brit. Ind. CULS	163	-	10.0

FINANCIAL TIMES SURVEY



Malta which goes to the polls in May 9 now has a growing industrial and tourist base. Voters will be asked to choose

between a continuation of the interventionist policies pursued over the past 16 years by Labour and the more free market, pro-EEC views of the Nationalists. Richard Evans reports.

Crucial time for decisions

THE STREETS and squares of Malta are ablaze with political banners and posters as the country prepares for a general election which both major parties know will be crucial in shaping its future.

The Labour Party has been in power for an uninterrupted 16 years and in that time there has been a fundamental change in Malta's international role, traditionally fashioned by its strategic position in the Mediterranean and by its relations with Europe.

Economically, the traumatic changeover from an economy dependent largely on British naval presence to one of independence has been completed. Politically, the country has moved from being under the West's NATO umbrella to a position of neutrality and non-alignment, deliberately seeking friends and trading partners wherever they may be found.

The aim has been to end Malta's centuries old role as an island fortress under the domination in turn of the Phoenicians, Carthaginians, Romans, Arabs, Knights of St John and finally the British. Malta became a republic in 1974 but remains within the British Commonwealth.

The Prime Minister and leader of the Labour Party, Dr

Carmelo Mifsud Bonnici, wants to continue the broad policies laid down by his charismatic predecessor Mr Dom Mintoff, but in a more conciliatory style. Under his leadership Malta would remain neutral and non-aligned and domestically the Government, closely linked with the trade unions, would keep a firm grip on the economy.

His opponent in the elections due on May 9, Dr Eddie Fenech Adami, the Nationalists' leader, would be much more overtly pro-Western and would seek full membership of the European Community. He would also liberalise Malta's state-dominated economy by introducing more competition and by increasing the role of the private sector which was on the retreat in the Mintoff era.

The fear expressed by the Nationalists was that if they should win a larger proportion of the vote but again be denied a parliamentary majority there would almost certainly be a violent reaction from frustrated supporters.

To meet these fears the Labour Party under Dr Mifsud Bonnici's less abrasive leadership, has sought to ensure that there can be no repetition of the 1981 result. Using a formula originally drafted by Mr Mintoff, still a force to be reckoned with



Font of St Paul, patron saint of Malta, in Valletta

Malta

in local politics, a law was passed in February guaranteeing that if a party had more than 30 per cent of the votes cast it would get a majority of seats. This would be done by co-opting the necessary number of candidates from the party's list of "best losers."

But cunningly, the Government linked the electoral reforms with other impending changes in the constitution which Dr Fenech Adami was not immediately willing to concede, including writing into the constitution Malta's status of neutrality and non-alignment. The electoral reforms have

helped take some tension out of what was threatening to be a violent campaign. There was a major confrontation in December between the Nationalists and the police at a rally in the southern town of Zejtun when 23 people were injured, and in another incident a Nationalist supporter was killed by machine gun shots fired into a local party club.

There is still a great deal of controversy over the discovery by police in 1985 of shotguns at a Nationalist Party headquarters. The Government saw this as evidence of a punitive plot to overthrow it, but the Opposition

claimed it had no knowledge of the cache and believed that the guns could have been planted. Nationalist leaders remain convinced that the police are politically biased in favour of the Labour Party and do nothing to prevent intimidation by Labour zealots. Police chiefs in their turn complain of a campaign of denigration and harassment by the Nationalists and their media supporters.

As the campaign proper gets under way with colourful mass rallies more like weekend festivals than political meetings, tensions do not appear as great as they were. But in a country

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Profile: Prime Minister Mifsud Bonnici	
Dr Eddie Fenech Adami, leader of the Nationalist opposition	
Economy: flexibility acts as a spur to recovery	3
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Institutions: constitutional reforms run into controversy	4
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Tourism: aiming for a million visitors a year	

where politics is so polarised that most villages have their separate Labour and Nationalist clubs, one spark could set things alight.

Credit for the lowering of tension must go at least partially to the tactics of the Prime Minister. He has largely followed the economic and foreign policies set in the 13 years of Mintoff rule, but he has trimmed at the edges and repaired many of the fences damaged by Mr Mintoff. After the withdrawal of the last British troops in 1979 and the loss of £26m a year in revenue from the Nato base and naval dockyard, and from spending by British service families, Malta had to diversify its economy fast.

Investment came from Western Europe, particularly West Germany as well as the UK and Italy, and many state-backed enterprises were developed, including the drydocks based on the Royal Navy facilities, Malta Shipbuilding, a huge grain silo and a trans-shipment and container terminal.

Barter deals were struck with the Soviet Union and other eastern bloc countries and trade was developed with near neighbours in North Africa including Tunisia and Libya. But more recently there has been another change of tack and under Dr Mifsud Bonnici, the emphasis is again on closer links with Europe, especially the EEC.

Bridges have been built fast, especially with Italy, nearest neighbour and a major trading partner, and with the UK. Trade with Italy was disrupted when an aid agreement ran out in 1983, but a new agreement was signed in November worth £1.5m (280m).

Relations with the UK, which ranged from poor to non-existent under Mr Mintoff, are now cordial and were cemented last August with a ceremonial visit to Valletta by the frigate HMS Brazen. It was the first visit to Malta since the Royal Navy pulled out.

What remains problematical is Malta's relations with the US, which continue to be cool if not icy largely because of Malta's links with Libya. Dr Mifsud Bonnici has maintained cordial relations with Colonel Gaddafi, although there has been a falling off in trade and in tourism because of the impact of falling oil prices on the Libyan economy. The Americans remain

suspicious, however, and more US investment has been hard to attract.

In an interview in Valletta's splendid 18th century Auberge de Castille et Leon, built by the Knights of Malta and now the seat of government, Dr Mifsud Bonnici commented: "I do not think we have made any improvement in relations with the US. It is with Western Europe that there has been a marked improvement. They now understand and appreciate our policy of neutrality and non-alignment."

Dr Fenech Adami, were he to become Prime Minister, would not cut ties with Libya but he believes that Malta has been damaged internationally by being too closely identified with Col Gaddafi and his policies.

Apart from the easing of tension the Government has been helped by an improvement in the economy. Imports are stable, exports increasing and tourism is booming. A number of intractable problems have been solved or defused over the past two years, particularly the bitter clash between the government and the Roman Catholic church over fee paying schools.

Top priority in their manifesto will now be given to bringing down unemployment which stands officially at 8 per cent but is probably at least twice that—Malta's black economy rivals that of Italy—and reform of the judicial system.

But the Government clearly feels vulnerable in the Nationalists' persistent charges of abuse of human rights and poor control over law and order, and to the simple attraction to the electorate of a change after 16 years of unbroken rule.

The Nationalists would clearly change the economic and investment climate, with a greater emphasis on the private sector and the dismantling of state controls including the bulk purchase of many products centrally. It remains unclear how much state controlled industry can be dismantled readily, given its entrenched position and the hostility of the public sector workforce.

The big question mark in the next month must remain civil unrest. Both party leaders agree that immense damage would be done to either party if supporters got out of line and indulged in more violence.

MALTA — Successfully Industrialised

Its sound economy, stable political climate, well developed infrastructure, and geographical location at the centre of the Mediterranean have helped Malta in establishing exporting industry as its main economic activity.

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- Association agreements with the EEC for duty

and quota free entry of Maltese manufactured products;

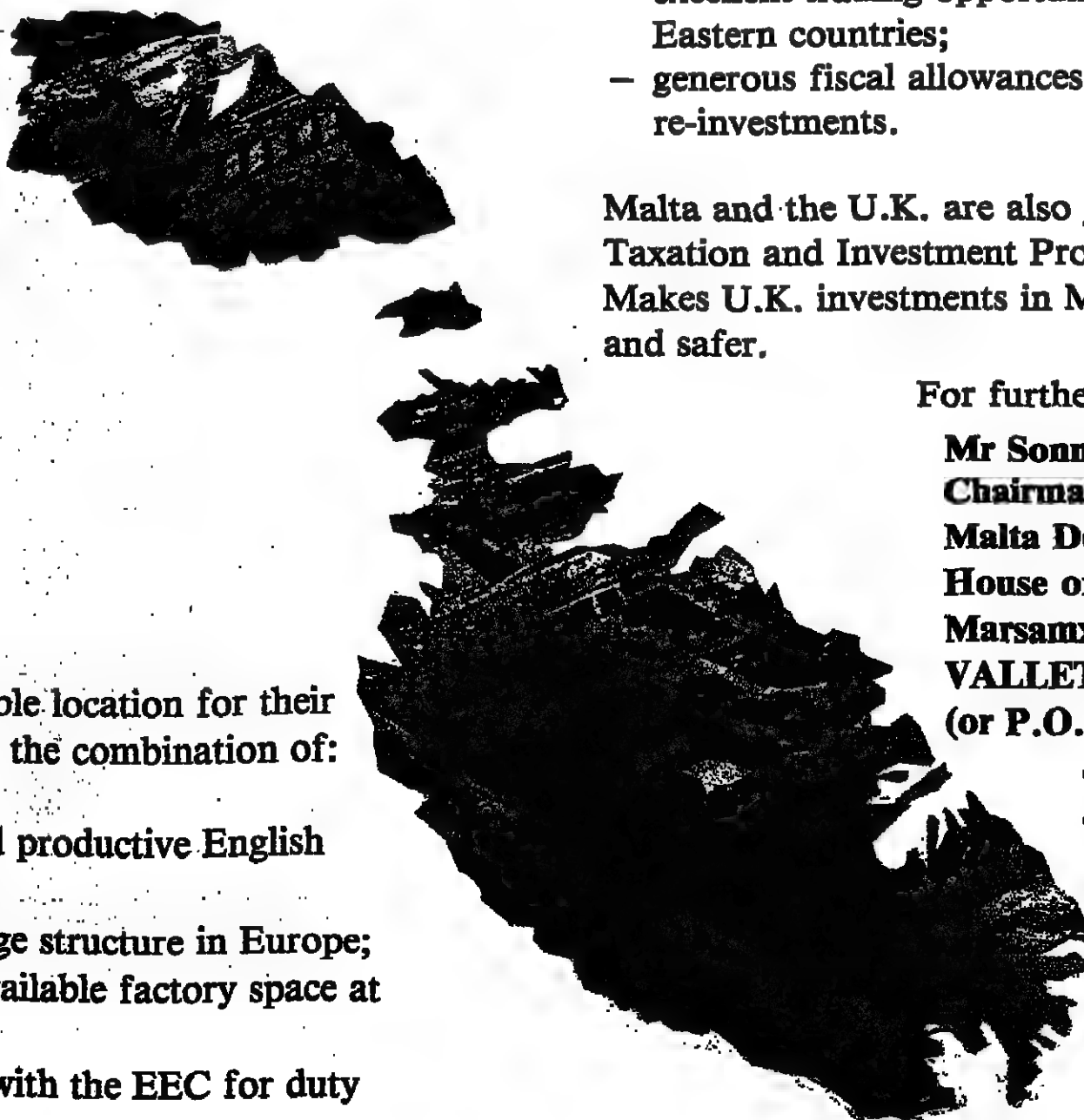
- preferential customs tariff entry to the USA and Commonwealth countries;
- excellent trading opportunities with African and Eastern countries;
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MALTA 2

Politics

Clear cut result is the universal wish

PARTY POLITICS in Malta, traditionally polarised, were made even more feverish after the last election in 1981 when the party with a majority of the votes failed to gain a majority of the seats in the 65-member House of Representatives.

The ruling Labour Party, in power under Mr Don Mintoff since 1971, gained 49.1 per cent of the votes compared with the Nationalist Party's 50.9 per cent but won three more seats.

There was a stream of angry charges of gerrymandering from the Nationalists, a boycott of Parliament, a programme of civil disobedience and warnings of mayhem if the election, due in early May, is certain to be tense and there is a universal wish for a clear cut result.

Tempers have cooled in recent months as constitutional reforms have been enacted to try to ensure there is no repetition. But the campaign for the election, due in early May, is certain to be tense and there is a universal wish for a clear cut result.

Ironically, Malta has a carefully structured proportional representation voting system based on the single transferable vote method which should in theory provide an accurate reflection of the electorate's wishes, and the trauma of 1981 was the first time in 60 years that such an anomalous result had occurred.

According to independent election analysts the result occurred not so much through gerrymandering of constitutional boundaries but because more of the votes cast as first preference for the Nationalists were wasted compared with votes cast for Labour.

Nationalist candidates were runners-up in nine constituencies and Labour in only four.

The drawing of boundaries by an independent election commission became more difficult after 1974 when the constitution was amended to cut the permissible deviation from the national quota in the 13 electoral districts from 15 per cent to 5 per cent and to disregard parish boundaries if necessary. This has created some extremely convoluted and artificial boundaries and has fuelled Nationalist suspicions of gerrymandering.

After a series of stop-go negotiations between the parties last year a plan was put forward by Mr Mintoff, still a force to be reckoned with on the

parliamentary back benches. This would allow the party gaining more votes but fewer seats in Parliament the right to co-opt enough MPs to enable it to govern.

The idea was rejected initially but it eventually formed the basis of a constitutional amendment put through Parliament in January this year which both parties hope will defuse the issue.

In future, if a party with over 50 per cent of first preference votes gets fewer than half the seats, the necessary number of MPs will be added from the party's list of "best losers" to ensure a majority in the House of Representatives.

There is undoubtedly still room for dissent and argument—politics in Malta could scarcely survive without it—but appreciably less sope last time. As Mr Emanuel Farrugia, the chief electoral commissioner, says: "Political parties in Malta are never willing to lose readily. If they do lose they like to blame the referees."

One remaining problem is that the Electoral Commission, which will oversee the elections, has not received the backing of the Nationalists. Opposition leaders have objected to five of the eight members.

It will be up to the Commission to ensure that the conduct of the elections is seen to be fair and this is never easy in Malta. There are frequent allegations of vote rigging and intimidation, and Mr Farrugia emphasises the scale of the elaborate precautions that will be taken.

To prevent any intimidation in the vote counting rooms only candidates and their agents will be allowed passes. Labour Party lists will be handed to the Nationalists and vice versa so that any known trouble makers can be weeded out.

Ballot boxes will be sealed and locked in strongrooms guarded by the police and by private security guards employed by the parties. Seals both on the ballot boxes and on batches of ballot papers will be broken in public when counting starts, and unused voting papers will be checked.

In order to cement the agreement on electoral reform the Nationalists had to pay a price. They had to accept with reluctance two much less palatable changes to the constitution.

Under the first, Malta's status

of neutrality and non-alignment introduced by Mr Mintoff will in future be able to be changed only by a two-thirds majority in Parliament—impossible in normal circumstances because of the traditionally close results. This means that the Nationalists would be unable to offer the use of bases on the island to Nato should they win the election.

They also conceded the principle of refraining from accepting any form of electoral backing from overseas political organisations. There was a big political row in 1981 when the Nationalists sought help in their campaign from allies like West European Christian Democrat parties.

Any "foreign interference" in the year in which an election is fought will now give the government of the day a reason for cancelling the poll.

Richard Evans



Prime Minister Carmelo Mifsud Bonnici: soft spoken and less combative image than predecessor, attracted

Profile: Prime Minister Carmelo Mifsud Bonnici Labour's adroit conciliator

THE GROUND rules of Malta's overheated politics have changed since Dr Carmelo Mifsud Bonnici became Prime Minister in December, 1984. He was handpicked by the autocratic Mr Don Mintoff who ruled Malta like a medieval fiefdom for 13 years, and the contrast could not be greater.

Where Mr Mintoff was charismatic, aggressive and confrontational, Dr Mifsud Bonnici is soft spoken and conciliatory. In the two and a half years of his premiership he has taken pains to project a less combative image in an effort to take some heat out of the polarised politics of Malta. But the impression can be deceptive.

In reality Dr Mifsud Bonnici, a 55-year-old acetic bachelor, is just as tough an operator as Mr Mintoff, and rather more subtle. He masterminded the Labour Party's controversial third-in-a-row election victory over the Nationalist Party in 1981, he spearheaded the campaign against the Catholic Church's fee paying schools—the most contentious political issue of the past few years—and

he has retained close ties with Libya. But he prefers a less abrasive style and he has succeeded in defusing so many issues that the Nationalists are finding him a difficult target to attack.

Essentially, he has made the Labour Party's interventionist, neutralist policies appear less controversial without in essence changing them. In many ways, Dr Mifsud Bonnici was a curious choice to succeed Mr Mintoff. He has never stood for public office and he was not a senior figure in the Labour Party. His preferment by Mr Mintoff has never been fully explained but the assumption is that the aim was to choose an outsider to avoid a threatened internecine battle for succession within the Labour Party hierarchy.

His earlier career was worthy but staid. In the 1960s and early 1970s he was legal adviser to the Malta Young Christian Workers' Movement and later to the government-controlled General Workers' Union.

The breakthrough came after he gained Mr Mintoff's gratitude

by organising Labour's election victory of 1981. After an elaborate series of boundary changes shortly before polling day, Labour achieved victory under a proportional representation system of voting in spite of securing fewer votes than the Nationalists. It was a highly controversial victory that still ripples deeply with the Nationalists.

He was not regarded as a possible leader until 1982 when he was co-opted into the Malta Parliament after the resignation of a Labour MP, and immediately appointed Minister of Labour and Social Services. Within 15 months he was made senior deputy Prime Minister and for a time Minister of Education—a key post given the bruising dispute with the Roman Catholic church over education for all.

Despite his low key style, Dr Mifsud Bonnici is as influential a leader domestically as was Mr Mintoff, as he has kept control of a wide range of responsibilities. As Prime Minister he controls government establishments, the electoral office,

citizenship, oil exploration, broadcasting, civil aviation, ports and shipping. As Minister of the Interior he is responsible for the Armed Forces, police, airport security, immigration and prisons, while as Education Minister he is in charge of education, libraries, the information division and Gene affairs.

On the international front the major achievements of the grey-haired, crew-cut Prime Minister have been a repairing of fences with the West, especially the UK and Italy, although relations with the US remain strained because of continuing close contacts with Libya. Domestically, there is a more relaxed atmosphere because of an upturn in the economy and closer links with the private sector which was out in the cold for years under Mr Mintoff. Dr Mifsud Bonnici lives with one of his two sisters. He has three brothers, one of whom is a Nationalist MP and another a Catholic priest.

Richard Evans

Profile: Dr Fenech Adami, leader of the opposition

Lawyer lifts the class barriers

WHEN TEN years ago Dr Eddie Fenech Adami, now 53, took over as leader of the opposition Nationalist Party from the late George Berg Oliver, few rated highly his chances of refurbishing the party's electoral strength. Having been trounced twice in the previous five years by former premier Mr Don Mintoff's ruling Labour party, the Nationalists, demoralised and disorientated, appeared to be heading towards a gradual extinction.

Pessimism about Dr Fenech Adami's qualifications to give the apparently unstoppable Don Mintoff a run for his money looked not altogether misplaced. Having entered parliament in 1968 through a by-election held in his district of Birkirkara, Dr Fenech Adami's political track record was hardly earthshaking.

Very much of a political unknown, the new leader appeared to be another dapper lawyer more likely to get entangled in the legalities of the wholesale review being ordered by Mintoff of Malta's traditional life styles, than to check its progress.

Yet, at the first opportunity, in the David and Goliath elections battle of 1981, Dr Fenech Adami came unbelievably close to unseating Mr Mintoff from power. The event was only impeded by controversial electoral boundary reforms which gave the Labour party a three to one parliamentary majority, while the Nationalist party had scored an outright 51 per cent of the popular vote.

Since then Dr Fenech Adami's star has not stopped rising. He has developed his party along professional lines into a well-oiled political machine.

Though neither charismatic nor populist by nature, Dr Fenech Adami has transcended Malta's distinctive class barriers. His supporters include shopfloor workers as well as the island's conservative middle and landed gentry. His critics see him as both politically naive and weak under pressure. This is perhaps due to an inclination to compromise on issues rather than adopt a confrontational stance. In February he conceded on the issue of entrenching Malta's neutral and non-



Dr Eddie Fenech Adami, turning the Nationalist party into a well-oiled machine


aligned status in the constitution, and agreed not to seek outside support during elections in exchange for a constitutional guarantee his party will be allowed to govern should it net more than 50 per cent of the votes at the May general election.

Dr Fenech Adami's politics are cast in the same mould as those of Christian Democrats in much of the rest of Europe, and he has served as vice president of the European Union of Christian Democrats (EUCD) since 1979. He is against delivering Malta back to Nato as a base but will sue for EEC membership if elected to power.

His leadership of the opposition Nationalist party has been marked by relentless criticism of the government for its excessive use of power. His election call in the current campaign—work, justice, freedom—represents the party's priorities if elected.

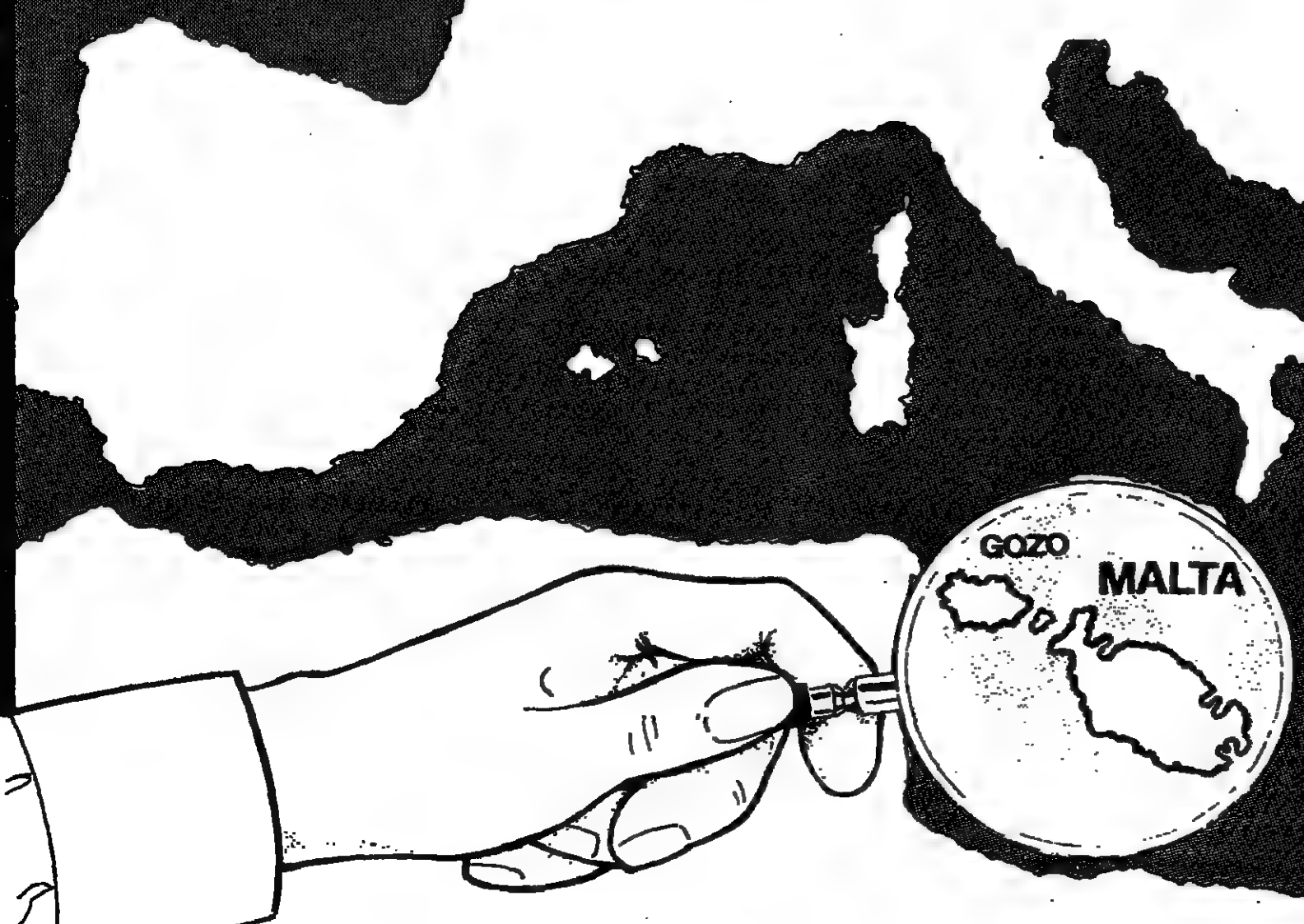
"We want to create more economic wealth, end political patronage and satisfy people's demands for more personal freedom," he explains.

Godfrey Grimes



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MALTA 3

Economy

Moving along the right lines

"WHAT WE actually have," argues Mr Lino Spiteri, Malta's Oxford-educated minister for economic planning, and a former deputy governor of the island's central bank, "is a medium-sized rock in the centre of the Mediterranean. That gives us a strategic position, but we have no minerals, no raw materials, only our labour force, rock, sun and sea."

Notwithstanding these limitations, the economy has been steadily maturing. Its performance, as it grapples with problems peculiar to its size, is not dazzling, but neither has Malta finished up as a client state of the US, as many had predicted at independence in 1964, or of the Soviet Union, as some feared with the closure of British military bases in 1979 at an annual cost of ML28m (\$47m) in lost revenue.

That progress has not been faster can be blamed on three factors: the island's almost total exposure to international market forces; its size and, throughout the premiership of Mr Dom Mintoff who retired in 1984, the over-ambitious economic targets on which sights were set. Much more economic wealth would have been generated had not valuable time and money been lost trying to turn Malta into a highly industrialised state.

There were other problems, too. The manner in which the move towards a stronger public sector role was launched lacked the finesse needed to allay fears that the Government was seeking to elbow the private sector out of business. The establishment of a body of state-owned companies ranging from insurance firms, hotels, a national cargo carrier, an airline, banks, shipbuilding yards, and a string of failed industrial projects, has caused the private sector to view with distrust the Government's intentions. Many considered state intervention as a prelude to economic disaster.

When four years ago tourism and export receipts suddenly plummeted, the island was near panic. Mr Mintoff's policies lacked the flexibility needed to cope with the depression.

The arrival of Dr Carmelo Mifsud Bonnici as prime minister in 1985 and a slight economic recovery in western Europe, Malta's main market, quickly gave the economy a timely spin off.

The new prime minister's approach in dealing with Malta's economic woes appears more monetarist than Marxist. Growth, at the time he took over, was being restricted by an overly inflated Maltese lira which made holidays to Malta and exports increasingly uncompetitive. The main culprit was an over-rated US dollar in the basket of currencies against which the Maltese lira is weighted by the central bank. The value of the US dollar was immediately cut to more realistic levels and with it fell the value of the Maltese lira.

Dr Mifsud Bonnici is also pragmatic enough to dig deep into the national coffers to give Malta's two main income earning activities, tourism and manufacturing industry, more of a fighting chance in other ways.

British tour operators now forward-purchase Maltese currency at favourable rates to ensure sales. The play also guarantees against brochure price changes should sterling fall after the booking season closes. This year, between July and September UK tour operators will contract the Maltese lira, currently quoted at £1.80, at £1.45, and the rate falls to £1.33 in the winter. To be able to do this, the Maltese central bank forges out more than ML2m. This year, however, Malta faces its best tourist season for years.

Similar backing is given to exporters of semi-manufactures. Exporting companies, employing 30,252 people out of a total of 117,307 gainfully occupied benefit from currency fluctuation schemes which are really camouflaged subsidies. These apply wherever the Maltese lira assumes too hard a stance for Maltese products to compete.

By the end of this year, the government could well end up forking out ML4m in helping manufacturers compete. Subsidies, however, are beginning to have an effect. Output, which leapt forward by another six per cent last year, pushed Malta's GDP past the ML500m mark.

Per capita income last year climbed past the ML1,450 figure registered in 1983. This places Malta in a highly respectable 30th position in a league of one hundred and sixty one countries surveyed annually by the United Nations.

Commercial banks are bursting with excess liquidity even



Italy's former Prime Minister, Bettino Craxi and Dr Mifsud Bonnici, Prime Minister of Malta, signing the ML 50m Italian aid package for Malta

Malta in 1986

Population:	341,000
Labour supply:	123,000
Unemployed:	8,500
Gross Domestic Product:	ML 502m
Rate of inflation:	1 per cent

though lending increased substantially in 1986. This is the effect of constantly growing personal savings.

"We are heading 'towards becoming an affluent society,'" argues Mr Emmanuel Ellul, general manager at the Maltese Central Bank. He drives the point home by revealing that 64 per cent of the Maltese now own their own house. A whole generation has been raised to expect economic growth and welfare to increase year by year.

A more indicative benchmark is the island's balance of payments position. Malta in 1986 totted up a ML3m favourable balance on current account. Malta's major problem, however, remains unemployment. Clearly the economy is unable to expand in time to absorb excess labour, and solutions are costing the country dear as thousands seeking employment are offered government jobs. More than 31,000 people—over a third of those gainfully occupied—work in government departments, serve in paramilitary organisations, work as apprentices, trainees or as auxiliary workers.

Organisations in which government has an interest mop up

all the jobs they can afford. A three-year economic plan launched last year specifically to curb unemployment. It is, according to Mr Spiteri, ahead of its projects, helped by this scheme and by the creation of 1,150 new openings by the private sector.

In paring down the army of jobless through public sector employment, the government is running the risk of setting off a bout of inflation. An increased wages bill could inflate the island's imports bill now running at an annual ML347m. This in turn may increase Malta's visible trade gap which last year fell to ML153m.

Government economic planners reason differently. With official reserves still growing at ML54m the state can well afford to finance transitory employment on this level. Improved income from wages at the same time promises to bring expansion in tourism and the manufacturing sector. Thirdly the government's recruitment schemes could well take the bottom out of an underground economy now running at a reputed 25 per cent of the national economy, they argue.

With the island in the middle of a general election campaign, opposition and Nationalist Party leader, Dr Eddie Fenech Adami insists unemployment is out of hand and that no gain is made from having one civil servant for every 10 people. This is what the current large scale recruitment into the government service will provide.

He says his party will introduce a new prices incomes policy should it win the for-

coming poll. This, he says, will differ from the existing model which has kept wages and prices fixed for five years.

A Nationalist Government will also dismantle Malta's state bulk buying system which imports 50 per cent of essential commodities entering the island. Dr Fenech Adami, however, appears to harbour no inclination to liberalise the economy completely by, for example, privatising banks.

Prime Minister Mifsud Bonnici argues the economy is no longer on a plateau. "Exports have improved and we're getting so many tourists from Britain we're afraid we would be lulled into making the mistake of ignoring demand from continental Europe."

He is also buoyed by the increasing interest being shown in Malta by American investors.

Godfrey Grims.

Trade

Dollar fall cuts deficit

EACH YEAR Malta runs a merchandise trade deficit with the rest of the world, often amounting in total to more than a fifth the size of gross domestic product.

Being completely barren of mineral deposits and raw materials, the island is forced to import all of its consumer needs as well as the supplies demanded by its industrialisation programme.

Fluctuating international commodity and money markets heighten Malta's difficulties in coping with deficits. Jitters on world markets, for good or ill, have an instant marked effect on its trading performance.

What illustrates the point clearly are the current fortunes of the US dollar. A weakening US dollar narrows Malta's trade gap as the cost of imports comes down. This is what presently sustains Malta's current low trade deficit.

Last year with the dollar reeling Malta paid ML347m (£522m) for her global imports compared with ML354m a year before. An improvement of ML10m in exports, which grew to ML294m in 1986, chipped further at the trade deficit. By year's end the trade gap had narrowed to ML153m from ML167m in 1985.

Unfortunately the situation will reverse itself once the dollar picks up again, unless there is a substantial increase in exports. The slow nature of the recovery which Maltese exporting firms are undergoing rules out the prospect, however, at least in the short term.

Yet, the outlook for Malta, in not as bleak as one would imagine and successive attempts to keep the trade gap in harness have resulted in the trade balance no longer being

the dominant economic concern.

Some help is coming from the practice of countertrading Malta-made goods against essential commodities. Trade reciprocity deals are especially appealing to East European countries, which have been responsible over recent years for supplying an increasing amount of coal, cars, and, on a few occasions, crude oil to the island.

Two successive countertrade deals signed with the Soviet Union have helped Maltese exporters win orders worth over US\$700m, spread over six years. These cover the purchase of clothing, footwear, leather products and eight 7,700 ton timber carriers now under construction at the Marsa shipbuilding yards.

A handful of major corporations from the west, including car manufacturers, are prepared to countertrade rather than lose the Maltese market completely. In the main, however, west European exporters stand aloof from entering into trade reciprocity accords. This, and the sluggish trading that goes on with communist countries puts into perspective the contribution countertrading can make.

Essentially it is in the exchange of goods with the European Community which annually accounts for 75 per cent of Malta's exports, that the island must take action. An import ban on Japanese goods, Malta's geographic proximity to Europe, and the island's industrial expansion have all played a role in substantially increasing Maltese imports from Europe.

Since the European Community holds a vital importance for Maltese exporters, a government-inspired confrontation with European trading partners over deficits can only be unproductive. This lesson was drawn from a vitriolic dispute which former premier Dom Mintoff had with Italy in 1984.

That row has long been settled but Italy still enjoys a ML60m trade surplus with Malta each year. In 1985 Italy bought ML21m worth of semi-manufactures against Maltese purchases of ML\$1m.

Malta's trade relations with Britain needed in another ML35m trade imbalance. Shipments to the UK last year dipped by ML3m to ML26.6m. In return Malta bought ML\$1.6m worth of British-made goods.

France seems to make no conspicuous effort to trim down an

annual trade surplus averaging ML7m.

With sales to the EEC last year totalling ML128.6m compared to ML252m worth of imports, Malta was left with a huge trade imbalance of ML122.4m.

Malta tries to make up for this loss by persuading offending countries into coming up with financial and economic aid as compensation.

"Wherever we are buying more than we are selling," points out Dr Mifsud Bonnici, the prime minister "we stand a good chance of striking some balance."

The initiative worked well with Italy last year. Following lengthy negotiations, the island was awarded a ML50m grants and loans aid package which runs until 1990. Italy is also offering investors fiscal advantages to start up industry in Malta which, as is the case with West Germany, would help step up exports and cut down the bilateral trade gap.

Britain makes up for the loss by maintaining its position as the island's main supplier of tourists. Tourism in 1986 earned the island a gross ML79m, the greater part of which was spent by British holidaymakers. Arrivals from Britain this year are already 58 per cent up, which for Malta reflects the swift recovery of the UK market. Britain, besides providing Malta with ship repair work, is also a prominent source of manufacturing investment.

West Germany last year purchased ML61.9m worth of Malta-made products against exports to the island valued at ML45.8m. This roughly worked out at a favourable balance of ML16m for West Germany, but the federal republic is making a substantial contribution to Malta's economic wellbeing through the 43 industrial concerns operating on the island. These not only provide jobs and exports but are viewed as an outstanding promotion for Malta's investment conditions.

Despite the huge trade surpluses they run in dealing with Malta, Italy, Britain, France and Germany are viewed as trustworthy backers of Maltese causes at the EEC. The community recently gave Malta an ECU29.5m financial grants and loans package with which to expand industry.

When exports of goods and services are weighed against imports Malta is left with just a ML40m resource gap.

Godfrey Grims

Imports and Exports				
	(Line m) 1985		1986	
	Imports	Exports	Imports	Exports
EEC	256.0	124.3	252.0	129.6
UK	65.7	29.9	61.6	26.6
West Germany	63.1	57.4	65.8	61.9
Italy	*81.8	17.4	81.8	21.0
US	20.3	11.9	19.2	14.9
USSR	5.1	10.2	4.2	8.1
Total	354.1	189.2	347.5	180.1

* Includes \$25m worth of fuel refined in Italy

*Includes £25m worth of fuel refined in Italy

Source: Central Office of Statistics, Malta

QUEER

Aaaaahh. The memories of conferences and incentives spent abroad.

The hotel staff that were slow. And the room service that was static.

The audio visuals that were seen. But not heard.

The equipment that didn't work. And the hotel manager that was Fawty.

No wonder the British businessman has doubts about ever venturing forth to those mosquito coasts again.

To the victims and relatives of such European disasters, we have a suggestion to make.

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(Just check the list of UK companies who have had their names in the guest books.)

And talking of receptions, you'll soon discover that Maltese hospitality begins before you arrive at the hotel.

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"EE NO WORKA TODAY"

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MALTA 4

Institutions

President's role may be enlarged

MALTA'S independence constitution, inspired by Whitehall in 1964, has proved no more immutable than those of other emerging Commonwealth countries.

In 1974, the Valetta parliament turned Malta into a republic, dismantling the last vestiges of a 200-year-old association with Britain. That was more of a cosmetic than a substantial change, with the workings of the island's political, economic and social institutions being left untouched.

Far-reaching constitutional reforms were enacted in February this year. A two-thirds parliamentary majority entrenched Malta's neutral and non-aligned status in the constitution, preventing future governments from driving Malta into Nato or the Warsaw Pact. Another reform commits political parties not to solicit foreign backing in the run up period to a general election.

A third change guarantees power for the party netting

more than 50 per cent of the popular vote at a general election. This should foil a perverse result similar to that of 1981 which returned Labour to power with a minority of votes.

These changes to the rules under which the forthcoming election will be fought were devised by Malta's former premier Mr Dom Mintoff—a measure of the influence he still wields as a Maltese elder statesman.

It now seems highly possible parliament will after the elections promote new constitutional changes to propel Mr Mintoff back to the centre of the Maltese political stage, as president with increased, though not totally executive, powers.

The Prime Minister Dr Carmelo Mifsud Bonnici has already twice offered Mr Mintoff the presidency and opposition leader Dr Eddie Fenech Adami, at least until recently, was not against supporting Mr Mintoff's nomination either.

The increased presidential

powers would include authority over the army and the right to appoint people to certain key posts. These would include, for example, appointments over which government and the opposition traditionally bicker.

Dr Fenech Adami would seem to view his former political enemy as a potential ally in restraining boisterous Labour party and trade union elements from any attempts to destabilise a future Nationalist government. Should Mr Mintoff's nomination come up, however, Dr Fenech Adami will have to explain his support to grassroots party activists many of whom blame Mr Mintoff's successive administrations for their numerous ills. These include high handed treatment at the government's hands, and a debasement of the currency of political debate.

It is the state of law and order, however, which the opposition presently finds most disquieting, not the future of the presidency.

Particularly worrying for Dr Fenech Adami is the behaviour of the island's 1,200-strong police force which he insists protects pro-government thugs and tortures his supporters during questioning.

Yet, although actions have been filed in the courts alleging police brutality, the claim that police are torturing opposition supporters on an epidemic scale "seems exaggerated, like the government's claim that an arms cache had been discovered in 1983 at the Nationalist party headquarters. What was found amounted to a couple of shotguns, cordless telephones, some 100 litres of acid, truncheons and steel helmets (which were later said to be theatre props) together with some handguns and automatic rifles in warehouses owned by Nationalist party supporters.

The problem is that both political parties now have become paranoid about the plots the other side is supposed to be hatching.

The police, while denying the accusation that torture takes place, in turn accuse the Nationalist party of conducting a systematic campaign to demoralise force members and to taint the force's public image. What certainly did not help matters for the police was the murder of a young Nationalist supporter whose death was first blamed on another Nationalist party activist. This swift

unleashed a press campaign which tried to show the police were framing innocent people. "We have no means to fight this slur campaign. There are thugs in both political parties. The force is stretched to the limit and often it becomes difficult to keep political violence in check," insists a senior official.

Decisions by politicians again often create unnecessary problems for the police. When the Nationalist party last year rallied thousands of supporters to walk into a no-go area after the courts had overturned a government ban, the police were squarely blamed for the clashes which erupted in which several people were injured.

This is not to suggest the police behaved with total propriety or that all Nationalist party charges against high handed police tactics are unfounded. However, both the police and the Prime Minister scoff at suggestions, made by Dr Fenech Adami, that rowdy government supporters might be the cause of the current law and order situation, by attacking the counting house.

"Should anyone be as foolish I will personally lead our supporters to help the security forces clear this out of the way. No one is going to attack the counting house whichever way the result goes," affirms the Prime Minister Mifsud Bonnici.

Parliamentary democracy has been preserved intact so far although, on occasion, parliamentary business falls victim to unruly scenes. It is not uncommon in parliament for tempers to run riot or for an army colonel to enter the chamber to deal with the opposition leader.

A novel by Dr Oliver Friggieri, a noted scholar on the island called "No Flowers Bloom in Parliament" which pits the small man against misbehaving government officials recently



Former Prime Minister Dom Mintoff may return to the centre of the stage as President

outlast any other book ever published in Malta which reflects people's concern with politicians' excesses. Legislation, in recent years in particular, however, tended to be mostly synchronised to Malta's real needs.

Broadcasting, which is run by the Government this last year has lowered its hostile posture towards the opposition. With the broadcasting authority keeping a watchful eye both radio and television have inserted a more balanced tone in their coverage of political events.

Overall, therefore, Malta's political and economic and social institutions seem to have weathered the storms a small island inevitably runs into. The Labour party still wants to delineate more clearly where the Government's powers in maintaining law and order end and where those of the judiciary begin. This is probably as far as the Government will go in reforming the courts, a long-standing Socialist party promise.

The opposition party is against key institutions, like broadcasting and the banks, being in the hands of party politicians. "If we are elected we shall not be out for heads. We want efficient people to be able to live with us in doing their duty," says Dr Fenech Adami.

Obviously, Malta's two rival political parties are now mindful of the serious problems Malta will face should they sow the seeds of social unrest.

Godfrey Grima

Development

Results prove variable

A SPLENDID range of development schemes, ordered at a time when tourism and manufacturing industry threatened to falter, have begun to come on stream, but with mixed results so far.

The more ambitious projects seem more fitting for highly industrialised nations than for this tiny island state, but are being supported mainly for their long term potential.

This holds particularly true of an ML 30m (€136m) transhipment harbour developed on Malta's south coast at Marsaxlokk. The development is a remarkable feat of engineering aimed at turning Malta into a central Mediterranean distribution port for cargo bound for Europe and Africa. The harbour's deep water quays can accommodate simultaneously two third generation container ships while the parking lot will be able to stack 80,000 containers.

Marsaxlokk has not yet, however, lured the Far Eastern and North American producers serving Europe and Africa for whom it was built.

"It is all a question of time" argues Mr Joe Fountaine, chairman of Macco, the company running the terminal. We are presently handling roughly one ship a week, but once this project catches on Marsaxlokk is going to be a very successful port," he insists.

With freight rates collapsing it has not proved the best time to bring the harbour on stream. Cut-throat competition from the big established ports is also giving Marsaxlokk little opportunity to prove its worth. Potential undoubtedly exists and this is confirmed by the interest shown by Eurokai, the port of Hamburg operators, and by the Port of Singapore authority.

Both want to participate in managing Marsaxlokk, though for the moment Macco is running the scheme on its own steam. The New Zealand Dairy Board is the best client attracted so far. The board has chosen Malta ahead of Genoa for the transshipment of dairy products to date has sent 40 vessels. Mr Fountaine is hoping this will have the snowballing effect of enticing the dairy and meat boards of Australia into following New Zealand.

Falling freight rates have also caused problems for the grain silo built on the edge of the Valletta Grand Harbour. This has a storage capacity of 86,000

tons. It was hoped the project would help secure for Malta a slice of 45m tons of wheat, corn, coarse grains, and soyabean annually moving through the Mediterranean, particularly if American wheat brokers such as Early and Daniels could be persuaded to partner the Maltese in marketing the project. Business for the silo, too, for the moment is slow.

Other major projects have shown greater success. Marsa Shipbuilding, which was built out of wasteland at a cost of ML30m is said to be doing well. Within the relatively short space of a decade the shipyard at Marsa, deep inside Grand Harbour, has been constructed from scratch, equipped, had its workforce trained and has taken to the business of building ships as though it was a traditional Maltese activity. Last year the yard's workforce reached 1,800 men from a previous 700.

"We are booked solid for seven years to come," Mr Sidney Batters, the company chairman, reports.

Overall, during the past 15 years more than 21m has been sunk in a vast improved infrastructure and government sponsored industrial outflow. Another ML61m have been earmarked for capital expenditure under a three year development plan launched last year.

A continual roadbuilding programme has resulted in new facilities both to service new developments and to improve access to beach resorts.

Considerable investment has been absorbed, too, in updating telecommunications. Automatic

dialling now links the island with all of Europe and, after the installation of a satellite earth station last year, with North America. The plan is to step up domestic telephone lines to 132,000 by 1993.

Housing remains a priority even though Malta is reputed to be one of the best housed countries in Europe.

"Our target is for every Maltese to own his own house. We are planning on building more housing estates and currently we are working on a scheme which would allow tenants to buy the house they rent without the landlord losing out," the Prime Minister, Dr Mifsud Bonnici, explains. Substandard homes have mostly been bulldozed to make way for modern state housing estates.

With the government setting its sights on attracting 1m holidaymakers a year, a new air terminal is being built at Luqa airport at a cost of roughly ML10m. Yacht marinas are being developed on Malta and Gozo while the few sandy beaches in existence are being spruced up.

At the same time the Government is building an additional 40 factories to meet demand from an increasing flow of industrial investors.

By and large the Maltese have spent their money wisely. This wide range of development is helping curb unemployment. At the same time it will stand Malta in good stead once its tourist and manufacturing industries recover fully.

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Public Investment

Key question is Nationalist attitude

DURING Mr Dom Mintoff's 13 years in office there was state intervention in the Maltese economy on a considerable scale and although Mr Carmelo Mifsud Bonnici, the present Prime Minister, is much more conciliatory towards the private sector, public investments remain at the heart of the economy.

Directly or indirectly the Government controls the country's utilities, air and shipping lines, ship repair and manufacturing, and many factories and hotels. The state also controls banking,

insurance, telecommunications and radio and television.

In all, the public sector generates over 40 per cent of the country's gross national product and employs a third of the workforce. The key question now is what would happen to the public sector should the Nationalists—much more market orientated than Labour—win the forthcoming election.

Central control has meant that the Government can provide a wide range of incentives to attract foreign investors, often through the Malta Development Corporation and these have developed either as joint enterprises or, indirectly, there is no insistence on a state or a Maltese holding of any sort.

The country's biggest single employer, with a workforce of 4,500, is Malta Drydocks which uses the former Royal Navy facilities in Grand Harbour, Valletta. The drydocks, hit by the European recession and the world shipping slump, has suffered heavy losses in recent years, but 1986 was the best year since nationalisation and the outlook is now brighter.

It is estimated that increased orders of 15 per cent would allow the yard to break even, but competition for orders in the Mediterranean is as fierce as ever and in the past many have been politically inspired. Examples are contracts with China and eastern bloc countries.

The drydocks are under workers' management and no employees have been sacked in recent difficult years, although prices have had to be trimmed back. According to Mr Sammy Meilag, the dynamic chairman of the drydocks, industrial democracy has been useful in avoiding labour problems that have affected yards elsewhere.

The drydocks, which has seven docks one of which can take vessels up to 300,000 tons deadweight, is not strictly a co-operative as the workers do not own the company. The worker-elected council is in day-to-day charge but it is fully responsible to the Government.

There have been close links between the drydocks and the Malta Shipbuilding Company at nearby Marsa, which is a joint Maltese-Arab venture, with 61 per cent of the capital held by the Malta Government, 30 per cent by Libyan interests and 9 per cent by an Algerian bank.

It was set up in 1976 to provide the island with facilities to build ships up to 120,000 tons deadweight, thus complementing the repair, refitting and specialised engineering

services of the drydocks.

Predictably, because of the world shipping slump, the early years were not easy, but the shipyard has survived the acceptance of government subsidies, and the signs are increasingly promising.

The key to survival has been an order placed in December, 1984 for eight 7,700 ton dwt tankers for the Soviet Union, the biggest industrial contract ever awarded in Malta. Four of the vessels, which need specially strengthened steel hulls to withstand low temperatures and ice pressure, are under construction.

If the programme goes well an order is expected from Russia for a further eight vessels, and the yard would be fully occupied. Negotiations are also nearing completion for a tanker ship and service boat for China.

"Our workforce has gone up from 700 in the last year and there is now definite potential for profit. We are now a major pillar of the national economy," says Mr Ph. Buhagiar, managing director of the shipyard.

Perhaps an even bigger gamble than the shipyard is the new container terminal at Marsaxlokk in the south, which represents the most capital intensive project ever launched in Malta. It is very much Mr Mintoff's pet project and the final cost when it is completed in late 1988 will be over \$225m.

The first two development phases—a container handling terminal and a 1 km long breakwater, have been completed and the final phase, a second terminal for bulk cargoes is now under way. The whole scheme, which is partly financed by Saudi Arabia, is a massive gamble designed to make Malta a key trans-shipment port for the Mediterranean making maximum use of its strategic position between Europe, the Arab world and North Africa.

It has not been easy to break into the highly competitive container market because of the lack of a trading record and relatively little sophisticated equipment. But Mr Joseph Fountaine, chairman of Malta Containers Terminal Company, believes that pared-down charges and stable labour relations will quickly build up trade.

So far the major contract is for the trans-shipment of dairy products from New Zealand to Libya and efforts are under way to identify and target potential clients. "The terminal will inevitably be a loss-maker initially but I calculate it could be making a profit within six years. Our target is to handle

50,000 containers by the sixth year," says Mr Fountaine.

One of the earliest decisions of the Mintoff administration was to challenge the domination of Malta's foreign air and shipping lines by launching 15 years ago the national flag carriers, Air Malta and Sea Malta.

The country's changing trade patterns in the 1970s demanded new routes of air and sea links which foreign carriers were not providing, but breaking into the international market was inevitably difficult, particularly for the shipping line.

Air Malta under the chairmanship of Mr Albert Mizzi has benefited from the growth in tourism and has recently signed contracts for three Boeing 737-200 aircraft and for an A330-300 with an option on another.

The banks were roped into the public sector to ensure that the Mintoff Government's plans for a high degree of state control could be fulfilled. Neither of the two commercial banks, Bank of Valletta and Mid-Med Bank, formerly Barclays, have fared badly since nationalisation. Both participate considerably in government and private development projects and make healthy profits.

The Federation of Industry, which represents the private sector, is pressing for permission for private and foreign banks to operate in Malta. It believes that the present state controlled system is oriented too much towards saving and too little towards merchant banking and sophisticated investment services. The Government has in fact expressed an interest in modifying the structure and in developing Malta as a centre of off-shore banking.

Such a move could also benefit the insurance industry, which was taken largely into state ownership in 1981 when Middle Sea Insurance was formed to develop international markets. Gross premiums have risen from ML 500,000 in 1981 to ML 5.6m in 1985.

The Nationalists will be faced with a difficult tactical problem should they gain office. They are ideologically strongly opposed to state ownership and control, yet because of the interventionist policies of Mr Mintoff, the state plays a fundamental role in the Maltese economy.

It would be extremely difficult and politically and industrially divisive to attempt to dismantle the present system, and the chances are that peripheral rather than fundamental changes would be sought. The accent would be on increased competition and on making the state sector more efficient.

Richard Evans

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WORLD INDICES

120 Dec 31, 1986-100 :

The graph illustrates the performance of three investment indices from 1986 to 1987. The Y-axis represents an index value from 60 to 110. The X-axis shows the years 1986 and 1987. The World Index (top line) shows a sharp rise from 1986 to 1987, reaching over 110. The World Index excl. UK (middle line) follows a similar but less steep path, reaching around 105. The Europe and Pacific region (bottom line) shows a more gradual increase, reaching around 100.

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Arthur & Company	2%	● Citizens R.R.	2%	● Wm. Credit Corp. Ltd.	2%
Atlas Auto & Co.	2%	● Citizens Savings	\$32,245	● Nat. of Vermont	2%
Atlas Inland Bk. Ltd.	2%	● City Merchants Bank	2%	● National Eastern	2%
Atlas Inland Bank	2%	● Citizens Bank	2%	● Nat. Westminster	2%
American Exp. Bk.	2%	● Comm. Bk. N. H. East	2%	● Northern Bank Ltd.	2%
Austin Bank	2%	● Comptroller Cash	2%	● Northern Trust	2%
Bank of America	2%	● C. W. Fidelity	2%	● Pacific Coast (1002)	20%
Bank of Canada	2%	● Credit Populaire Bk.	2%	● Provincial Bank	2%
A.W.T. Building Group	2%	● Deseret Livestock	2%	● R. Royal & Son	2%
Associates Cap Corp.	2%	● E. Trust	2%	● R. T. R. R. Co.	2%
Authority & Co. Ltd.	200%	● Elgin R.R.	2%	● R. T. R. R. Co.	2%
Bank of Boston	2%	● Elgin R.R. Co.	2%	● Royal Bank Ltd.	2%
Bank of Canada	2%	● Eastern Trust Ltd.	20%	● Standard Chartered	2%
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Subjects covered include: FOREIGN EXCHANGE, EUROBONDS, SWAPS, GILTS and CURRENCY OPTIONS. Tapes, discs and work books explain these topics in a comprehensive and easy-to-understand format.

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Company	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	15
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Company	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404</
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Revenue Current Yr	2002/03	1,105	Fir Stand Yr Avc	195/00	194/00	-2.0	0.00	Hemlock Yr Avc	171/00	79/00	-0.4	0.00	Shrubland Yr Avc	115/00	115/00	0.00	0.00
Revenue Previous Yr <th>2001/02</th> <th>983/00</th> <th>6,172</th> <th>Bamboo Yr Avc</th> <th>2,724/00</th> <th>2,724/00</th> <th>+0.0</th> <th>0.00</th> <th>Scrubland Yr Avc</th> <th>101/00</th> <th>-0.4</th> <th>0.00</th> <th>Acacia Yr Avc</th> <th>250/00</th> <th>250/00</th> <th>0.00</th> <th>0.00</th>	2001/02	983/00	6,172	Bamboo Yr Avc	2,724/00	2,724/00	+0.0	0.00	Scrubland Yr Avc	101/00	-0.4	0.00	Acacia Yr Avc	250/00	250/00	0.00	0.00
Revenue Net Cash Flow <th>2002/03</th> <th>2002/03</th> <th>9,660</th> <th>Gummed Yr Avc</th> <th>2,998/00</th> <th>2,998/00</th> <th>-2.0</th> <th>2.00</th> <th>Hemlock Smaller Cst</th> <th>21,172/00</th> <th>282/00</th> <th>+1.4</th> <th>1.41</th> <th>Populus Cst Mar 20</th> <th>296/00</th> <th>296/00</th> <th>0.00</th>	2002/03	2002/03	9,660	Gummed Yr Avc	2,998/00	2,998/00	-2.0	2.00	Hemlock Smaller Cst	21,172/00	282/00	+1.4	1.41	Populus Cst Mar 20	296/00	296/00	0.00

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Could on next page

FT UNIT TRUST INFORMATION SERVICE[illegible]

عندما وصل إلى العمل

LONDON SHARE SERVICE

[illegible]

BUILDING, TIMBER,
ROADS - Cont.

[illegible]

CHEMICALS, PLASTICS

CHEMICALS, PLASTICS				
	AmPicA 1207	503	284.1	603%
	AmPicA 1208	430	19.1	44%
	AmPicA 1209	430	19.1	44%
	AmPicA 1210	430	19.1	44%
	AmPicA 1211	430	19.1	44%
	AmPicA 1212	430	19.1	44%
	AmPicA 1213	430	19.1	44%
	AmPicA 1214	430	19.1	44%
	AmPicA 1215	430	19.1	44%
	AmPicA 1216	430	19.1	44%
	AmPicA 1217	430	19.1	44%
	AmPicA 1218	430	19.1	44%
	AmPicA 1219	430	19.1	44%
	AmPicA 1220	430	19.1	44%
	AmPicA 1221	430	19.1	44%
	AmPicA 1222	430	19.1	44%
	AmPicA 1223	430	19.1	44%
	AmPicA 1224	430	19.1	44%
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DRAPERY AND STORES

[illegible]

5p	100	29.9	13
10p	86	12.5	2
5p	56	22.12	1
10p	75	23.5	100

[illegible]

INDUSTRIALS—Continued

Wholesale Field	Stock	Price ind	Lead ind	Net Wt	GW	Yield Gr's	PK
Nov	Midwestern Exp. 10s	546	1.4	0.5	16	21.05	
Nov	July/December 10s 3s	34	92	1.45	23	60.10.3	
Mar	Mar. 10s/June 20s	595	92	10.6	25	3.8/14.4	
July	Dist. 1. 10s	595	92	11.0	25	4.1/12.4	
April	Camford Exp.	138	73.2	2.5	16	26.14.2	
Feb	Orin Carls Exp.	598	12.1	15.0	27	3.6/14.0	
Jan	Am. Carls 100	116	8.12	13.0	35	3.6-10.1	

Deere & Co.	114	8.12	3.9	2.9	4
John Deere	699	22.12	16.5	23	3
John Deere	100	17.12	1.0	—	—

[illegible]

Nov/DCE 5p	388	9.3	72.18	3.9	0
Nov/DCE 10p	71	8.12	10.5	—	1

[illegible]

— Eagle Truck 25g	25	—	—	—
— Westcoast 20c	20	9	—	2
— Pac. Eastern Prod. 50g	50	10	3	2

[illegible]

July	Do. 5% Rep. Prod.	121	12.5	5%	—	5
	Excess	235	13.10	H5.0	5.2	9
	Excess Jewellery	67	29.9	0.05	—	—

May	Exported	223	63.19	2.9	0
Jan	Exported	208	64.17	110.0	4
Feb	Exported	99	77.53	0.9	0
July	Exported	80	78.51	180.5	2
Mar	Domestic	176	61.52	5.0	1.5
Dec	Domestic	31	64.9	1.2	—
Nov	Domestic	46	—	—	—
July	Domestic	625	61.11	6.5	0
Mar	Domestic	301	61.12	1.2	0
Feb	Domestic	265	60.10	118.9	1.8
Feb	Domestic	18	22.12	4.1	2.4
Feb	Domestic	382	92	182.3	4.4
Feb	Domestic	71	12.95	0.2	—

Major Foreign Varsity	30	27.3	1.7	4
For French (Thos.) 10p	91	26.1	2.88	4

Team	W	L	Pct.	GB
Bay	289	26	1.5	0.0
Dev	155	101	2.9	2.9
San Diego SD	142	114	1.0	3.2
Gordon Russell Sp.	200	75	2.6	0.0
Stev.	343	13	4.5	0.0
Grassroots	334	12	8.5	2.1
Out.	331	13	9.1	2.1
San Diego	260	75	15.2	2.2
SGT Southern Ltd.	260	75	13.4	1.0
Grassroots	200	75	15.3	2.2
Grassroots	200	75	15.3	2.2
Watts River & Safety	186	82	22.7	2.3
Avg	283	22	71.7	5.7
Grassroots Ltd.	163	22	71.7	0.0

Oct. 10sec Ln. 2007-12	£134	23.2	Q10%	6.2	17.1
Oct. Bx 5.75yr Co-Ordin PL	122	23.2	5.75%	52.6	6.6
Adj. Hargreaves 20p	265	30.6	£7.0	28	2.1

Wegmans (H.P.) 20p	265	22.12	9.25	2.8	4.1
OzDorians 10p	61	29.9	12.27	1.9	1.9
Wegmans 7p	135		79.7		
Wegmans 7p	22	22.12	79.7		
Wegmans 7p	144		104.5	3.4	2.1
Do. Cav Red Pk	406	29.9	106.0		8.1
DeLia's Whiteing Sp	548	12.5	8.0		8.0
Harwin Sp	164		0.98		
Jellyfish (Dorment) 10p	185	27.10	4.15		
Wegmans 7p	69	22.12	4.6		
Wegmans 10p	69	10.11	4.23	2.4	5.5
Wegmans 7p	2222	29.9	8.28		
Hestale	215	24.11	44.5	2.5	4.9
New World (L)	2200	23.3	5.0		

Life Ergonom 10p	60	8.12	12.0	31	4
Hodgson Mids 5p	275w	23.2	12.13	29	1
Hodson Photos 10p	145	8.12	13.25	24	8

Florida 25pc	65	127.1	1.3	6.0
Florida 25pc Cyle	64	24.1	06.9%	1.0
Honolulu Group 5p	181	12.0	2.8	4.1
Honolulu 1p	650	22.5	12.5	0.1
Honolulu 2p	385	27.0	15.0	0.1
Honolulu 3p	385	29.9	1.5	2.4
Honolulu 4p	465	12.5	0.0%	2.2
Honolulu 5p	385	15.9	1.6	5.1
Honolulu 6p	63	28.4	02.1%	2.5
Honolulu 7p	63	28.4	15.0	1.0
Honolulu 8p	375	23.3	13.9	3.2
Honolulu 9p	66	15.9	2.8	1.4
Honolulu 10p	200	23.3	7.1	5.1

478	512	31	11
468	2212	16.0	17
179	—	040	1
168	28.8	2.2	1

[illegible]

INSURANCES

[illegible][illegible]

فكانت منه الأصل

NUMBER OF

[illegible][illegible][illegible]

REGIONAL & IRISH STOCKS

[illegible]

NFC	20	Wipro	37
Iran Accident	80	Private	10
115E	115E	Soft Land	17
Ilano	12.0	Land Securities	30
Grand Met	40	MEPC	32
USK	100	Peasday	30
USK	100		
Banking	15	DRS	3
Banking	15	BOM	3
Banking	15	Bri Petroleum	3
Banking	15	Burnah Oil	3
Banking	15	Disruptal	4
Banking	15	Premier	7
Banking	15	Shell	5
Banking	15	Theracal	11
Banking	15	Ultramar	17
Banking	15		
Banking	15	Wibaw	5
Banking	15	Cons Gold	25
Banking	15	Leatin	26
Banking	15	Rio T Zinc	65

A selection of options traded is given on the

The New York Stock Exchange has a new Home.

Today, The Home Group, Inc. begins trading on the Big Board, under the symbol HME.

The Home Group, Inc. is a financial services company, primarily engaged in the property and casualty insurance business through its major subsidiary, The Home Insurance Company. Founded in 1853, Home Insurance ranks twenty-first among the leading property and casualty companies in the United States. Other Home subsidiaries include US International Reinsurance Company and

Imperial Premium Finance, both leading companies in their fields.

Total revenues in 1986 were \$2.2 billion, and assets at year end were \$5.7 billion. The Home Group, Inc. became an independent public company in September of 1985.

If you would like to know more about The Home Group and our products and services, or receive a copy of our 1986 Annual Report, write Marshall Manley, President and Chief Executive Officer, The Home Group, Inc., 59 Maiden Lane, New York, N.Y. 10038.

The Home Group, Inc.

The Home Insurance Company, US International Re, Inc., Imperial Premium Finance, Commonwealth Insurance Company (Canada), Sterling Forest Corporation.

AUSTRIA				FRANCE				AUSTRALIA				JAPAN				
1986/7		April 3	Price \$/ton	1986/7		April 3	Price \$/ton	1986/7		April 3	Price \$/ton	1986/7		April 4	Price \$/ton	
High	Low			High	Low			High	Low			High	Low			
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 43 3973	1,975	4.3	2.50	ADI Int'l	3.05	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72 3973	1,975	16.5	10.0	Adriatic Steam	1.10	4,850	4,800	1,200	Invotom	5.35
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5,650	5,500	Crocker/Steel	5,000	1,811	1,472	Emprunt 72										

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“What’s special about these Danish companies?”

ABN Bank Copenhagen Branch, Assurandor-Societetet, Barclays Finans A/S, Berlingske Tidende, Birkbein, Bøldsen, Buch+Deichmann, Copenhagen Handelsbank, Danish Steel Works Ltd., Danish Telecom International A/S, Danish Tynkory Dairies Ltd., Dannebrog Shipyard Ltd., A/S De Danske Sukkerfabriker, Den Danske Bank, Dorn A/S, Duracell-Daimon A/S, East Asiatic Co. Ltd. (A/S Det Østasiatiske Kompagni), A/S Elizabeth Arden, Ess-Food, F. L. Smith & Co. A/S, Forlaget Management A/S, Friso Sol A/S, Ginge Brand & Elektronik A/S, Gränges Danmark A/S, Grundfos International A/S, Haldor Topsøe A/S, Hellenrup Bank A/S, Henningsen Bank Afdelselskab, Kreditleveringonen Danmark A/S, Kommune-data, Midtbank, A/S Niro Atomizer, Norsk Hydro Danmark a.s., Nykredit, Price Waterhouse, Privatbanken A/S, Revisionsskemaet C. Jespersen, Skandinavisk Tekniskompagni, Statsanstalten for Livstørling, The Juulius Technological Institute, Afdelselskabet Værdi Bank.

**They are all regular readers of the
FINANCIAL TIMES • European Edition**

01-134441

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 4

AMEX COMPOSITE CLOSING PRICES *Closing prices, April 3*

Closing prices
April 3

Stock	Hi	P/E	Stk	100s	High	Low	Close	Change	Stock	Hi	P/E	Stk	100s	High	Low	Close	Change	Stock	Hi	P/E	Stk	100s	High	Low	Close	Change
ACI	120	2	105	14	16	+			D	D								I	I							
Adco	120	2	105	14	16	+			D	D								I	I							
Adco	120	2	105	14	16	+			D	D								I	I							
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Nasdaq national market, Closing prices April 3

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Continued on Page 45

Peter Sørensen, Tel: (90) 6940417

FINLAND

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Ministers meet as threats of a trade war grow

by Colin Milham

THREATS OF a trade war between Japan and the US, with indications the UK was also prepared to become involved, overshadowed other developments on the foreign exchanges last week.

It was not surprising news when reports that Mr Nigel Lawson, Chancellor, had set targets of DM 2.90 and £1.60 for sterling caused a stir last Thursday.

Dealers noted this implied a rate for the dollar against the DM of DM 1.8125, at a time when there is considerable uncertainty in the US currency will remain above DM 1.80.

The Chancellor quickly claimed he had been misunderstood and misinterpreted, and that he only meant to tell members of the National Economic Development Council he was satisfied with the current levels for the pound.

IN NEW YORK

Apr 3	Close	Previous
3 month	1.6015-1.6025	1.6115-1.6125
6 month	1.6015-1.6025	1.6115-1.6125
12 month	1.6015-1.6025	1.6115-1.6125

Forward premiums and discounts apply to the U.S. dollar.

STERLING INDEX

Apr 3	Close	Previous
8.30 am	71.5	71.5
9.00 am	71.5	71.5
10.00 am	71.5	71.5
11.00 am	71.5	71.5
12.00 pm	71.5	71.5
1.00 pm	71.5	71.5
2.00 pm	71.5	71.5
3.00 pm	71.5	71.5
4.00 pm	71.5	71.5

CURRENCY RATES

Apr 3	Bank	Spot	Forward
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
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* SDR rates are for April 2

CURRENCY MOVEMENTS

Apr 3	Bank	Spot	Forward
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
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U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125

* Morgan Guaranty changes: average 1986-1987-1988. Bank of England notes (base value 1979-1980).

* Morgan Guaranty rates for April 2.

OTHER CURRENCIES

Apr 3	Bank	Spot	Forward
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
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U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125

* Sterling rates.

FORWARD RATES

Apr 3	Bank	Spot	Forward
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125
U.S. dollar	1.6015-1.6025	1.6115-1.6125	1.6115-1.6125

* Sterling rates.

MONEY MARKETS

Rate hopes continue to fade

HOPES OF further cuts in UK bank base continued to fade last week. Three-month sterling interbank rates rose to 9 1/8 per cent from 9 1/4 per cent, and was at the highest level since before last month's Budget.

The Prime Minister's visit to the Soviet Union was regarded as good for Tory morale, but dealers wished to see evidence from the opinion polls of an overall Conservative majority in the event of an early election, before looking for lower rates.

In the absence of such indications, the market turned to the interbank clearing bank base.

UK clearing bank base

leading rate 10 per cent

since March 18-19

national situation, and fears of a trade war between Japan and the US.

US banks prime lending rates rose 1/4 per cent to 7 1/4 per cent. This was the result of an upward

trend in money market rates, and did not follow a tightening of US credit policy.

Dealers doubted the Federal Reserve was prepared to tighten credit policy at a time when the US had moved to impose trade sanctions on Japan.

Higher US interest rates would support the dollar, when the US was attempting to force Japan to open its markets to US exports.

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against these currencies.

This stopped market speculation in its tracks, and sterling, which had weakened on the reports, returned to its overnight levels.

Mr Lawson's denials also

scooped ideas that finance ministers responsible for the Paris

currency agreement, attending an

International Monetary Fund

meeting in Washington this week

would come up with new measures to prevent the dollar falling.

It was said in Tokyo on Friday

that the meeting would merely

review the situation since the

February accord, and that any

initiative from Japan to stimulate

economic growth was also

unlikely.

If the Chancellor was misun-

derstood, any attempt to interpret

the events at the IMF gathering would

be a waste of time.

There is no important eco-

nomie news, and the market has

tended to fire of reacting to US

statistics.

US unemployment announced

Friday fell to 6.6 per cent in March

from 6.7 per cent in February.

This was potentially encouraging,

but non-farm employment rose

only 164,000.

Dealers took little notice of

these figures, believing there is

little chance of a recovery in the

dollar when the US is threatening

a trade war with Japan, and there

is no sign of a significant reduc-

tion in the US trade deficit.

The Bank of Japan intervened

steadily to support the dollar

throughout the week, but received

no more than token help from

other central banks. The Japanese

Finance Ministry was forced to

ask institutional investors not to

be aggressive sellers of the US

currency.

Fears of a trade war increased

after Mr Clayton Venturi, US

Trade Representative, indicated

that Japanese officials visiting

Washington were unlikely to pre-

vent the calling off of US trade

sanctions. Britain joined in the

dispute by threatening not to

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